

WEST HANTS REGIONAL MUNICIPALITY

Committee of the Whole - Meeting Agenda **AMENDED**

September 12, 2023 - 6:00 p.m.

In-person Sanford Council Chambers, 76 Morison Dr, Windsor, NS

Virtual via Zoom (also FB Livestream)

Agenda is subject to change due to additions that may not be able to be reflected until after the meeting.



West Hants
something inspiring awaits

1. Call to Order
2. Attendance
3. Approval of the Agenda, including additions or deletions
 - a) Dashboard Action Items – Information Log (Pg.4)
 - b) Dashboard Action Items – Dangerous or Unsightly Premises (Pg.10)
4. Declaration(s) of Conflict of Interest
5. Announcements
6. Approval of Previous Meeting Minutes
 - a) 2023-07-11 Committee of the Whole Minutes
7. Presentations
 - a. EPR Regulations and EPR Material Management Standards Information Report -Christine McClare (Pg.11)
 - b. RCMP Multi-year Financial Plan 2023-2029 Presentation and Motion (Pg.23)
 - c. Bear Lake Wind Project (Renewable Energy Systems Canada (RES)) – Development Manager Oscar Urbina (Pg.55)
 - d. Fire Smart - Jennifer Daniels
 - e. **Mariners Drive, Hantsport, Municipal Surplus Lands: PID 45275278 – Development Officer Burns (P.68)**
8. Unfinished Business/Postponed Motions
 - a) Newport Rink Commission Information Report and Presentation – Director Rochon (Pg.75)
 - b) Payzant Drive Extension Conceptual Design – Director Richard (Pg.105)
9. Reports
 - a. CAO Activity Update - Information Report (Pg.109)
 - ~~b. Financial Update Ending June 30, 2023 – Director Rochon (Anticipate this item will be presented at Council) –~~
 - c. Capital Update Ending June 30, 2023 – Director Rochon (Pg.113)
10. Correspondence

- a. Information
 - i. Avon Causeway Activity Log as of September 12, 2023 - None (Pg.119)
- b. Correspondence Received Ledger as of September 12th, 2023 (Pg. 128)
 - i. 2023-07-24 and 2023-08-14 Denise Forand Re Questions around Cunnabel Creek and overflow
 - ii. 2023-07-28 Municipality of Kings County Re Flooding Event
 - iii. 2023-08-01 WHRM email to CCBF and their response Re Funding
 - iv. 2023-08-09 Hants County Condominium Corporation Re Damages to Critical Infrastructure
 - v. 2023-08-09 and 08-11 Virginia Deering Re Flooding #2 on Chittick Ave Hantsport with pictures.
 - vi. 2023-08-10 UARB Notice of Approval Re 2023 Municipal Boundary Review
 - vii. 2023-08-25 Jacqueline and Ryan Heffler Re Bus Transportation needed and response (WHRM copied)
 - viii. 2023-08-31 MP Kody Blois Letter to Minister Morrow re Dyke Land
 - ix. 2023-08-14 Hon. Greg Morrow response to Correspondence Re Fresh water resource for the Agricultural Community
 - x. 2023-09-05 Darren Porter Re Water Test Results (Includes August 14th, 17th and 18th emails)
 - xi. 2023-09-06 Pamela DeNicola Re Regarding agricultural land preservation and protection
- c. Fort Edward Municipal Lands Activity Log as of September 12th, 2023 - None (Pg.181)
- d. Storm Wastewater Activity Log as of September 12th, 2023
 - i. Peter Moore Re: Weather, Pump, Storm Water and Flooding (11 emails)
- e. Requests
 - i. 2023-08-10 West Hants Uniacke Community Health Board Re Request for a Letter of Support for Feasibility Study
 - ii. Human Rights & Review (Kings Meadow Letter of Concern) (WHRM copied)
 - 1. Jan Fraser
 - 2. Janice Rhodes
 - 3. Susan Fraser
 - 4. Doug Fraser
 - 5. Jackie Doucet
 - 6. Wade Denny
 - 7. Jackie Davis
 - 8. Daphne Greer
 - 9. Blaise Fraser

- b. Out-going Correspondence Ledger as of September 12th, 2023
 - i. 2023-08-09 CRTC and Innovation Science and Economic Development Canada Re Poor Cellular Service (Sent via mail)
- 11. New Business
 - a) Tremain Crescent Flood Issues – Councillor Ivey (Pg..231)
 - b) Flood Impact Report Questions - Councillor Ivey
 - c) Combined Sewer Overflow (CSO) Overland and into Water Courses – Requirement Notification – Councillor Ivey (Pg.234)
 - d) Fresh Water Resources – Councillor Ivey
 - e) Municipal Encroachment – Councillor Ivey (Pg.236)
 - f) Municipal Fees Review – Councillor Ivey (Pg. 239)
 - g) December Meeting Dates Decision Request – Clerk Snair
 - h) Planning and Heritage Advisory Committee Member Appointment – Clerk Snair (Pg.241)
 - i) ~~Mariners Drive, Hantsport, Municipal Surplus Lands: PID 45275278 – Development Officer Burns~~
 - j) Public Works Truck Purchase Recommendation Report – Director Richard (Pg.244)
 - k) Windsor-Falmouth Water Interconnection Design Recommendation Report (Pg.249) (WHPW23-12) – Director Richard
 - l) Municipal Finance Corporation (MFC) - Fall 2023 Debenture – Director Rochon (Pg.258)
 - m) Tax Collection Policy RCOFN-004.00 Amendment Recommendation Report –Director Rochon (Pg. 264)
 - n) Service Exchange Renegotiation & Municipal Government Act Review (SERMGAR) –CAO Phillips (Pg. 273)
 - o) POSSE Request – Councillor Jannasch
 - p) Morash Cattle Update (verbal) – Councillor S. McLean
 - q) Avondale Boat Launch Update – Councillor S. McLean
- 12. Public Participation Period
- 13. In-Camera
 - a) MGA 22(2)(a) Legal Matter
- 14. Next Meeting Date / Adjournment – September 26th Council Meeting at 6 p.m.

<u>Matter</u>	<u>Start Date</u>	<u>Deadline / Update</u>	<u>Status/Progress Updates</u>	<u>Resp.</u>
Sewer Billing Review - Staff explore what the sewer rates would be if sewer util. fees were put back on the taxes.	2020-05-12		Discussions to occur once the Rate Study was completed.	CAO/Fin
Pedestrian Signage and Barriers - Have consistent and align with Branding outcomes. Staff prepare report for 2021/22 Capital & Operating budgets. (These items should be incorporated into our growth centres). Staff report back.	2020-09-22	Align with Branding outcomes 2021-07, On-going	Pending Beautification Strategy. PRIME has been engaged to create how the signs will look and are working on gathering suitable photos for Hantsport, Windsor and West Hants.	PW/Comm. Dev
W. B Stephens Building Design Project Management Tender Award (Municipal Office) - Draft an RFP that will look at A) the 100 King Street Building B) The 76 Morison Building and C) or an alternative new location is required to facilitate the needs of the Municipality.	2020-10-27	2022-on going	Ongoing - continue with RFP	CAO
Panuke Rd Event - Event to be arranged by Mayor	2021-03-09	Spring/Summer 2023	On-going, an event will be scheduled this year.	Mayor
Noise By-law - Staff revise by-law (Peace and Good Order)	2021-03-23	March 2023	DEFEATED - No direction provided.	CAO
Glooscap First Nation & WHRM Council Meeting - Send formal invite for a meeting to discuss many topics including reconciliation.	2021-06-22		On-going	Mayor
Request to Meet with Avon Causeway Gate Stakeholders - Send letter to Glooscap First Nation requesting immediate joint council mtg. to discuss Avon River Causeway/Aboiteau Gate System and Ministerial Order	2021-06-22		Pending, awaiting meeting dates from Glooscap Council	Mayor/CAO
65 Fort Edward Street (Municipal Lands) - the Public Hearing and Second Reading be adjourned until October 2023	2022-06-28	2023-10	On-going meetings with Dr. Fowler (pending plan submission and approval) POSTPONED SECOND READING UNTIL OCTOBER, 2023	CAO/Planning

<u>Matter</u>	<u>Start Date</u>	<u>Deadline / Update</u>	<u>Status/Progress Updates</u>	<u>Resp.</u>
Security Cameras - Review and bring a report back to Council for further discussion and decision making re: security cameras within West Hants in consultation with IT and RCMP on locations.	2022-11-08	2023-07-25	Report presented at the July COTW mtg. Approved the over-budget Phase 3 – Fibre Camera System Project (along Wentworth Road and the Falmouth Bridge entrance to the former Town of Windsor) (\$28,605.27, plus a 15% project contingency of \$4290.79, plus applicable taxes). Pending approval.	Finance
Subdivision Street Lighting - Create a policy to come back to Council for review.	2023-01-10	2023-09-12	Approved, Report will be presented at September COTW	PW
WFD Rescue Engine - approve the award of tender WHRMAD22-03A for the supply of a Rescue Engine to the compliant bidder, Techno Fu Inc., at the tendered price of \$1,496,490.36 plus applicable taxes.	2023-01-10	2023-10	Re-issue a new tender when permitted	CAO
Waste Collection By-Law - initiate the process for consolidating the Windsor and West Hants waste by-law to remove the disparities that exist between the two.	2023-03-28	2023-09-12	Approved, awaiting report/By-Law	PW
Public Participation Policy - staff explore amending the Public Participation Program Policy (PPPP) to include strengthening public notice of information meetings.	2023-03-28	2023-09-26	Approved, Report to follow	Plan
WH Historical Society Proclamation - proclamation will return to the July 25th meeting for official declaration within chambers.	2023-03-28	2023-07-25	Completed	CAO
Sidewalk Extension from Wentworth Road to the WH Sports Complex - prepare a report on what is required to extend the sidewalk from Wentworth Rd. to the WH Sports Complex and as a second step to include extending the sidewalk to the end of the block (intersection of Wentworth and Tregothic).	2023-04-11	2023-09-12	Approved, Report to follow	PW

<u>Matter</u>	<u>Start Date</u>	<u>Deadline / Update</u>	<u>Status/Progress Updates</u>	<u>Resp.</u>
Insurance - engage a consultant (if needed) to do a review of insurance costs across the Municipality (all operations) to be able to do a review to optimize insurance expenditures. (Amended - to be done within the next two months)	2023-04-12	2023-10-10	Underway	Fin
Council Chamber Improvements - Direct staff to add up to \$30,000 to the budget to improve Chambers and bring a report on the costs.	2023-04-19	2023-09-11	Report presented. Staff purchase 21 chairs at a price range of \$400.00 to \$800.00 per chair. Pending Council approval.	CAO
Bulk Water Options - staff explore options for having bulk water rates reduced to previous levels prior to regulation from the UARB.	2023-04-19	2023-10-10	Approved, Report to follow	Fin
Downtown Draft Parking By-Law - staff prepare a draft Parking By-Law for WHRM to be reviewed by Council.	2023-05-09	9/12/2023	Approved, Report to follow	PW/By-Law
Short Term Rentals - Planning staff prepare a report with recommendations/regulations if appropriate for short term rentals within WHRM rentals. Report will go to PAC first.	2023-05-09	2023-09-26	Approved, Report to follow	Plan
Amendment to Land Use Bylaw Definition "Community Centres" - staff review the process that occurred and resulted in the change in Community Centre's definition and review the existing definition in comparison to the original definition to determine if the current definition does result in a broader scope and the potential to create increased land use conflicts.	2023-05-23	2023-07-25	Approved, report presented at July COTW	Plan
Aberdeen Beach Road - staff explore the restricted vehicular access to Aberdeen Beach Road through a safety lens re: emergency vehicles (fire apparatus, ambulance and emergency vehicles)	2023-06-13	2023-09-26	Approved, Report to follow	CAO/PW

<u>Matter</u>	<u>Start Date</u>	<u>Deadline / Update</u>	<u>Status/Progress Updates</u>	<u>Resp.</u>
Edward Drive and Underwood Road - provide a quote (class D estimate) on connecting Payzant to King Street and report back to Council within 3 months.	2023-06-13	2023-09-26	Approved, Report to follow	PW
Letter of Support for Avon Street, Hantsport - write a letter of support for the residents of Avon Street for immediate action by the Federal and Provincial Governments to address the issues experienced as reported by the Avon Street group.	2023-06-13	2023-07-25	Sent July 20, 2023	CAO
Federation of Agriculture Letter of Support - send a letter to the appropriate ministers for the province of NS, the government of Canada, the Premier of NS and the Prime Minister of Canada stating firm support for a permanent long term fresh water resource for the community as stated by the Hants County Federation of Agriculture.	2023-06-13	2023-07-25	Sent July 20, 2023	CAO
Town Hall Mtg - Council hold a Town Hall mtg and extend an invitation to MP Blois and MLA Sheehy-Richard to attend and answer questions from the public.	2023-06-13	2023-07-11	Motion withdrawn at the July 11th COTW Mtg	CAO
Cell Phone Service -staff write a letter to the proper organizations re: the poor cell service in West Hants requesting that providers explore all options that would result in increased cellular service West Hants.	2023-06-27	2023-06-27	Letter sent to CRTC and Innovation and Science and Economic Development Canada via mail on August 9, 2023.	CAO
Tax Exemption Concern - Staff determine if the property owned by a resident of Zwicker Lake qualifies for a tax exemption (PCC concern).	2023-06-27	2023-07-25	Confirmation received and response provided	FIN
CCBF Funding qualification - Staff write a letter to CCBF to confirm that the proposed septic system upgrades for the PCC fall under the criteria identified by CCBF.	2023-06-27	2023-07-25	Confirmation received. Item meets the criteria	FIN

<u>Matter</u>	<u>Start Date</u>	<u>Deadline / Update</u>	<u>Status/Progress Updates</u>	<u>Resp.</u>
Development Officer - Council appoint Christopher Burns as a Development Officer effective July 24, 2023.	2023-07-11	2023-07-25	Approved	PLANNING
Parkland Divestment - CAO be directed to submit an application to the Planning Dept. to consider rezoning lands previously identified as surplus, PID 45226636, 45045952, 45215290, 45221868, 45222254, 45218658, 45222049, 45236601 and 45225018 to provide opportunity for residential development.	2023-07-11	2023-09-11	Pending Council Approval	CAO/PLAN
(WHRMPW23-06) Two one ton trucks - Council approves the award of tender for the purchase of two (2) one ton trucks (WHRMPW23-06) from Pothier Motors Ltd. for the price of \$105,744.22, and \$130,642.92 plus applicable taxes less the trade in value of \$45,000.	2023-07-11	2023-07-25	Approved July 31, 2023	PW/FIN
Falmouth Family Dog Park - Item to return to Council with more information on costs associated with sewer and water hook-ups as well and information on parks owned by the Municipality.	2023-07-11	2023-09-11	Item will return to Special Council Mtg in September meeting with more information	CD
POSSE Funding Request - Item deferred to Council with more information	2023-07-11	2023-09-11	Item deferred to July Council meeting pending an information report.	CAO
Windsor Agricultural Society Request - Staff prepare a report on the request made by the Windsor Agricultural Society pertaining to water usage and sewer amounts billed; and further that staff provide a refresher on how residential and commercial businesses are billed for water and sewer usages.	2023-06-27	2023-07-11	Report provided at the July COTW mtg	FIN

<u>Matter</u>	<u>Start Date</u>	<u>Deadline / Update</u>	<u>Status/Progress Updates</u>	<u>Resp.</u>
Albert Street Renewal - Approve an additional 15% contingency funding of \$159,588 for removal of rock & unsuitable materials encountered on the Albert Street Windsor Services & Street Renewal Capital Project, allocated for GaryParker Excavating Limited and Harbourside Engineering.	2023-07-31	2023-07-31	Approved	PW
Old Parich Cemetery - Approve additional 10% in contingency funds for the Upgrade to the Existing Cemetery Stone Retaining Wall, Old Parish Cemetery in the amount of \$21,500 plus applicable taxes to be funded through the Canada Community Building Fund.	2023-07-31	2023-07-31	Approved	CD
Temporary Borrowing Resolutions - 1. Approves the renewal of a temporary borrowing resolution in the amount of \$680,579.65 for the Highland and Churchill Road Rehabilitation Project. 2. Approves a temporary borrowing resolution in the amount of \$53,621.91, for the purchase of BFD Station 1 Extrication Tools. 3. Approves a temporary borrowing resolution in the amount \$7,750.12, for the purchase of BFD Station 1 & 2 Radios.	2023-07-31	2023-07-31	Approved	Fin
I/C Land Matter - Council authorize staff to enter into negotiations on the purchase of PID 45007762 as discussed in camera.	2023-07-31	2023-07-31	Approved	PW/CAO

[illegible]



Extended Producer Responsibility

EPR for PPP in Nova Scotia

EXTENDED PRODUCER RESPONSIBILITY

an environmental policy approach
in which a producer's
responsibility for a product is
extended to the post-consumer
stage of a product's life cycle

**PRINTED
PAPER AND
PACKAGING**

...basically, what is currently
collected in your residential
blue bag.



WHY EPR FOR PPP?

- Supports a circular economy
- Increasing costs
- Nova Scotia residents pay twice for EPR for PPP
 - municipal taxes and cost of goods
- Plastic packaging becoming more diverse
 - Limited or reduced markets for recyclables
 - Less recyclable packaging
- Increased diversion
 - Uniformity, economy of scale

EPR FOR PPP – ROLES AND RESPONSIBILITIES

REGULATIONS ADOPTED AUG 2/23

5

Producers	• Regulated to develop and manage program • Permitted to appoint a PRO
Producer responsibility organization (PRO)	• Appointed by producers to develop and operate the program • Collects fees from producers • May contract municipalities
Provincial government	• Obligates producers, sets targets • Reviews and approves the program plan
Third party oversight	• Oversees compliance with program plan and regulations
Municipalities and regions	• Can be contracted by industry to continue collection, education and/or processing/marketing

Evolving role
results in
significant
change
management

By Jan 1 2024
5 months from Aug 2/23

within ~6
months

Municipalities to submit household and service level information

By Oct 1 2024
14 months from Aug 2/23

Milestones

from when proposed
regulation comes into
force* **In force Aug 2/23**

within ~1.5years

Producers/PRO will be required to consult with municipalities
Producers/PRO will submit program plan

within ~2-3
years

Producers/PRO establishes contracts with service providers
Municipalities interested in continuing services to negotiate contracts

By Dec 1 2025
28 months from Aug 2/23

within ~3 years

Producers/PRO undertakes program; service providers to begin delivery

*contingent on final drafting instructions and approvals

1. Household and service level information

Potential data to be submitted within **~6 months** of regulation amendment; ensuring households are sufficiently serviced:

- **Household information** (e.g. # of households, addresses, collection maps)
 - Who is currently receiving curbside recycling collection
 - Who is currently receiving curbside garbage collection but not recycling
 - Those along collection route who do not receive municipal services (e.g. schools, businesses)
- **Level of service being provided**
 - Curbside service levels - e.g. materials collected, type of container, frequency, day of the week, quantity collected, etc
 - Depots (if applicable) – e.g. locations of depots, hours of operation, materials accepted)

2. Consultation on program plan

Municipalities to consider and communicate elements they believe should be included in the program plan

The producer/PRO will be required to submit a plan to the Minister within ~1.5 years after the regulation comes into force which may include such items as:

- How materials will be collected (curbside, depot, receptacles)
- Service standards
- How materials will be tracked and audited
- Overview of the consultation feedback

3. Becoming a service provider

Considerations:

- Becoming a service provider is a choice, not a requirement
- A full producer model does not guarantee that costs are fully covered

PRO may be looking to contract out the following:

- Local education
- Curbside collection
- Post collection services (e.g. pre-processing, processing)

3. Becoming a service provider

Methods used in other jurisdictions to negotiate contracts:

- One municipality leads negotiations and shares a template contract
- Municipalities collaborate on developing a template contract with producers/PROs

Data that may support negotiations:

- Costs per household
- Quantities collected
- Contamination levels in blue bag materials
- Packaging collected in curbside composting stream
- IC&I services provided (# of units, quantity)

Concluding remarks

- Key areas to focus efforts include:
 1. Documenting household and service level information
 2. Recording feedback to provide to PRO during program plan consultation
 3. Preparing data and developing a strategy for negotiating contracts
- Tremendous work has already been undertaken by Chairs/NSFM/Priorities in building capacity and knowledge among municipal stakeholders
- This Summit, led by Divert NS, presents a great foundation to prepare for proposed regulations and anticipated negotiations



THANK YOU!

Christine McClare
Regional Coordinator
Region 6 Solid Waste
Management Committee

Christine.McClare@Region6SWM.com

902 624 1339 ph



COVER PAGE

Date: September 12, 2023
Meeting: COTW
Submitted by: Carlee Rochon, Director of Financial Services
Subject Matter: 2023-2029 Municipal Police Service Multi-Year Financial Plan

Summary:
the 2023-2029 Municipal Police Service Multi-Year Financial Plan is attached for Councils review and consideration. Following the presentation from the RCMP at the September 12, 2023 Committee of the Whole meeting.

Attachment: 2023-2029 Municipal Police Service Multi-Year Financial Plan

Recommendations:

Committee of the Whole recommends...

... that Council approve in principle the RCMP Multi-Year Financial Plan for 2023-2029.



West Hants
something inspiring awaits

Municipal Police Service Multi-Year Financial Plan (MYFP) 2024 to 2027

Prepared for: West Hants Municipality

Prepared by: RCMP Strategic Planning
and Client Services

Dated: June 21, 2023

Municipal Policing Service Agreement	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	Actuals	Actuals to date	Base Year			<i>Estimates</i>		
Human Resourcing								
RCMP RM and CM Positions, beginning of year	19.59	19.91	22.00	22.00	22.00	22.00	22.00	22.00
New RCMP RM and CM Positions			0.00	0.00	0.00	0.00	0.00	0.00
RCMP RM and CM Positions, end of year	19.59	19.91	22.00	22.00	22.00	22.00	22.00	22.00
Less Vacancy Discount								
RCMP RMs and CMs (Utilization)	19.59	19.91	22.00	22.00	22.00	22.00	22.00	22.00
Less Paid Special Leaves								
Net RCMP RMs and CMs (Utilization)	19.59	19.91	22.00	22.00	22.00	22.00	22.00	22.00
Estimated Average Pay per RCMP Officer	142,504	147,173	154,556	159,915	165,460	171,198	177,135	183,279
Total Human Resourcing	\$2,791,657	\$2,930,219	\$3,400,241	\$3,518,133	\$3,640,123	\$3,766,354	\$3,896,974	\$4,032,136
Notes:								
1. 2023-2024 Base Year matches 2023-2024 Funding Cap provided by West Hants Municipality.								
2. Fiscal Year 2023-2024 to 2028-2029 includes an estimated salary increase of 3.5% per year. Current CBA expired March 31, 2023 and new agreement is currently being negotiated .								
3. Estimated Average Pay per RCMP Officer represents the Total Human Resourcing amount divided by Regular Member utilization.								
4. Estimated Average Pay per RCMP Officer includes Pay and Allowances plus Pension and applicable per Member rates for Canada Pension Plan and Employment Insurance. Other per Member rates such as Divisional Administration, Cadet Training, Recruiting, Enhanced Reporting, etc. included on Table 6.								
5. MYFP assumes full compliment utilization for full Fiscal Year.								
6. Member pay rates are estimated to increase by 3.5% per year per NHQ directives.								

Municipal Policing Service Agreement	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
Base Year								
Federally Owned Accommodation								
Major Capital - Detachment Replacements								
Minor Capital (Renovations etc.)								
Housing Program								
Municipal Minor Capital								
5 Year Reconciliation (Refund)								
Total APC Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total APC Rate Charged 100%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Notes:								

per Annex Schedules C and D

per Annex Schedules C and D

per Annex Schedules C and D

per Annex Schedules C and D

Municipal Policing Service Agreement	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	Actuals	Actuals to date	Base Year			Estimates		
Leased Accommodation								
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Leased Accommodation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Notes:								

[illegible]

[illegible]

[illegible]

Municipal Policing Service Agreement	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
	Actuals	Actuals to date	Base Year			Estimates		
Special Projects and Initiatives								
Body Worn Cameras	0	0	0	60,000	60,000	60,000	60,000	60,000
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0
Total (at 100%)	\$0	\$0	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000
1. Body Worn Camera included as a special initiative with billable impacts to the Province expected to start in FY 2024-2025. For MYFP planning purposes, we have been asked to use a per frontline member rate of \$3,000/ member. Billing methodology may change as the project progresses and further discussion/engagement is held at the CMC level.								

2023 MYFP - New Cost Initiatives and Guidance

The RCMP continually reviews and updates various policies and procedures, implements new initiatives and may be engaged in other studies or reports that may affect the cost, quality or capacity of policing services delivered by the RCMP. The RCMP maintains the CMC Matrix (Matrix) document to inform all Contract Partners, via the Contract Management Committee (CMC), on these items. The items contained on the Matrix have a fiscal impact for contract partners to consider and may be at varying levels of development and implementation. This document outlines some key items from the CMC Matrix, as well as other new cost initiatives and additional guidance that the RCMP wants to ensure all Contract Partners are considering as they plan for the next 3-5 years of RCMP service delivery.

Item	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
CMC Matrix Items					
1. Cybercrime (last updated 2022-09-14)	TBC				
2. Body Worn Cameras (BWC) (last updated 2022-09-26)	\$3,000/Frontline Member/Year (ongoing)				
3. GEN II TAVs (last updated 2022-09-28)	\$528,000/Replacement Vehicle		Note: (Rollout commenced FY 2023-24)		
4. Modernization of Intervention Equipment: (last updated 2022-08-01)					
• Portable Ballistic Shields (PBS)	\$10,000 each/Minimum 2 per Detachment				
• Breaching Equipment (Breaching Tools)	\$748 per set until 2024/06/29, \$778 until 2025/06/29, \$809 until 2026/06/29 and \$837 until 2027/06/29 (Rollout commenced FY 23-24)				
• Hard Body Armour (HBA)	\$1,000/Frontline Member				
• Long Gun Rifle	\$2,000/Kit (Minimum 2 Kits per Detachment)				
• Extended Range Impact Weapons 40mm (ERIW)	\$4,924 / Frontline Vehicle			(Rollout commenced FY 2023-24)	
5. Pistol Modernization (New Pistol) (last updated 2022-10-04)	\$2,860/RM			(Rollout will commence FY 2023-24)	
6. Blue Force Tracking (BFT) formerly Android Team Awareness Kit (ATAK) (last updated 2023-01-23)	\$65/RM/Year (ongoing) (Rollout commenced FY 2023-24 but Divisions will not incur expenses until FY 2024-25. This item will also be included in the PROS Report)				
7. Status and Messaging Model (SAMM) (last updated 2023-01-23)	\$95/RM	\$45/RM/Year (ongoing) (Rollout commenced FY 2023-24. This item will also be included in the PROS Report)			
8. ATIP (last updated 2022-08-04)	\$77,368/Position @ AS-04 level/Year (ongoing)				
9. Electronic Major Case Management (eMCM) (last updated 2023-01-23)	\$395/RM	\$190/RM/Year (ongoing) (Rollout commenced FY 2023-24. This item will also be included in the PROS Report)			
10. Uniform Modernization (New Uniform) (last updated 2022-10-05)	TBC				
11. Greening Government (last updated 2022-07-19)					
Real Property:					
• Waste Audits (Facilities >10,000 m²)	\$50,000/Facility every 5 years (ongoing) (Audits commenced FY 2022-23)				
• Installation of water meters (Facilities >1,000 m2)	\$1000/Facility				
• Climate Resilience Vulnerability Assessments (CRiVAs)	\$50,000/Facility every 5 years (ongoing) - applicable facilities to be further defined through portfolio climate vulnerability assessment				
Fleet:					
• Conversion to Electric Operational Vehicles		Cost analysis in FY 23-24 to determine conversion frequency & cost per unit			
12. TASER 7 Conducted Energy Weapon (CEW) (last updated 2022-08-01)	\$954/RM/Year (ongoing) (Rollout commenced FY 2022-23)				
13. Next Gen 9-1-1 (last updated 2020-01-20)	TBC				

2023 MYFP - New Cost Initiatives and Guidance

Item	FY 2024-25		FY 2025-26		FY 2026-27		FY 2027-28		FY 2028-29	
Non-CMC Matrix Items										
14. Air Services Modernization:										
• Aircraft Replacement	\$7.3M - \$15.3M/aircraft (based on type)									
• Sunsetting Aircraft Leases	(See Air Services Submissions for individual Divisions at Annex A)									
15. Well Being Ambassadors (AS-04)	\$93,659/Position @ AS-04/Year (ongoing) or 181,656/Position @ Sgt RM/Year (ongoing)									
16. Reintegration Coordinators	\$169,309/Position @ Cpl RM/Year (ongoing)									
17. Pay Raises										
18. Emergency Response Team:										
• Implementation of ERT CRBNE/hazardous environments Proposal		\$980K/Team								
• Ending Part Time ERT Proposal	TBC									
19. Real Property:										
• Environmental Health	\$3000/Building/Year (ongoing)									
• Workplace Modernization	N/A									
20. Corporate and HR ERP Modernization (2023-2027)	TBC									
21. Mass Casualty Commission Recommendations	TBC									
22. Next Generation Computer Aided Dispatch (NG CAD)	TBC (This item will also be included in the PROS Report)									
23. Digital Collaboration and Information Management (DCIM)	TBC									
24. Network Remediation	\$770/RM	\$690/RM		\$895/RM		\$785/RM				
25. ERT Rigid Hull Inflatable Boats (RHIBs)	\$1.2M - \$1.5M/Vessel – Impact on Contract Policing TBC									

* Procurement & Material and Asset Management: Divisions can determine which years are best for purchasing each asset, with the exception of national roll-outs (pistol, TAV, BWC) where there should be discussion between C&IP and the Program if more discussion on deadlines is needed.

NATIONAL EQUIPMENT MODERNIZATION

1. Cybercrime:

The National Integrated Operations Council (NIOC) Sub-Committee on cyber is exploring methods that Contract Partners may use in order to increase RCMP capacity to investigate cybercrime. This may include creating dedicated investigative teams to respond to cybercrime outside of the scope of the Federal mandate. Still in the gathering stages, NIOC sought CMC's input and feedback on this initiative in September 2022, which will help guide discussions on the advantages, disadvantages, realities and concerns across contract jurisdictions. It is anticipated that 135 RCMP National Cybercrime Solution (NCS) and 104 external Partner (Police Agency) users across Canada will be activate in FY 2023-24 but the implementation plan will depend on each Province & Territory and how they would like the RCMP to proceed in their Division. It is hopeful that this initiative will be fully operational in FY 2024-2025. More information about the cost of this initiative will be provided to Contract Partners via CMC once this project is developed further.

2. Body Worn Cameras (BWC):

In the Government of Canada's Fall Economic Statement (November 30, 2020) funding was provided to implement a National BWC program for frontline RCMP officers to improve transparency and accountability and respond to concerns about policing from racialized and Indigenous communities. Canada agreed to fund the first three years of the initiative to allow Contract Partners time to plan. At this time, the RCMP is still engaged in the procurement process for BWCs. For planning purposes, Contract Partners can estimate a cost of \$3000 per front-line Member at the contract rate (i.e. 70% or 90%), starting in FY 2024-25. This preliminary estimate includes the BWC, the DEMS (cloud-based) and support staff to operate the program; not just the camera. The RCMP will share additional financial details with the CMC once they are available.

3. GEN II Tactical Armoured Vehicles (TAVs):

The current compliment of TAVs need to be replaced with the next generation of TAVs (Gen 2) due to the difficulties in maintaining the current fleet in a cost-effective manner and the delays in getting parts to complete the repairs needed. This results in TAVs being out of service and unavailable for long periods until repairs can be completed. Not having a TAV available to respond to a critical incident, is a risk to both public and police safety. The projected quantities are based on a one for one replacement of the current TAV fleet within the Divisions and include spares for training requirements. There will be minimum contracted options for those Divisions requiring TAVs over and above their current numbers but will most likely need to be exercised within a reasonable time after the contract close out.

The intent is to procure replacement TAVs based on a commercially available truck chassis with ancillary equipment through a competitive solicitation. The contract will also include a stronger

“In Service Support” component to address the asset life-cycle needs. Assuming the manufacturer cannot deliver all units in one year, it is expected the RCMP will receive delivery of TAVs across three FYs starting in FY 2023-24. The forecast is based on replacement of existing assets with potential operational and financial impacts on Divisions taken into consideration. As such, it is difficult to assess the roll out of TAVS past year 1 at the moment. Parts and service is not currently included in this price and would instead be procured as-and-when-requested through a multi-year contract.

4: Modernization of Intervention Equipment:

The RCMP is committed to providing members with lightweight, ergonomic and modern equipment that is readily available. Within this strategy, modern Pistols and Long Gun Rifles will have features that ensure the firearm is suitable for use by the widest demographic of police officer possible. Less lethal technologies, such as the Extended Range Impact Weapon provides officers with more opportunities to de-escalate dangerous situations rather than resorting to lethal force. In addition, Hard Body Armour have become lighter, allowing officers to wear it for longer periods of time, promoting optimal performance under hazardous conditions, and Portable Ballistic Shields provide officers a form of ballistic protection should the need arise to rescue a member of the public or a fellow officer in active shooter or similar situations. Breaching Equipment will also ensure officers are able to respond to an active threat as a result of entrances being barricaded. This strategy advances the vision of a modern police officer by ensuring Regular Members of the RCMP have the appropriate tools to perform their duties as safely and effectively as possible.

Portable Ballistic Shields (PBS): Research has identified a need for the PBS in a general duty capacity. In exigent circumstances, the PBS can be deployed for preservation of life to affect a rescue of an officer or citizen in an open environment. As part of containment in open areas where no ballistic cover is available, a PBS can provide increased ballistic protection from armour piercing rounds. The PBS would supplement the protection provided by HBA and SBA. Costs are expected to be upwards of \$10,000, multiplied by a recommended two PBS per the number of Detachments/Units, with training and rollout starting in FY 2024-25. Forecast is based on 1/3 of locations purchasing in FY 2024-25, 1/3 in FY 2025-26, and the rest in FY 2026-27.

Breaching Equipment (Breaching Tools): General Duty does not currently have access to a standardized breaching tool to gain entrance to a locked or barricaded door during an active threat or unfolding event. A standard breaching tool for every frontline patrol vehicle in the country will provide the first officer(s) arriving on scene, (active threat, domestic violence, person in crisis, Feeney warrant, etc.) to have a breaching capability if urgently required. There is currently a Standing Offer for \$719 per set until 2023/06/29, \$748 per set until 2024/06/29, \$778 per set until 2025/06/29, \$809 per set until 2026/06/29 and \$837 per set until 2027/06/29, multiplied by the number of the Division's frontline police vehicles for this

forecast. Training is live on Agora (online orientation course, no practical training required). Divisions may purchase as and when they require and may order until 2026-06-29. The Standing Offer can be extended to 2027-06-29.

Hard Body Armour (HBA): HBA is currently assigned per operational police vehicle which does not provide immediate access to all RMs and does not optimally fit all members. There is also a need for a Gender Based Analysis Plus (GBA+) approach given the changing demographic of the RCMP. It is anticipated that the HBA contract will be awarded towards the end of FY 2023-24 and expected to be available for five FYs before re-solicitation. Costs are estimated to be \$1,000 per set. Divisions should consider allocating their unit-issued HBA to all front line members and then calculate their remaining need, multiplied by an estimated \$1,000 per unit, to be purchased as required based on the 10-year lifecycle and proper fit. New RMs will be issued their centrally-funded HBA at Depot. An initial order of 5,000 units to replace expired and ill-fitting HBA, plus provisioning Depot, is forecasted. After the initial order, there is no forecast available because these will replace existing HBA one-for-one as needed. More information will be provided soon on deadlines for personally-assigning HBA and the transition to personal issue HBA for general duty.

Long Gun Rifle: With the roll out of the Colt C8 Carbine, the need for the .308 bolt action rifle and shotgun has been reduced, bringing into question the need for multiple platforms for general duty. Remaining current on all three platforms requires separate annual re-qualifications and training time. The project is at an early stage and the technical specifications have been created. After a Standing Offer is put in place, Divisions should forecast based on how many Containment Kits (tripod, saddle, magnifier) they will need to buy at an estimated \$2,000 each to achieve the goal of a minimum 2 "Containment Kits" per Detachment. This cost is only for the Containment Kit (i.e. tripod and mount, rifle clamping saddle, and 3X magnifier). Implementation could be spread over three FYs starting in FY 2024-25. The patrol carbine has been updated with modern equivalent accessories to better accommodate Gender Based Analysis Plus (GBA+), this has resulted in an overall weight savings of 1.5lbs from the platform. The long term plans for a caliber change is still in information gathering stages, and more information will be provided to Contract Partners via CMC, when available.

Extended Range Impact Weapons 40mm (ERIW): Appropriate use of crisis intervention and de-escalation techniques often requires that the officers have time and distance. Front line members currently do not have a less lethal intervention option that allows them to maintain an increased distance from the subject. Costs are spread across four FYs because of the time required for testing, roll-out, and Division-scheduled training. Note that NPIU has already trained a large number of instructors in the Divisions. If additional instructor training is required, the Divisions can contact NTTS to make arrangements. Costs are forecasted to be approximately \$4,924 per system, multiplied by 6,000 frontline police vehicles. This forecast assumes 1/4 of all vehicles receive an ERIW each FY. The ERIW is still in a pilot phase - as a result the number of launchers that are available for purchase by the Divisions is limited. Once

a Standing Offer (SO) is awarded, Divisions can purchase enough to fulfill their needs. An SO for Extended Range Sponge Rounds has been awarded and is available for Divisions to purchase on the annual bulk buy. Additional O&M costs could include the modular style vehicle rack which can accommodate any two of the Carbine, ERIW, or Shotgun at a cost of \$688 each and from the bulk buy, a higher ammunition cost of \$25/round which may cause increases in costs for training and annual recertification (per trainee, an estimated 20 rounds are used in initial training and an estimated 8 to 10 rounds are used in annual recertification).

5. Pistol Modernization (New Pistol):

The RCMP's Procurement & Materiel Assets Management Branch (PMAM), Corporate Finance, National Armourer Program (NAP), and the National Police Intervention Unit (NPIU) have concluded that the in-service 9mm Smith and Wesson (S&W) 5946 and 3953 general duty pistols must be replaced. The current pistols have been in service since 1995 and have exceeded their life expectancy. There have been quality control issues with parts posing health and safety concerns and there is a need for Gender Based Analysis Plus (GBA+) given the changing demographic of the RCMP. In addition, there exists a tactical disadvantage to the pistol due to the lack of a mounted-flashlight. The forecast is based on \$2,414 per RM, plus an additional \$446 per RM for Pistol Transition Training costs with prioritization of roll out, by region, to be confirmed at a later date. PMAM is currently looking at late fall/winter of FY 2023 for the pistol roll out.

6. Blue Force Tracking (BFT) formerly Android Team Awareness Kit (ATAK):

The RCMP commenced a COP (Common Operating Picture) project to explore options to address among other things, an incident response and management system capable of providing all users with a secure shared picture of unfolding incidents. An element of COP being tested by the RCMP is called ATAK which is an important part of this system, contributing to all four recommendations.

The Blue Force Tracking (BFT) Project Team has, since then, completed the initial roll-out of the Team Awareness Kit (TAK) software suite to members from the Critical Incident Program, Emergency Response Teams (ERT) and Police Dog Sections (PDS) across the country, as well as General Duty within the Grande Prairie and Beaver Lodge Detachments in Alberta. This suite consists of the Android Team Awareness Kit (ATAK) software used on RCMP issued smart phones and tablets for front line responders, and the WinTAK software designed for use on RCMP desktops and tablets for the command and control component of the incidents.

Although the Blue Force Tracking suite of applications are currently available at no charge, the adoption of this kit will result in additional costs which includes the purchase and licensing of servers, purchasing of new hardware (smart phones and tablets), airtime service fees, etc. The estimated cost is based on \$65/RM/Year beginning in FY 2024-25.

7. ATIP:

The RCMP is seeking to expand its ATIP footprint in the Divisions by creating 16 new positions across the country, to create dedicated ATIP Liaison Officer Bureaus within each Division to coordinate requests, validate information returned to NHQ, and act as a central advisor to Divisional management on information and privacy issues. In 2022, CMC was consulted on an initial pilot of this roll-out, where five Divisions were transferred funds from NHQ to support limited bureau capacity to serve as proof of concept and identify challenges/faulty assumption. The initial results of this pilot have been extremely successful, with Divisions reporting increased visibility and carriage of ATIP requests moving through the Division.

In the future proposed model, the ATIP Modernization Team supports a total of 22 FTEs at the AS-04 level, with RM equivalents as required, which amounts to an overall increase of 16 additional resources across the country. It is important to note that larger Divisions may require even more senior positions at the AS-06 level, which is reflective of the scope of effort required, rank equivalency with RM structures to ensure appropriate authority within the Division, and ensuring the appropriate level of support for Commanding Officers. ATIP will return to CMC during FY 2023-24 with results from the pilot and outline a permanent planned way forward to increase ATIP service delivery in the Divisions for FY 2024-25 onward.

8. Electronic Major Case Management (eMCM):

The RCMP is looking at maximizing the effectiveness and efficiency of RCMP business and police operations through the national implementation of a new Electronic Major Case Management (eMCM) solution. The Evidence and Reporting (E&R) system, currently being used for Major Case Management (MCM) was not designed to address the overall needs of MCM as it is cumbersome to use, requires redundant data entry, and does not facilitate the management of unstructured data collected. It has limited analytical capability and has been broadly deployed locally with limited to no capability for data sharing or administration. As a result, in March 2020, a contract was awarded to Xanalis for the implementation of their commercial off-the-shelf software solution called "PowerCase". This enhanced solution provides the required capabilities, flexibility and scalability to manage major case investigations at various levels of complexity while complying with the Information Management (IM) policies, standards, and practices.

Various risks are being monitored in relation to equipment, configuration, and testing, working in close collaboration with the vendor, Shared Services Canada and the various stakeholders to ensure a successful deployment of this solution. The planning and design phase has been completed and testing began in late May 2022. The Project Team is expecting a high-level timeline from the vendor to finalize the project schedule and more details will be available in the near future, which will include an estimated completion date. The estimated cost per RM for the next five FYs is \$395/RM in FY 2024-25 and \$190/RM/Year Ongoing.

“H” Division expects to incur costs of \$263,860 in FY 2024-25. This will reduce to \$126,920 annually, ongoing.

9. Uniform Modernization (New Uniform):

The RCMP is undertaking a pilot to identify operational uniform articles that better meet the unique needs of its mandate, operational requirements and considerations related to a diverse workforce. A pilot of new duty shirts entered the "wear trial" in April 2023 after delays due to ongoing supply chain issues. There will be no information on the costs or implementation of the uniform items until after the pilot has concluded and results are presented to Senior Management. Updated information will be presented to CMC for consideration when it becomes available.

10. Greening Government:

The RCMP continues to make progress in supporting the Greening Government Strategy, a Government of Canada directive to achieve net-zero carbon and climate-resilient operations by 2050. The RCMP is taking the following steps in order to meet reporting requirements:

Real Property: Climate Resilience Vulnerability Assessments (CRiVAs): Beginning in FY 2024-25 Critical Assets with Business Continuity Plans considered to be at moderate to high risk to climate impacts will have Climate Resilience Vulnerability Assessments (CRiVAs) completed. These CRiVAs must be reviewed and updated every 5 years or as part of major retrofits. The number of federal buildings that will be impacted will be determined/validated through the Portfolio Climate Change Vulnerability Assessment.

“H” Division will be performing a pilot on one location in 2024-25, which will incur the cost of \$50,000. Moving forward in FY 2025-26 and beyond, incurred costs will be \$350,000 per year, representing 20% of critical assets.

Environmental Health: The RCMP has established new requirements for ensuring buildings have potable water, the identification and management of asbestos, and periodic assessments for radon to demonstrate due-diligence in keeping with the Canada Labour Code. Note that, at the Divisional level, the CMO/RD will be able to provide estimated costs for inclusion in the MYFPs.

“H” Division expects to incur the cost of \$247,500 per year (includes Potable Water Sampling Program \$50,000, Well Vulnerability Assessments \$137,500= 20% of program per year, Sanitary Surveys \$27,000= 20% of program per year, Radon Testing \$11,000 per year, Asbestos Management Plan and Annual Yearly updates \$12,000 per year, Contaminated sites \$10,000 per year.)

Fleet: Conversion to Electric Operational Vehicles: The Greening Government Strategy also affects the future of the National Safety and Security Fleet including RCMP policing and administrative vehicles. The impact to the RCMP is being assessed through a study to inform

the feasibility of implementing this strategy across all geographical locations. This may impact fleet sustainment costs as well as the requirement for charging infrastructure. Electric infrastructure needs to start being installed at detachments across the country as the electric policing platform becomes more prevalent (both for vehicles and vessels). More information will be provided as information becomes available, including consultation with Real Property.

A cost analysis is being conducted in FY 2023-24 to determine cost frequency and cost per unit.

11. TASER 7 Conducted Energy Weapon (CEW):

As part of the Modernization Strategy for Police and Public Safety Intervention Equipment Strategy, there is an opportunity to modernize the current CEW X26P model to a newer and upgraded version. The TASER 7 has new technology that provides a higher probability of incapacitating subjects when de-escalating dangerous situations rather than resorting to lethal force. The TASER 7 is currently in the acquisition phase and is currently available for personal issue to each frontline RM.

Implementation will span two FYs because of time required for testing, roll-out, and Division-scheduled training, but is scheduled to be completed by March 31, 2024. The estimate includes the monthly fee multiplied by the estimated number of RMs having a CEW that year, but does not include the one-time \$100 3rd-party testing for each CEW. Standing Offer prices are \$76/month for Call-ups before 2023, and \$79.50 per month for Call-ups before 2024 – all monthly fees then go up by \$10 in the 6th year of the 10-year agreement, which include a replacement of the original CEW. These costs replace the previous costs of buying/storing CEW handles and cartridges, and also include full warranty replacement.

12. Next Gen 9-1-1:

As mandated by the Canadian Radio-Telecommunications Commission (CRTC), all Enhanced 9-1-1 (E9-1-1) infrastructure throughout Canada must be updated to support the additional features supported by Next- Generation 9-1-1 (NG9-1-1) technologies, which will require new or upgraded equipment in RCMP primary and secondary Public Safety Answer Points (PSAP) and Operational Communications Centres (OCC). This project is in the early stages and specific timelines are outside the control of the RCMP. While costs to upgrade the Telecom provider's NG9-1-1 network will not rest with the RCMP, there will be necessary modifications to OCC equipment to operate on the improved network, and will likely result in an increase in the ongoing tariff charged by the Telecom provider to supply 9-1-1 service. The costs are not yet known; however, the RCMP has placed this item on the CMC Matrix and will provide further updates as costing information becomes available. Costing will be done in coordination with the agency responsible for 9-1-1 services in each Provincial/Territorial /Municipal jurisdiction.

13. Air Services Modernization:

The RCMP Air Services consists of a fleet of 31 aircraft and approx. 180 employees to provide mission-critical airborne law enforcement services, including both transport and aerial

surveillance. Of the 23 aircraft in service of Contract Policing, 12 (7 helicopters, 5 airplanes) are now due for replacement with another 6 coming due in the next few FYs. These aircraft are identified for replacement with equivalent or higher-performing aircraft to meet operational requirements, such as the need for twin-engine helicopters to support Emergency Response Teams or twin-engine business jets to more effectively and safely provide transport in rural and arctic regions. Some of these aircraft will result in increased operating costs and some investments are required to upgrade the existing Intelligence, Surveillance and Reconnaissance (ISR) mission equipment on the aircraft such as the thermal camera. The majority of this equipment is obsolete and increasingly unavailable due to failures.

In addition, in response to long-term service gaps that have been highlighted in recent mass casualty events, Air Services requires additional positions including pilots, aircraft maintenance engineers and tactical flight officers in order to meet the expected service levels of the capability, as well as to fully leverage the asset. In some instances, 24/7 response coverage is being sought in strategic locations.

Lastly, as part of the improvement to service availability, a national relief transport airplane is proposed as well as a proposal to invest in a medium duty, long-range transport aircraft that can provide response to critical incidents anywhere in Canada in a timely manner. Cost implications to the contract policing partners are still to be determined.

Options and cost impacts vary between each Division, base and aircraft and will be captured as part of the business cases developed in consultation with each Division in conjunction with their respective Contract Partner. Additional details will be shared with CMC as they become available.

14. Emergency Response Team:

Implementation of ERT CRBNE/hazardous environments Proposal: Contract and Indigenous Policing (C&IP) has determined that there is a requirement for the RCMP to augment its required ability to respond tactically to hazardous environments, including, but not limited to Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) incidents. This profile requires specialized equipment for Emergency Response Teams (ERT) for public and police safety, and National Security interests. C&IP is assessing how to bridge this gap, for ERTs. The initial goal is to outfit four Non-Contract Policing Teams over a two-year period (FY 2023-24 & FY 2024-25). During this period of acquisition and implementation, discussion and consultation with Provinces and Territories will occur via CMC to determine priorities based on individual contract jurisdictions' requirements.

There are no additional costs associated at this time.

ERT Modernization: Contract and Indigenous Policing (C&IP) has determined that there is a requirement for the RCMP to transition toward a Full Time Emergency Response Team (ERT) model. The ERT program has evolved substantially over the last 10 years, and it is recognized by

C&IP, through inquiries, and membership feedback, that ERT members need to be in Full Time positions. C&IP is assessing how to bridge this gap. Discussion and consultation with Provinces and Territories will continue to occur as the RCMP further assesses a potential transition from Part-Time to Full-Time ERT positions.

“H” Division currently has an establishment of 18 RM full time ERT positions and one PSE Administrative Assistant position.

15. Next Generation Computer Aided Dispatch (NG CAD):

The RCMP is currently developing a project proposal for the replacement of the RCMP Computerized Integrated Information and Dispatch System (CIIDS) with a commercial off the shelf (COTS) Computer Aided Dispatch (CAD) system. The RCMP continues to maintain its existing CAD system, with more upgrades planned before the end of the contract to maintain efficient tools for police operations. All RCMP jurisdictions within Provinces and Territories are currently working with the CIIDS CAD, with the exception of British Columbia that has implemented the Versaterm application (which remain out of scope for this update). Although the estimated CAD replacement project and contract costs have not yet been determined, it is expected that a cost of \$43/RM begin in FY 2023-24. at which time it will be included as part of the PROS MYP and PROS recovery rate. As soon as more information is available, it will be presented to CMC for consideration.

16. Well Being Ambassadors:

Mental health and wellness has been identified as an emerging area of concern and as a key priority within the RCMP and across the Federal government. Currently, the responsibilities assumed by the RCMP’s Mental Health Champions (MHC) are in addition to their regular duties and putting unfair pressure on individuals who do not have sufficient time to fully support and effectively promote employee well-being initiatives. The MHC have expressed their concerns and unanimously agreed that the positions should be budgeted on a permanent, full-time basis. This will be instrumental in building a culture of psychological health and safety, taking into account psychological health and safety in times of change, and creating and applying a Psychological Health and Safety Management System (PHSMS).

Working towards enhanced organizational effectiveness and continual improvement as well as improved worker recruitment and retention, worker engagement, morale, creativity, innovation and well-being, the CHRO has committed to fund the positions in FYs 2022-23 & 2023-24 at the national level until permanent funding can be secured. A job description at the AS-04 group and level has been created and a competency profile has been developed in anticipation of bringing RMs into the role in some Divisions. All positions have been created, positions in NHQ, B, F, H and J Divisions have been staffed while staffing processes in L, E&M, T and V Divisions have been initiated. It is to be noted that National, D and K Divisions already have a resource performing these duties. In addition, G Division has been combined with V Division. It is to be noted that the positions in L, E&M, T and V Divisions are assigned to RMs, but can be assigned to

any Rank. Costing used for this estimate is Sergeant 2022 salary pay rate plus O&M; however, actual costs will vary by Division. As staffing commences, figures will be updated in subsequent MYFPs to reflect the rank of the position in each Division.

17. Reintegration Coordinators:

The RCMP approved a National Reintegration Program in spring 2021 which focuses on building RMs' confidence in order to support them in a respectful and safe return to operational duties following occurrences such as, but not limited to, a Member-involved shooting, involvement in any form of traumatic or critical incident, or gradual return to work. Building on the RCMP's first Reintegration Program developed by Members in K Division in 2015, the Program has emerged as a proven standard of support for RMs and will expand across the Country as Divisional Reintegration Coordinators and Facilitators are hired and trained. Expanding K Division's reintegration policy to provide a national scope, and developing a course training standard to benefit all Divisions, the Program has been launched in National, E, F, G, H, J, L, M, O and V Divisions and at NHQ.

18. Regular Member Pay Raises:

A non-contractual estimate of 3.5% has been put forward for inclusion in the MYFPs for planning purposes, and this figure has been acknowledged by CMC. Negotiated salary increases or those imposed through third party arbitration could result in increases below or above the planning rate. Given that the NPF has access to binding arbitration (in the absence of a negotiated settlement) there is inherent uncertainty in projecting settlements. As such, should Contract Partners wish to build contingencies into their planning figures to mitigate potential fluctuations in negotiated rates or the possibility of arbitration, they are encouraged to do so.

19. Real Property:

Environmental Health: The RCMP has established new requirements for ensuring buildings have potable water, the identification and management of asbestos, and periodic assessments for radon to demonstrate due-diligence in keeping with the Canada Labour Code.

Workplace Modernization: The COVID-19 pandemic has enabled the RCMP to consider flexible work arrangements for non-operational personnel, thanks to significant Government of Canada investments in new technology and related infrastructure. The RCMP will be exploring opportunities for modern, flexible, and technology-enabled portfolio changes to meet future needs of the force while supporting operations and government socio-economic objectives (e.g. greening, accessibility, Indigenous reconciliation).

20. Corporate and HR ERP Modernization (2023-2027):

Providing effective and efficient police services requires a robust Enterprise Resource Planning (ERP) system to sustain Corporate and Human Resource management functions such as Finance, Property Management, Procurement Services, Training, Staffing, Recruitment, etc. In order for Corporate and HR support functions to remain relevant and effective today and into

the future, the RCMP plans to make significant investments over a multi-year period to implement the following strategic transformations:

Corporate System Modernization (S4/HANA – SAP) Update: The RCMP continues to focus on completing a Request for Proposal (RFP) to secure a Systems Integrator (SI) to advance the project with preplanning, and initial design taking place in FY 2023-24. The new system development will begin in FY 2024-25; and

HR System and Pay Modernization (Vendor TBD) Update: The RCMP has partnered with an external consulting firm to produce a strategic roadmap in FY 2023-24 to guide and inform the plan to implement a modern HR ERP and a new RM pay system.

RCMP will realize these broad business outcomes:

Operational support to Contract Policing – Provide efficient business processes and systems.

Modernization – support common, shared systems that replace outdated technologies and reduce customizations.

Cost Effectiveness – deliver affordable and sustainable management services.

Standardization – enable streamlined processes and common data structures across the RCMP.

Integration – enhance internal and external national integration and collaboration.

The RCMP will continue to engage and communicate its plans for system modernization and the associated business transformation with our Contracting Partners and key stakeholders to ensure the alignment of strategic priorities.

21. Ongoing Commissions, Assessments and Reports:

Mass Casualty Commission Recommendations: The Mass Casualty Commission (MCC) has made numerous recommendations related to air services, general duty officer safety, interoperability between different jurisdictions and many more. The RCMP anticipates will be developing action plans to address the findings and recommendations. Details will be provided as they become available, but it is anticipated that requirements including additions or modifications to policing equipment, air services, vehicles, training, etc., may be part of that action plan.

Missing and Murdered Indigenous Women and Girls (MMIWG) Inquiry: The National Inquiry released its Final Report on June 3, 2019 and the Government of Canada (GoC), through Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC) is leading the response and has been engaging PTs and Indigenous organizations to discuss options towards a National Action Plan (NAP). The current and future work related to the GOC's response to the MMIWG Inquiry is being led by National Crime Prevention and Indigenous Relations Services (NCPIPS) and details will be provided as they become available. It is anticipated that requirements including

additions or modifications to current policy, Indigenous engagement and training may be part of the NAP.

Discoveries of Unmarked Graves/Truth and Reconciliation: The tragic discoveries of hundreds of children buried on, or near, the grounds of former residential schools has brought renewed attention to this dark time in Canada's history. The RCMP may be asked to assist in activities in response to the Calls to Action. RCMP contributions will be culturally sensitive and trauma-informed, and will take place in partnership with CIRNAC, local Indigenous communities and organizations, as well as with the input of a number of local, provincial/territorial and federal departments and agencies. In addition, fulfilling the Truth and Reconciliation Commission of Canada's Calls to Action 73 to 76 requires the active participation of all levels of government, Indigenous leaders and communities, Residential School survivors, churches and current landowners. The RCMP is fully committed to supporting CIRNAC and the rest of the GoC in the implementation of these recommendations, and to reconciliation with Indigenous communities.

22. Digital Collaboration and Information Management (DCIM):

The RCMP does not have an enterprise solution for the management of electronic administrative and employee information. This has an impact on both operational effectiveness and ability to meet GC directives and legislated requirements. Meeting this need effectively for business lines across the RCMP requires the careful design of business applications (user-facing software) and records management tools. To do this, the ADIM (Analysis, Data and Information Management) Directorate has launched the Digital Collaboration and Information Management (DCIM) Project.

An enterprise EDRMS (Electronic Document and Records Management Systems) must be available to the entire enterprise in order to provide the best value to the organization. The DCIM project is a fresh approach, founded in client engagement and informed by user experience, which will produce an enterprise tool (or integrated suite of tools) that meets business needs while being financially accessible and user friendly. The DCIM project's objective is to implement an effective enterprise EDRMS for the RCMP through modernizing approaches to digital information management and collaboration to improve the RCMP's ability to use information effectively, improve business processes with updated information flows and meet legislative and regulatory responsibilities surrounding the management of information. DCIM will leverage existing technology and features available within the current digital environment.

DCIM completed a review of two options: expanding the GCdocs implementation or leveraging the MS365 suite including SharePoint. Based on results of a technological and business analysis of the functionalities of SharePoint through a Proof of Concept and User Acceptance Testing, DCIM proposed the use of MS365 as a platform for an enterprise EDRMS.

In the past, EDRMS work has had significant resource (financial and human resources) implications for the PT jurisdictions, which has presented a barrier to participation. In order to

allow stakeholders to understand the resource implications and provide meaningful feedback, the Funding and Operating Models are currently under development and will be presented to CMC for consideration at a later date.

23. RCMP Network Remediation:

The RCMP is located at over 950 locations across Canada, many of which are not in urban centres. RCMP operations rely on a robust, available and reliable network to enable access to our critical business applications and services. Many RCMP Divisions are requiring increases to their network capacity to enable modern applications across their sites ensuring continued availability and access to RCMP's operational systems and supporting ongoing police operations and administrative services. Network remediation in partnership with Shared Services Canada (SSC) will aim to address the following.

Procurement of new technologies for enhancing nation wide network capacity.

Implementation of new and emerging connectivity technologies for RCMP's remote and northern sites.

Implementation of new, modernized wide area network technology that will further enhance cloud applications and off-loaded non-critical traffic for priority of operational traffic.

This project is a generational investment in the RCMP's national digital networking ecosystem which will open the door for greater resiliency, national Cloud connectivity, and better access to RCMP national data centres.

The RCMP's digital network must be modernized to ensure that the continued availability and access to core police operational and administrative systems is maintained. Without the necessary additional network capacity, many of the RCMP's sites in the North and other remote locations across Canada will not be fully enabled to leverage modern policing applications. Working with SSC, the RCMP will ensure that the continued availability and access to core police operational information systems is maintained. RCMP with the support of SSC will manage the acquisition and deployment of the network enhancement tools including the ongoing evolution and changes to the RCMP's national digital network footprint. Currently in the research and development stage, this initiative will be presented to CMC for consultation and discussion at a later date.

25. ERT Rigid Hull Inflatable Boats (RHIBs):

The RCMP has identified the replacement of 10 x ERT RHIBs (> 9m) in the next 5 FYs to meet operational requirements in both Canadian and international waters. Discussions are ongoing regarding Federal and Contract Policing mandates for ERT. These vessels must be replaced at a cost of approximately \$1.2M - \$1.5M per vessel starting in FY 2024-25. The impact on Contract Policing is yet to be confirmed and will be presented to CMC for consultation and discussion at a later date.

26. Forward Looking InfraRed (FLIR):

The RCMP (C&IP) are currently examining a number of historical and more recent critical incidents, as well as previous recommendations related to low-light operations and equipment that could augment RCMP member and public safety during these incidents. Technology has significantly improved in recent years and the RCMP is examining potential options such as hand-held Thermal, InfraRed and Night Vision optics that may be suitable for general duty applications. Most likely, a hand held, rugged Thermal optic will be best suited to considerably improve member safety during these scenarios.

Costs are variable, but there are a number of potential options in the \$2,500 to \$5,000 range per unit. C&IP is examining these options, their associated costs and what number per Detachment and per Division is appropriate. It is also worth noting that RCMP ERT members recently updated their Night Vision optics and are currently outfitted with appropriate optics for these options. Some Divisions and some other specialized units have previously purchased hand held optics. CMC will be provided further information on this in the coming months.

27. Microsoft 365 (MS 365): MS Teams E5 Licences:

As part of the RCMP's Digital Workspaces Portfolio, MS 365 MS Teams is a collaboration tool. Security is paramount as this is our main collaboration and communication platform. The E5 advanced security package from Microsoft provides the required components and capabilities required to secure the MS 365 ecosystem for the RCMP up to Protected B information usage. This information remains fluid and still requires confirmation. CMC will be updated as updated information becomes available.

Regional Admin

Regional Materiel Management/ Policing Equipment Assets Organization:

The RCMP requires the establishment of a regional materiel management/ policing equipment assets organization which would deliver functional policing equipment management collaboratively across Atlantic Canada and in line with National requirements. Drivers for the establishment of this organization are directly related to Member and Public safety, compliance with standards and tracking and management of policing equipment. Currently there is no dedicated materiel management functionality in RCMP Atlantic, though it exists in other Regions across the country. With increased scrutiny on policing assets (Mass Casualty Commission), and the requirement for visibility, tracking and reporting on policing equipment it is essential to stand up a team to manage this important stream of service. This organization will also be key to ensuring that equipment purchases align with central policy direction for approved equipment and reduce ad-hoc unit purchasing. The recommendation is for this to be a Regional Admin organization, though there will still be an equipment planner specifically dedicated to each Atlantic Division in the model organization.

Cost Breakdown: +5 FTE net (PSE), Net increase +\$233 per capita Regional Admin (salary and indirect costs- note: proposed positions subject to classification review)

Roll-out: Org and class review taking place in 2022/23 in anticipation of position creation and staffing processes to take place starting April 1, 2024.

Air Services Submission for Atlantic Region (J, H, L, B Divs) MFYP April 1, 2024 – March 31, 2029

2023-02-02

Prepared by: Air Services Branch

Atlantic Region Air Services provides aerial transport and airborne tactical support to the RCMP as well as other law enforcement agencies throughout the Atlantic Provinces. This encompasses both pre-planned and immediate operational response missions. Typical flight requests include operational support, operational/administrative passenger transport, cargo transport and aerial surveillance. Atlantic Region Air Services, based in Moncton, has two aircraft providing support to detachment operations and investigations across the region. A fixed-wing Pilatus (C-GMPM) and rotary-wing Eurocopter AS350 (C-FMPH), both leased from the federal government in support of the provincial contract policing mandate.

C-GMPM Pilatus

The following investments for C-GMPM are planned:

- Based on current usage, an engine overhaul in FY2025-26 at a cost of \$1,000,000 (option to amortize over 5 years).

C-GMPM was acquired in 2008 making it 16 years old this fiscal year. The expected life of a Pilatus aircraft is 15 years. Given the lack of a robust aircraft replacement program and adequate investment, the RCMP is being forced to operate these aircraft longer than planned which decreases performance, increases safety hazards, and increases maintenance costs associate with an aging fleet. Based on current usage, the intent to avoid a significant investment at 20,000 flight hours, and to optimize resale value, C-GMPM is scheduled for retirement in FY2028-29 (six years past its expected life). To replace the current single-engine Pilatus, a twin-engine aircraft is proposed to increase effectiveness to support the region as well as increased safety for over-water transit. The acquisition of a new aircraft would commence in FY2027-28 with a delivery of 24 months. The estimated cost for a twin-engine aircraft is \$15,300,000 and can be amortized over 15 years as an option (leasing will not be available). Increased operating costs are estimated at \$200k/year. A business case to replace this aircraft is forthcoming. If the existing aircraft is sold, the province may be entitled to credits according to the 70-30 cost-sharing agreement. While a professional appraisal is required, the current estimated residual value of a PC-12NG/47 is \$5.5M - \$7.0M.

Per ongoing discussions with the partners regarding the leasing of federal aircraft, hourly lease rates will not be adjusted however capital betterments will be identified per this plan and cost recovered per the terms of the Police Services Agreement. The forecasted outstanding cost for C-GMPM after lease contributions is estimated at \$1,310,324 on March 31, 2024.

Lease Forecast for C-GMPM:

2024-25	\$172,250
2025-26	\$172,250
2026-27	\$172,250
2027-28	\$172,250
2028-29	\$172,250

C-FMPH Eurocopter

C-FMPH was acquired in 2003 making it 21 years old this fiscal year and one of the oldest helicopters in the RCMP's fleet. The expected life of a helicopter is 15 years. Given the lack of a robust aircraft replacement program and adequate investment, the RCMP is being forced to operate these aircraft longer than planned which decreases performance, increases safety hazards, and increases maintenance costs associated with an aging fleet. Based on expanding operational requirements, estimated usage, and to optimize resale value, C-FMPH is forecasted to be retired in FY2026-27 with the procurement to be initiated in the preceding fiscal year. The estimated cost for a medium, twin-engine helicopter is \$15,000,000. A business case to replace this aircraft is forthcoming however the need for a twin engine, medium-duty helicopter has been identified to increase safety for over-water flying as well as meeting operational requirements (e.g. hoisting, fast roping) for the Critical Incident Program. If the existing aircraft is sold, the province may be entitled to credits according to the 70-30 cost-sharing agreement. While a professional appraisal is required, the current estimated residual value of a Eurocopter AS350-B3 is \$1.0M - \$1.5M.

Per ongoing discussions with the partners regarding the leasing of federal aircraft, hourly lease rates will not be adjusted however capital betterments will be identified per this plan and cost recovered per the terms of the Police Services Agreement. The forecasted outstanding cost for C-FMPH after lease contributions is \$2,837,185 as of March 31, 2024.

Lease Forecast for C-FMPH:

2024-25	\$28,270
2025-26	\$28,270
2026-27	\$28,270
2027-28	\$28,270
2028-29	\$28,270

High Altitude Surveillance – new capability

The high-risk incidents in recent years which occurred in Portapique, Moncton, St. Jean sur Richelieu and Ottawa have demonstrated that the RCMP must be in a position to immediately address public safety threats and ensure the safety of the communities it serves. Having a High

Altitude, Fixed-Wing surveillance aircraft in the Atlantic region would ensure a timely response to volatile situations and assist with other situations such as ground Search and Rescue.

The RCMP has standardized on the Pilatus PC-12M Spectre platform for its high-altitude surveillance needs. It has the speed and operating ceiling to support the Atlantic region while based from Moncton. This aircraft is common with the PC-12 Pilatus transport aircraft allowing interoperability for the pilots and AMEs based in Moncton and across the country for relief purposes. The addition of a Spectre is proposed for FY2026-27 at an estimated cost of \$13M (inclusive of camera mission equipment). A 18-24 month lead time is estimated for a Spectre. In order to fully leverage the use of the aircraft, the following additional resources are essential: two S/Cst pilots, one AME, and one Fixed-Wing Tactical Flight Officer (TFO).

Atlantic Air Section (Moncton)

In order to make effective use of C-FMPH's surveillance capabilities, an additional full-time Corporal-rank Tactical Flight Officer (TFO) is required in FY2022-23. Increasing the complement to two TFOs will allow for increased availability for mission tasking. The role of TFO is highly technical and only effective with regular practice and use of the equipment. It is a dedicated, professional role recognized in other law enforcement agencies around the world.

With the replacement of C-FMPH by a twin-engine helicopter, an additional Rotary-Wing pilot is required. This will bring the complement to three pilots, which will allow increased availability, leveraging effective use of the investment. An additional Aircraft Maintenance Engineer is also required due to the additional engine and increased maintenance of a larger, more complex airframe.

Financial Tables

RCMP CAPITAL PLANNED EXPENDITURE BY FISCAL YEAR (\$ 000)						EXPENDITURE DETAILS
AC CODE	24-25	25-26	26-27	27-28	28-29	
C-GMPM	-	\$1,000	-	-	Aircraft disposal	Radio installation, Engine overhaul
C-FMPH	-	-	Aircraft disposal			
New Helicopter	-	\$15,000	-	-	-	Twin-engine replacement for C-FMPH

New Aircraft	-	-	-	\$15,300	-	Replacement aircraft for C-GMPM
New HASP	-	-	\$13,000	-	-	New Surveillance fixed-wing aircraft
	\$2,500	\$16,000	\$13,000	\$15,300	-	

RCMP O&M PLANNED EXPENDITURE BY FISCAL YEAR (\$ 000)						
AC CODE	24-25	25-26	26-27	27-28	28-29	EXPENDITURE DETAILS
C-GMPM	-	-	-	-	-	
C-FMPH	-	-	Aircraft disposal			
New Helicopter	-	-	\$220	\$220	\$220	Increased operating costs incl. fuel and maintenance.
New HASP			\$500	\$500	\$500	Operating costs for a surveillance fixed-wing aircraft (fuel, maintenance, hangar space, landing fees, etc.)
New Fixed-Wing	-	-	-	-	\$200	Increased operating costs for twin-engine including fuel and maintenance.
	\$0	\$0	\$720	\$720	\$920	

RCMP SALARY GROWTH BY FISCAL YEAR						
	24-25	25-26	26-27	27-28	28-29	DETAILS
AME-RW	-	-	\$65,000	\$65,000	\$65,000	One EG-06 Aircraft Maintenance Engineer for new helicopter *excl. EBP
S/Cst. Pilot - RW	-	-	\$108,806	\$108,806	\$108,806	One RW PT-01 Pilot *excl. EBP
Cpl. RW-TFO	\$112,435	\$112,435	\$112,435	\$112,435	\$112,435	One RW Tactical Flight Officer *excl. EBP
AME - FW		\$65,000	\$65,000	\$65,000	\$65,000	One EG-06 Aircraft Maintenance Engineer for new HASP *excl. EBP
S/Cst. Pilots – FW		\$217,612	\$217,612	\$217,612	\$217,612	Two FW PT-01 pilots for HAPS *excl. EBP

Cst. FW-TFO		\$106,576	\$106,576	\$106,576	\$106,576	One FW Tactical Flight Officer *excl. EBP
	\$112,435	\$112,435	\$501,623	\$675,429	\$675,429	



Bear Lake Wind Farm Project

West Hants Regional Municipality

Council Presentation



Agenda



WJU'S NEWIKNAQ
WIND STRENGTH

- Team Introduction
- Project Overview
- Work Done to Date
- Community & Stakeholder Engagement
- Community Benefits
- Next Steps



WJU'S NEWIKNAQ
WIND STRENGTH



Memberton
WELCOMING THE WORLD



EVERWIND
FUELS

res



Team Introduction



Wind Strength is a company formed by Membertou, a Mi'kmaq Community, in order to develop, own and operate renewable energy assets. Membertou is the majority owner of the Bear Lake Wind Farm.



Membertou is an urban and progressive Mi'kmaq community located on Unama'ki – Cape Breton Island. With a strong focus on community growth through economic development, the spirit of Membertou is driven by its close-knit and vibrant people.



EWf was founded in 2022 and is currently developing a multi-phased, multi-billion dollar green ammonia production, with the first phase expected to be operational late 2025. EWf is a minority equity partner in Bear Lake Wind Farm.



RES has been engaged as Project. RES is the world's largest independent renewable energy company. At the forefront of the industry for over 40 years, RES has delivered more than 23GW of renewable energy projects across the globe including onshore and offshore wind, solar, energy storage and transmission and distribution.



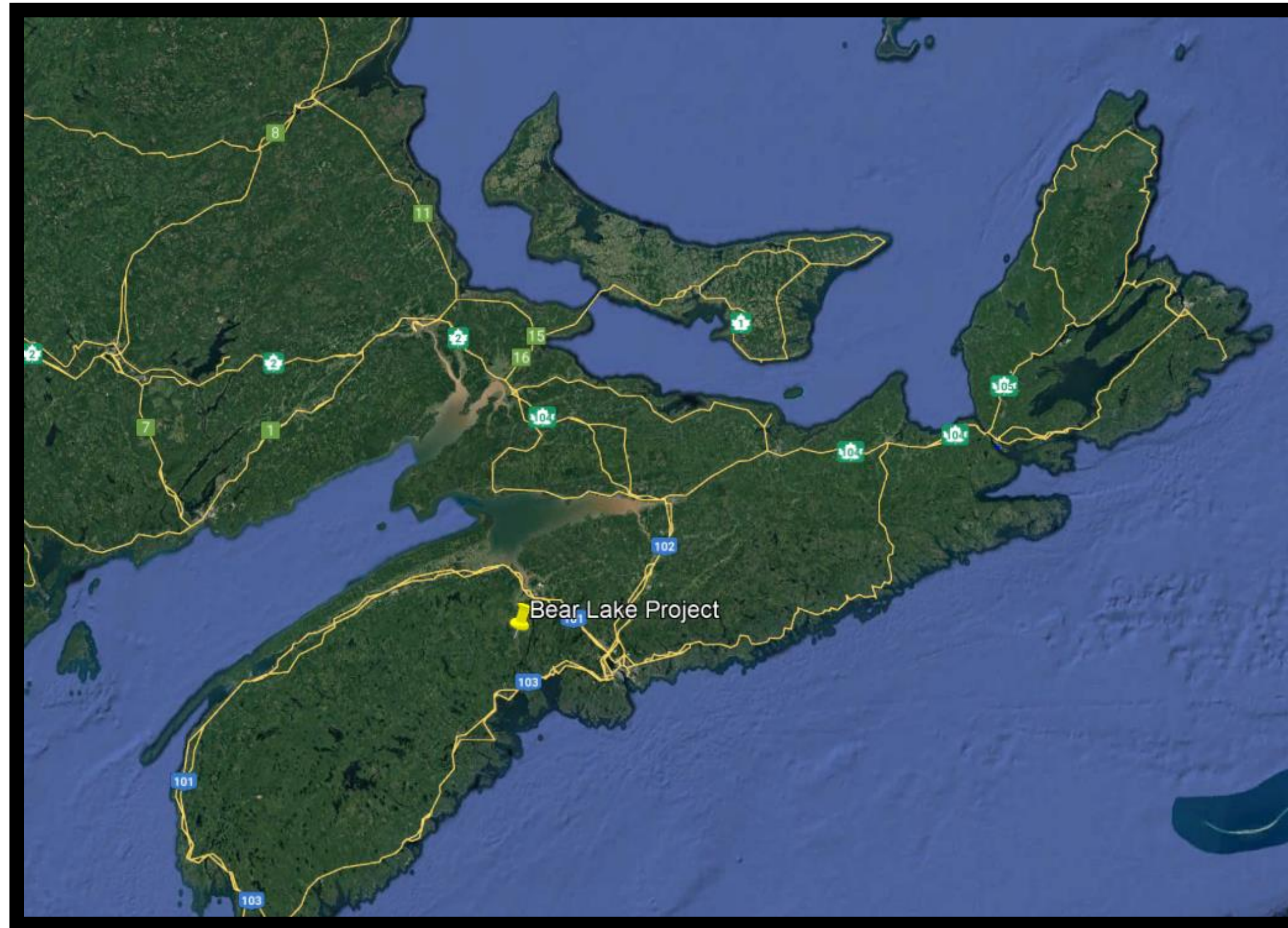
Strum Consulting is a Nova Scotia based environmental consultancy company with a professionally skilled team that focuses on a multitude of development-related projects across Atlantic Canada. Strum has extensive experience in environmental surveys and environmental assessments (EAs) as well as permitting at the federal, provincial and municipal levels.



Project Overview – Project Location



WJU'SNEWIKNAQ
WIND STRENGTH



WJU'SNEWIKNAQ
WIND STRENGTH



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Project Overview – Project Description



WJU'S NEWIKNAQ
WIND STRENGTH

Key Project Characteristics	
Location	West Hants, Halifax & Chester - Nova Scotia
Land	Private & Crownland (Majority Private Land).
Number of Wind Turbine Generators (WTG)	14-18 WTGs depending on model chosen
Total Generator Capacity	Up to 89 MW
Point of Interconnection	138 kV NSPI transmission line.
Interconnection Studies	System Impact Study Completed.
Electricity Off-taker	Nova Scotia Power Incorporated (NSPI) with transmission services to provide power to EWF Phase 1 Green Hydrogen and Ammonia Facility.
West Hants Development Agreement	Q1 2024/ As soon as possible
Construction Start (Clearing + Roads)	Q3 2024
Proposed Commercial Operations Date (COD)	Q4 2025
BoP O&M Agreement	Renewable Energy Systems Canada Construction (RESCC)



WJU'S NEWIKNAQ
WIND STRENGTH



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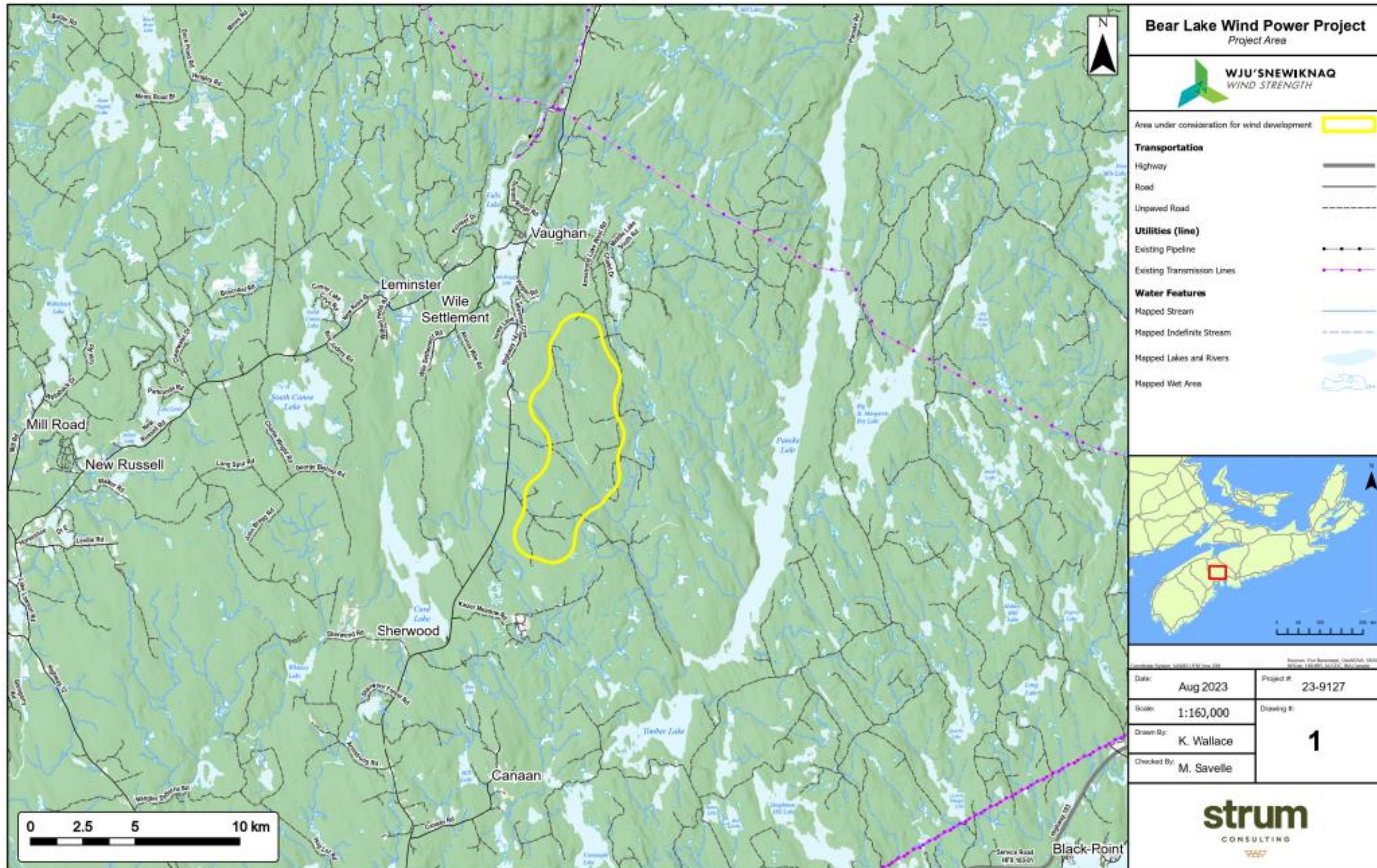




Environmental Surveys – Development Area



WJU'SNEWIKNAQ
WIND STRENGTH





Work Done To Date

- Wind measurement campaign ongoing. To be complemented by the installation of an additional Met Tower.
- Initial Design has commenced following the initial engagement and Open House.
- Meetings with West Hants Development Manager to discuss and initiate Development Agreement Discussions.
- Meetings with other municipalities also initiated.





Community & Stakeholder Engagement



- Stakeholder and Community Engagement Initiated and Ongoing. This includes government, stakeholder groups and community.
- Councilors, MLAs and MPs for the area have been contacted and meetings have been held with most.
- Over 30 stakeholder groups at the federal, provincial and municipal level have been contacted and one-on-one meetings are ongoing.



WJU'S NEWIKNAQ
WIND STRENGTH



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Community & Stakeholder Engagement



- Initial Open House took place on August 23, 2023. Open House was 3 hours at the South West Hants Fire Hall.
- First Open House consisted of an introduction to the Project and the Project area and to answer questions from the community. Feedback from the community is being considered for Project Design.
- Over 50 people attended the Open House.





Community Benefits



- Local tax revenues throughout the life of the project
- Committee for the Maximization of Local and First Nation Benefits
 - Contracting opportunities for First Nations & community businesses & contractors*
 - Employment Opportunities*
- Construction and operations jobs and support services during construction and throughout the life of the project
- Increased local spending on goods and services during the project's development, construction and operational phases.
- Electricity subsidy fund – Homeowners within proximity of the project will be eligible to receive a yearly subsidy
- Community vibrancy fund – Will support community organizations near projects
- Bursary fund – Will support local community members to train in the renewable energy industry



WJU'S NEWIKNAQ
WIND STRENGTH



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Next Steps

- Second Open House – 19 September 2023
- Met Tower Installation – September 2023
- Finalizing Project Design – September/October 2023
- Initiation of Development Agreement Process– September 2023
- EA Registration – October 2023





Thank You!



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Mayor Zebian and Members of West Hants Regional Municipality Council

Submitted by: _____
Christopher Burns, Development Officer

Date: September 12, 2023

Subject: Municipal Surplus Lands: PID 45275278, Mariners Drive, Hantsport

LEGISLATIVE AUTHORITY

MGA 50 (5)(b) allows for the sale of land at market value when property not needed.

MGA 51 allows for the sale of land at less than market value to non-profit.

***Note: If market value is above \$10,000 and the Municipality wants to sell below market value, then a Public Hearing is required.

RECOMMENDATION or DECISION REQUEST

...that Committee of the Whole recommends to Council that the property known as PID 45275278 on Mariners Drive in Hantsport, be deemed as surplus property and that the property be listed for sale at market value.

BACKGROUND

Property ☒	Public Opinion ☐	Environment ☐	Social ☐	Economic ☒	Councillor Activity ☐
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Prior to the former Town of Hantsport dissolving, Hantsport Developments Limited in conjunction with the former town, developed McCully Crescent and Mariner's Drive, as well as the lots on these streets for a single and two-unit residential subdivision. The subdivision development has not been completed, as the creation of additional lots and the construction of dwellings are currently progressing under private ownership. PID 45275278 has been under

municipal ownership since October of 2016, and it has not yet been deemed as surplus by Council.

The subject lot is approximately 4.79 acres (208,652.4 sq-ft.) in size and is currently vacant. It is zoned Multiple Unit Residential (R-3) on the zoning map of the Hantsport Land Use By-law. This zone provides the highest flexibility for residential development by permitting a wide range of residential uses as-of-right, such as: single detached dwellings, semi-detached dwellings, duplex dwellings, converted dwellings, townhouses, apartment buildings (three or more units), grouped dwellings, guest houses, bed & breakfast homes, boarding rooms, and residential day care centres.

As of October 26, 2021, Council approved the motion to deem 17 municipally owned properties as surplus lands. 2 of the 17 listed surplus properties are within 150 feet of the noted subject lot, both of which have already been sold.

DISCUSSION

As the Regional Municipality moves forward, it must evaluate the use and existence of municipal properties to ensure the highest level of efficiencies are sought in relation to costs. This vacant lot currently does not serve any purposes to the direct needs of the Region administratively nor operationally and could serve additional housing for the area.

The current zoning and size of the parcel provides the potential for the highest level of flexibility for as-of-right residential development. A site visit by staff was conducted on June 6, 2023, to determine the state of the lot and if it appears suitable for development. A portion of the lot slopes off toward the Halfway River, however, the majority of land is upland and appears suitable. The lot is capable of being serviced by municipal water and sewer and fronts a municipal public street. Ultimately, a multiple unit residential building could be constructed as-of-right on the upland portion; or approximately 16 individual lots could be subdivided for single or two-unit dwellings as-of-right to expand the current subdivision. For a detailed view the lot, please refer to the attached map and photos in Attachment A and B.

NEXT STEPS

Pending Council approval of the recommendation.

1. Request an appraisal.
2. Assign a commercial Realtor.
3. Establish a Request for Proposal document.

4. Negotiate offers for Council consideration.

FINANCIAL IMPLICATIONS

There are no financial implications in association with the filing of this report.

If deemed as surplus by Council, the sale of the subject lot is to be deposited into the capital reserve account. After the sale, property tax revenue will be generated to the Municipality; and the Municipality will no longer be responsible for any maintenance and upkeep costs.

Three properties nearby on Mariners Drive and McCully Crescent were recently sold in 2022 and 2023 at market value and two of which were sold by the Municipality. The total square footage and listing price of the other three properties are shown below in Table 1. The subject lot is 208,652.4 sq-ft. – and therefore reflecting a greater listing price. Should Council approve the presented motion, an appraisal of the lot in relation to the current market value will be required as part of the disposal process, at an estimated cost to the municipality of approximately \$3,800 - \$5,500 + HST.

Table 1: Previous nearby municipal surplus property listings.

Property	Total Square Footage	Listing Price
Lot 4, McCully Crescent	10,692 sq-ft.	\$64,900
10 McCully Crescent	17,207 sq-ft.	\$67,500
Lot HDL-19Z, Mariners Drive	8,772 sq-ft.	\$59,900

ALTERNATIVES

1. Council may elect to retain the subject lot.
2. Council may elect to retain the subject lot and pursue to subdivide the property into individual lots to be listed for sale as surplus.
3. Council may elect to donate the subject lot to a not-for-profit or charitable organization.

ATTACHMENTS

Attachment A: Site map of the subject property.

Attachment B: Site photos (4) of upland areas recommended for development and sloped areas not recommended for development.

CHIEF ADMINISTRATIVE OFFICER REVIEW

I support the recommendation and “next steps” as identified by the Development Officer. Pending the outcome of the appraisal and comments regarding the sale of lands as a single PID or individual lots this may be influential to how the land is marketed or how development is controlled. Avoiding additional survey work, subdivision process, building roads (The WHRM would be viewed as the developer) and other costs may be reason for selling the land as a whole. I support maintaining the current zoning designation as it essentially permits all residential considerations.

Report Prepared by: _____

Christopher Burns, Development Officer

Report Reviewed by: _____

Sara Poirier, Director of Planning & Development

Report Reviewed by: _____

Carlee Rochon, Director of Financial Services

Report Approved by: _____


Mark Phillips, Chief Administrative Officer

Attachment A:



West Hants

**Mariners Drive, Hantsport
PID 45275278**



Base data derived from the Nova Scotia Property Records Database (NSPRD) and the Nova Scotia, Geomatics Centre (NSGC), Copyright Her Majesty The Queen in Right of the Province of Nova Scotia. This map is a graphical representation only. It is not a land survey and is not intended for use for legal descriptions or to calculate exact dimensions or area. Prepared by: West Hants Regional Planning and Development Department August 2023

Orthophoto

0 30 60
Metres
Scale: 1:1,500

- PID 45275278
- Parcels
- Civics
- Roads

Attachment B:







WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☒	Recommendation ☐	Decision Request ☐	Councillor Activity ☐
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To: West Hants Regional Municipality Committee of the Whole

Submitted by: Carlee Rochon, Director Financial Services

Date: September 13, 2023

Subject: Newport & District Rink Commission Funding Discussion

LEGISLATIVE AUTHORITY

Nova Scotia Municipal Government Act, Section 65

West Hants Regional Municipality – Grants & Contributions Policy, RCOFN-012.00

INFORMATION REPORT/ DECISION REQUEST

Supplementary information report with respect to the Newport & District Rink Commissions request for annual financial support for capital projects over the next five years.

BACKGROUND

Property ☐	Public Opinion ☐	Environment ☐	Social ☒	Economic ☒	Councillor Activity ☐
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At the June 13th West Hants Committee of the Whole meeting, Greg Kelley made a presentation to Council requesting the Newport Rink become a line item in the municipal budget or that consideration/confirmation be granted for the GFL Recreation Centre to assist with the cost of capital projects. Pre-approval would allow the Rink Commission to apply for additional funding and would, so they are not coming at the last minute making the ask. If approved this would ensure that funding was in place to support grant applications in a timely manner when federal and provincial funding is announced.

He noted that they had a business plan completed by an outside consultant which outlines the capital upgrades required over the next five years. Mr. Kelley also indicated that ice rentals support their daily operations, and that major capital projects and refurbishments are financially extremely difficult to deal with for this not-for-profit group while at the same time keeping their user rates affordable.

Capital projects the group is facing in the upcoming years includes the refurbishment of the ice plant, tables and chairs and equipment for summer sport storage space, solar power; exterior upgrades (parking lot expansion, new signage, improved area to dump snow), compressor re-fit, a floor scrubber and information technology upgrades.

DISCUSSION

Grants are generally provided in the form of funds, while contributions may be through in-kind support using municipal resources, both tied to a specific outcome. Both sources of support must be reported annually by the Municipality, as required by legislation. Council has the authority to fund projects outside of the maximum approved funding allocations stated in the Grants and Contributions Policy.

Capital grants require annual approval, as review of a project's scope determines the funding sources and motions of Council are required for the Canada Community Building Fund and reserves. In some cases, depending on the funding sources, a yearly third-party agreement is required. As per of capital funding, the requirements under the procurement policy must also be met for grants over \$25,000 on a single project. These requirements are supported through the annual grant application process.

In January 2023 Council approved a revision to the Grants & Contributions Policy which included an opportunity for organizations to apply for the newly created Recreation Facility Capital Investment Project Grant. The grant details include:

- Maximum Contribution –\$50,000
- To aid with expansion or improvement of indoor or outdoor not-for-profit community recreation facilities.
- Funding request is defined as a capital project partnered with the West Hants Regional Municipality with no greater than fifty percent (50%) of the funds being contributed by the Regional Municipality.
- In exceptional circumstances, Council may choose to contribute more than fifty percent (50%) of the cost of the project but will only do so when the need is clear and urgent, and all other sources of funding have been investigated.
- Projects must be completed during the fiscal year in which the funds are being requested. No carry-over of funds will be permitted.
- Projects must be for the betterment of the entire community and accessible to all residents and be Parks, Recreation and Culture related.
- Projects must follow the West Hants Regional Municipality Procurement

and Tendering Policy RCOFN-003.00 or a procurement process approved by the West Hants Regional Municipality.

- The total amount funded through the Recreation Facility Investment Projects grant program will be determined by West Hants Regional Council on a case-by-case basis.
- Depending on the funding source identified by staff, additional requirements may be necessary to maintain eligibility.
 - Canadian Community Building Fund requirements:
 - Agreement to abide by the Municipal agreement with the Province of Nova Scotia, which includes having the ability to pay for the project before reimbursement from the Municipality.

As outlined in the GFL Newport Recreation Centre Diagnostic Assessment the current request of WHRM is approximately \$750,000 to support capital upgrades over the next five years (see figure 1 below).

5 Financing Needed Capital Improvements

In consultation with the manager and board, the consultant has prepared the following schedule of capital improvements:

Capital Improvements:	2023	2024	2025	2026	2027	Total	
Ice plant:							
Phase 1		\$250,000				\$250,000	
Phase 2			\$250,000			250,000	
Phase 3				\$250,000		250,000	
Equipment for summer use (tables, chairs, equipment for summer sport, storage space)	\$60,000					60,000	
Solar power:							
Site preparation				50,000		50,000	
Installation of system					250,000	250,000	
Exterior upgrades (expand parking area, new signage, improved area to dump snow from Zamboni)	50,000					50,000	
Compressor refit	28,000					28,000	
Floor scrubber	7,000					7,000	
Information technology upgrades	5,000					5,000	
Other						0	
Total improvements	\$150,000	\$250,000	\$250,000	\$300,000	\$250,000	\$1,200,000	
Funding:							
West Hants Regional Municipality	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	62.5%
Recreation Facility Development Grant		75,000	75,000			150,000	12.5%
Innovative Communities Fund / Tourism Relief Fund				125,000	75,000	200,000	16.7%
Newport and District Rink Commission (fundraising)		25,000	25,000	25,000	25,000	100,000	8.3%
Total funding	\$150,000	\$250,000	\$250,000	\$300,000	\$250,000	\$1,200,000	100.0%

Figure 1 - Page 21, Diagnostic Assessment of GFL Newport Recreation Centre

The organization is looking for security from WHRM that shows municipal financial support for capital projects to allow them the ability to apply for other funding opportunities in a timely manner as they arise. Ensuring that any grants sought are able to be stacked with Canada Community Building Fund.

Staff have reviewed the five-year capital plan presented by the Newport & District Rink Commission and have concerns with some of the project's eligibility for use of Canada Community Building Fund. The highlighted projects in figure 1 above, are eligible under Canada Community Building Fund. Should Council wish to proceed with annual funding as requested, they would need to direct staff to the alternative funding source, to use if a project be deemed ineligible.

It would be staff recommendation should Council wish to support the Newport & District Rink Commission it works within the Canada Community Building Fund eligible projects.

Included in the information report received by Council on June 9, 2022, were options for consideration should council wish to look at a fixed annual capital commitment for the Newport & District Rink Commission. Those options included:

- a) Council may consider continuing to determine the level of support during the annual grants and contribution process. Requiring an annual application, and applicable to the Grants and Contributions Policy (status quo). Allowing for determination of capital funding sources and assurance requirements are met.
- b) Council may consider adding a line item for a lower amount as the annual grant contribution, but still require annual submission of all supporting financial documentation less the application prior to March 1st.
- c) Council may consider adding the full amount requested for the annual grant contribution, but still require annual submission of all supporting documentation less the application prior to March 1st.
- d) Council may consider adding the full amount requested for the grant contribution, with no restriction. This alternative is not recommended by staff, as assurance and accountability for the use of public funds at this funding level would be recommended.

NEXT STEPS

Council to determine if it wishes to approve the allocation of \$150,000 annually, for the next five years, in the Capital Budget to support capital upgrades to the GFL Recreation Centre.

FINANCIAL IMPLICATIONS

In the Grants and Contributions Policy approved as amended on January 24, 2023, the total amount paid for all grants in a fiscal years' operating budget will not normally exceed one-and one-half percent of all the taxes for general municipal purposes.

For example, for 2023/24 this threshold amount was \$389,577. If this funding level was approved at \$150,000 annually for capital projects, it would leave \$239,577 remaining for other groups that apply for municipal grants.

Grants and Contributions funding was approved in the 2023/24 operating budget, in the amount of \$121,500. This includes grants for Heritage, Public Safety, Trails, Sponsorship and Grants and Contributions. The remaining balance was for grants funded through the 5% Reserve Funds or the Canada Community Building Fund.

ALTERNATIVES

- Council can choose not to support the request of the Newport & District Rink Commission.
- Council could choose one of the four alternatives presented in the June 9, 2022, report.
- Council could select a CCBF eligible project to fund (in part or full), which would provide the Newport & District Rink Commission with some guarantee of funding. However, this option still will require an annual approval and agreement as per CCBF requirements.

ATTACHMENTS

- Newport and District Rink Commission – GFL Newport Recreation Centre Diagnostic Assessment

CHIEF ADMINISTRATIVE OFFICER REVIEW

This Council has been supportive of past funding requests for Newport and District Rink Commission projects. I support the continuation of that support to a facility that provide significant recreation, health and economic benefit to the Region of West Hants. To what level of support is at the discretion of Council.

As noted in the report the Grants and Contributions Policy has been amended to reflect the past practice of Council and their wishes regarding community grants. When reviewing the request from the Newport and District Rink Commission I encourage Council to reflect on the following points :

1. Does Council wish to follow the existing policy regarding maximum thresholds for funding?

2. For Council to determine the level of support or components of the overall proposal they wish to support.
3. For Council to reflect on the funding sources. CCBF or other reserves would be the preferred funding source of staff, noting that the funding request would be noted as a grant otherwise requiring the funding to be the general operating budget.

Report Prepared by: _____
Kathy Kehoe, Director Community Development

Report Prepared by: _____
Carlee Rochon, Director Financial Services

Report Approved by:  _____
Mark Phillips, Chief Administrative Officer

Newport and District Rink Commission

GFL Newport Recreation Centre



Diagnostic Assessment

Final Report – Submitted on 28 March 2023 by
Andy Horsnell Consulting
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Background

This report seeks to address concerns expressed by the board of the Newport and District Rink Commission about how they might improve the long-term financial sustainability of the GFL Newport Recreation Centre (the GFL Centre).

The Board's Concerns

The driving concern expressed by the board is ensuring that they are able to finance the refurbishment of their ageing ice plant, which is essential infrastructure for the GFL Centre. Other concerns include: recovering from the impacts of the ongoing pandemic, adjusting to changing community demographics, and a desire to reduce energy costs through investments in green energy. Board members expressed a concern that community members lack awareness about the many benefits that the GFL Centre currently provides, and that this may be negatively impacting financial support. They also want to explore the potential for new, enhanced, and expanded services. Finally, by addressing these concerns, they see an opportunity to engage funders, donors, and other financial supporters in a way that will enhance the GFL Centre's long-term financial sustainability.

A Report in 5 Sections

This final report presents an assessment of the GFL Centre from three perspectives, each with their own section:

1. Overall Assessment
2. Focusing on the Ice Season
3. Focusing on the Off Season

We use this assessment to make recommendations, which are presented in separate sections:

4. Enhancing Operating Revenue
5. Financing Needed Capital Improvements.

Source Material for the Assessment

Interviewees

Interviewees have provided much of the content for this interim report. They include the following people:

1. Bobby Best – manager of the Kings Mutual Century Centre in Berwick (kmccberwick.ca/)
2. Jeff Connors, organiser of men's shinny
3. Ray Croft, president of West Hants Minor Hockey (www.westhantswarriors.com)
4. Brendan Doyle – manager of the Antigonish Arena (www.antigonisharena.com)

5. Jennie Greencorn – president of the Recreation Facility Association of Nova Scotia (www.rfans.com)
6. Kristi Haliburton, acting president of the Riverview Skating Club (www.riverviewskatingclub.ca)
7. Ryan Hillier, athletics director and boys hockey head coach, Kings Edgehill School (www.kes.ns.ca/athletics)
8. Greg Kelly – board member of the Newport and District Rink Commission
9. Mark Phillips – chief administrative officer of the West Hants Regional Municipality (www.westhants.ca)
10. Shane Rogers, manager of the GFL Newport Recreation Centre
11. Brandyn Ross, athletics director of West Hants Middle School (<https://sites.google.com/gnspes.ca/westhantsmiddleschool/home>)

Internal Documentation

In addition to these interviews, Shane Rogers and various board members provided internal documentation on facility usage, financial statements, and planned capital improvements.

Other Sources

Various other sources were used to inform this assessment, including: Statistics Canada, web research by the consultant, and numerous informal conversations and emails with the staff and board of the GFL Centre.

1 Overall Assessment of the GFL Centre

Community Impact

Drawing upon the GFL Centre's usage statistics, Shane Rogers was able to estimate that the Centre touches about 500 households. This amounts to a significant scope and scale of impact in a community with only 2200 households and population of just over 5300. This impact is explored in qualitative terms in section 2, but the following quote from a representative of one of the Centre's user groups captures its significance to the community:

"I can't stress enough the importance of hockey. It's the cornerstone of our community. It would tear this community apart if we didn't have the GFL Centre."

Potential Improvements

Operational

Shane Rogers stressed the urgent need for another employee. This would allow Shane to work on things like revenue generation (daytime ice rentals, advertising, fundraising, summer use), while maintaining the Centre's reputation for being a clean, welcoming facility.

Capital

- The GFL Centre has an urgent need to upgrade its ice plant. The current plant dates back to the original (and smaller) facility. Through careful maintenance and operation, the staff have been able to get by with the ageing ice plant, but it is coming to the end of its useful life, at least in its current configuration, and a comprehensive upgrade is need – \$700,000
- Solar power system – \$257,580. Could help reduce the monthly utility bill during the ice season, which, at \$10-\$11k per month, represents one of the GFL Centre's primary operating costs.
- A mini-scrubber would make floor cleaning better and quicker, for a capital investment of approximately \$7k.
- Air conditioning is not on the list. Shane indicated that the GFL Centre "used to host women's roller derby in the summer, until COVID hit, and used the dehumidifiers to keep the building cool. They're expensive to run, but they worked."

Potential for Increased Operating Revenue

See section 4 for a quick financial assessment of the potential for new operating revenue.

Increased Ice Rentals

Shane indicated that the current schedule contains about 7 hours of unrented ice time. At an average rate of \$230 per hour, this represents a significant potential source of additional revenue.

Off-Season Rentals

Use of the GFL Centre drops off considerably in the off season (mid-April to late August). The interviews with current GFL Centre users and with managers of other facilities revealed significant potential for off-season rentals such as: large-scale, non-sporting events (concerts, trade shows) and non-ice sports such as pickleball, lacrosse, and basketball.

Advertising

One rink manager interviewed indicated that indoor advertising was a significant source of revenue – “We did \$40,000 last year, and could go as high as \$75,000.” This assessment was confirmed by Shane Rogers, indicating that there was room for improvement at the GFL Centre, which is presented in section 4.

Fundraising

Shane and two of the other rink managers all stressed the importance and potential for fundraising at the GFL Centre. Community support for funding the new facility supports this assessment. The manager of the Kings Mutual Century Centre in Berwick illustrated the critical role that fundraising plays for his facility:

“You’ve got to do fundraising. We’ve raised over \$8m since we started, and have no debt as a result. We run an annual dinner auction and a golf tournament that, combined, generates \$100k.”

Earned Income

A review of the GFL Centre’s financials and the service offerings of other facilities (listed below), revealed a number of opportunities to boost the Centre’s operating revenues, which are presented in section 4.

Service offerings of other facilities (for comparison):

- North Shore Recreation Centre: <https://colchesterrfa.ca/northshore/rental-rates/>
- St. Mary’s Recplex: <https://www.saint-marys.ca/facilities.html>

Summary

While there is clearly potential for increased operating revenue for the GFL Centre, the work to generate it requires an ongoing investment of time which the short-staffed manager currently does not have. Moreover, fundraising is generally an area where board members play a strong role and there isn't currently a person (or people) on the board who is prepared to take this on.

Potential Capital Financing

A range of funders was explored through this assessment, as presented below.

Municipal

West Hants CAO (Mark Phillips) indicated that he'd rather be presented with a schedule of improvements and a request for annual support, versus ad hoc requests every year. And he'd rather fund improvements and upgrades than repairs. He said more than once that the Municipality has "healthy reserves", and is in a position to support the GFL Centre.

Provincial

"Pay attention to what's going on with the Province regarding funding." (Jennie Greencorn)

The Recreation Facility Development Grant, which includes the Rink Revitalization Fund, is provided by the Nova Scotia Department of Communities, Culture, Tourism, and Heritage (CCTH). See https://cch.novascotia.ca/sites/default/files/inline/2023-2024_rfd_guidelines.pdf for details about this funding program. CCTH contacts are Tracey Roberts and Anna Sherwood.

Eligible activities under the Recreation Facility Development Grant include:

- Purchase of large permanent furnishings and equipment integral to the functioning/operation of a facility. (i.e. soccer goals, ice re-surfacer, ice plant components)
- Construction of community centres, pools, rinks, athletic fields, parks, playgrounds, and enhancements to schools for community use and other recreation facilities that promote active living.
- Capital conservation work involving repair and/or replacement needs of any major components directly related to a facility's structural or operational integrity.

Projects are eligible to apply for up to one-third (1/3) of the total capital cost of the project to a maximum of \$150,000.00. The 2023 application deadline has passed.

Federal

Atlantic Canada Opportunities Agency (ACOA) may offer some potential for grants, especially for green and solar retrofits.

Innovative Communities Fund

The fund provides non-repayable contributions to enable communities to: develop thriving industry sectors; strengthen infrastructure in rural areas; and invest in projects to help communities overcome economic issues and take advantage of new opportunities.

To be considered for ICF funding, project proposals must:

- Clearly explain links and partnerships within the community;
- Address challenges and opportunities in the applicant's area;
- Have the potential to lead to economic growth;
- Be over and above the applicant's regular activities;
- Have a clear end date; and
- Show that the applicant has the skills and resources needed to manage related activities

See <https://www.canada.ca/en/atlastic-canada-opportunities/services/innovative-communities-fund.html> for details of this funding program.

Tourism Relief Fund

The Tourism Relief fund can provide non-repayable contributions up not more than \$500,000 to nonprofits toward the following activities:

- Product development: For example, projects that enhance tourism experiences; help tourism businesses adapt to the “new normal,” to modernise their offerings; and, encourage the adoption of more environmentally sustainable and inclusive practices.
- Destination development: For example, projects that position communities to take advantage of post-pandemic opportunities through strategic planning for medium- to long-term investments, as well as supporting destination development prospects in line with objectives set out in the Federal Tourism Growth Strategy.

See <https://www.canada.ca/en/atlastic-canada-opportunities/campaigns/covid19/tourism-relief-fund.html> for full details on this funding program.

Corporate Sponsorship

GFL provided \$200k in 2018 and received 20-year facility naming rights. (In a separate conversation with Gary McLean, Gary indicated that GFL is very pleased with the arrangement with the GFL Centre, and that they'd be open to future sponsorship requests.) Greg indicated that there may be opportunities to secure sponsors for rooms and other resources within the facility.

The potential for these various funding sources is presented in section 5.

On the Relationship with the West Hants Sport Complex

Past and Current Challenges

In 2022, the West Hants Sports Complex broke with tradition and put ice in in September (instead of October) without consulting with Shane, which in turn impacted the GFL Centre's revenue for September. Moreover, the West Hants Sports Complex set their ice rate for the 2022 season to the GFL Centre's 2021 prices without consulting with Shane. This rate was lower than what Shane had planned for the 2022 season, forcing the GFL Centre to stay with their 2021 rate, resulting in a drop in planned revenue. These issues have taken a toll on the working relationship between the two facilities, and point to the need for better communication.

Future Potential for Collaboration

West Hants CAO (Mark Phillips) expressed support for the idea of the GFL Centre running non-ice events in the off-season, in coordination with the Municipality. He suggested that he'd be interested in marketing for larger regional events, which would include both rinks and the exhibition grounds. Shane expressed some concern about doing joint marketing with Windsor, which is much more of a multi-use facility than the GFL Centre.

Financial Analysis of the GFL Centre

Comparative Analysis of Statements of Financial Position

As indicated in Appendix A, there has been a steady decrease in the net assets (equity) of the organisation over the last three years, owing primarily to the operating losses sustained during the pandemic. The cash position and liquidity ratios would all appear to be greatly improved. This is misleading, however, as the cash on hand as of year end (31 December) has since been spent on a new (and much needed) Zamboni. The GFL Centre needs to move back into operating surpluses to shore up its net assets and liquidity over the long term.

Comparative Analysis of Statements of Operations and Net Assets

The comparison presented in Appendix A indicates an organisation that has managed to offset its declining revenues through disciplined control of its operating expenses, with 2022's deficit being reduced by over \$38k from the previous year. This cost-control strategy has its limits, however. Three of the primary cost drivers (power, repairs and maintenance, and wages and benefits) cannot be reduced indefinitely. Rather, they will likely increase in the coming years, as the cost of utilities continues to increase and the ongoing need to add staff needs to be addressed. Capital improvements (to keep repairs and maintenance manageable), moving to cheaper energy (e.g. solar), and increasing operating revenue will be the necessary strategies going forward.

Other Insights

Jennie Greencorn, president of the Recreation Facility Association of Nova Scotia, stressed the importance of facility safety, for both patrons and staff. This requires preventative maintenance, and clear occupational health and safety policies and procedures.

Jennie also stressed the importance of relationship management (with patrons and tenants). “You need a leader who values the staff and can be hands-on.” This would certainly seem to describe the GFL Centre’s manager.

2 Focusing on the Ice Season – September 5 to April 15

The Current Schedule

The current schedule, presented below, illustrates that the GFL Centre is solidly booked on weekday afternoons and evenings and weekends. It does, however, have about 7 hours of regularly-available ice time, mostly on weekday mornings.

GFL Newport Recreation Centre											
Rink Schedule											
			Mon	Tue	Wed	Thu	Fri	Sat	Sun		
7:00	to	7:30									
							WH Middle School Intramural League (7:20 to 8:10)				
7:30	to	8:00							West Hants Minor Hockey		
8:00	to	8:30									
8:30	to	9:00									
9:00	to	9:30									
9:30	to	10:00									
10:00	to	10:30	Parent n Tots / Seniors Skate		Parent n Tots / Seniors Skate						
10:30	to	11:00									
11:00	to	11:30									
11:30	to	12:00									
12:00	to	12:30	Peter Francis' Group				Peter Francis' Group				
12:30	to	1:00									
1:00	to	1:30									
1:30	to	2:00						West Hants Minor Hockey			
2:00	to	2:30									
2:30	to	3:00									
3:00	to	3:30									
3:30	to	4:00	Kings Edgehill School	Kings Edgehill School	Kings Edgehill School	Kings Edgehill School	Kings Edgehill School				
4:00	to	4:30				Kings Edgehill School	Kings Edgehill School				
4:30	to	5:00									
5:00	to	5:30		JV Girls	Riverview Skating Club	Sportswheels Intro to Hockey	Riverview Skating Club		Broomball	Senior Women's League	
5:30	to	6:00									
6:00	to	6:30	West Hants Minor Hockey	West Hants Minor Hockey							
6:30	to	7:00									
7:00	to	7:30									
7:30	to	8:00									
8:00	to	8:30				West Hants Minor Hockey	Riverview Skating Club	Liam's Group	Jeff Connors' Group		
8:30	to	9:00									
9:00	to	9:30	Jeff Connors' Group		Jeff Connors' Group (8:20 to 9:15)			Men's League	Rec League	Rec League	
9:30	to	10:00			George Armstrong's Group						
10:00	to	10:30									
10:30	to	11:00									

Current Participation

GFL Newport Recreation Centre			
Participant Numbers			
	On Ice Participants	Volunteers / Spectators	Total
West Hants Minor Hockey (www.westhantswarriors.com)	260	120	380
Riverview Skating Club (www.riverviewskatingclub.ca)	70	150	220
West Hants Middle School intramural league	48	10	58
Kings Edgehill School	21	30	51
Sportwheels Intro to Hockey	25	25	50
Broomball	36	0	36
Recreational League	16	10	26
Jeff Connors' Group (men's shinny)	22	0	22
George Armstrong / Peter Francis group	22	0	22
JV Girls	20	1	21
Liam's Group (men's shinny)	20	0	20
Men's League	<u>16</u>	<u>0</u>	<u>16</u>
Totals	576	346	922

Overall Assessment of the GFL Centre During Ice Season

Users of the GFL Centre during the ice season were strongly and consistently positive in their overall assessment of the facility during the ice season, as evidenced by this sampling of comments:

- “We love it. Riverview Skating Club has called it home for 50 years. I myself have been there, many hours a week, for the past 13 years. It is great to have a facility close to home.”
- “I rate it 5/5 - completely satisfied.”
- “Whatever the highest rank is (is what I give to the GFL Centre). It's so clean, the staff are great, especially at receiving our kids.”
- “A+ – the relationship is perfect. They treat us like gold. We are in constant conversation and partnership. We're the #1 customer and are treated like it. It's like night and day, compared to the West Hants facility. I'll go through hell or high water to support that Rink.”
- “Very satisfied. We don't plan on going anywhere.”
- “The facility is perfect for a hockey community.”

Key Strengths

The Staff

Shane and Tyler received consistent high praise from the users interviewed. When asked to identify what they like best about the GFL Centre, the staff were invariably mentioned, as evidenced by the following sample of comments:

- “The staff, definitely! They are all awesome and personable. You always get a friendly hello.”
- “They greet many people by name and always have a wave or honk of the Zamboni for the kids at the boards.”
- “Riverview has always had a home here, with a designated storage area for club property. This makes running our programs very easy. Users are included in everything.”
- “The working relationship with Shane and Tyler. Everyone’s been very accommodating, especially during the pandemic.”
- “Shane and Tyler are so good. They do whatever they can. They are the heart and soul of the Rink.”
- “What makes the Brooklyn Rink work is Shane and Tyler.”

The Facility

Second only to the staff is the facility. It was generally assessed as being an ideal location for ice skating and hockey.

- “It’s big, well lit, comfortable, the warm room is great for seniors and others who want to watch in comfort, we have a great PA system, and the facility is clean (floors, washrooms, etc.).”
- “It has to be the cleanest rink I’ve been in. We really like being able to leave their stuff at the dressing room; it feels like an extension of our campus.”
- “For a middle school, location is key (as the kids can’t drive). It’s nice having hockey events that the whole school can go to. It’s our re-locate site in case of an emergency.”

What is less clear is the assessment of the facility as an off-season venue.

User Suggestions for Potential Improvements

All users indicated that there really wasn’t anything that could substantially improve their already excellent experience at the GFL Centre. That said, they did offer a few minor suggestions:

- “Having a consistently open canteen would be fabulous.”
- “The general cleanliness of the common areas and dressing rooms is great, however the upstairs washrooms and the main floor ladies washroom are at times not great.”

Two users suggested that a lower ice rate would be great, but they both recognised that this would not likely be possible.

If The Rink Were to Close...

To get a better sense of the impact that the GFL Centre has on its community, user-interviewees were asked, “If you didn't have access to the GFL Centre, what would you do? Where might you go?” Their responses pointed to the critical importance of the GFL Centre:

- “When we lost our rink in April 2015 we moved to Windsor, so I suppose we would have to go back there. It definitely was not the same.”
- “The Windsor Rink is pretty much sold out, so there’s really no alternative.”
- “Our intramural program wouldn’t happen. Competitive teams would have to play out of Windsor. It would make it very difficult. We’d declare a team, but it wouldn’t look like what we have now.”
- “I’d have to tell kids that they don’t have a place to play hockey. It would cripple our program / cut it in half, and WH Minor Hockey involves 260 athletes and 120 volunteers, so 380 people.”
- “We’d have to go to the Windsor Rink. Not sure if they could accommodate us. We use daytime hours (3-5pm), which gives us better access.”
- “I can’t stress enough the importance of hockey. It’s the cornerstone of our community. It would tear this community apart if we didn’t have the GFL Centre.”

Potential Ice Season Opportunities

Interviewees were able to offer a range of additional ice-season uses and improvements for the GFL Centre, outlined below.

Curling

Jennie Greencorn indicated that the [St. Mary’s Recplex](#) in Sherbrooke and the [North Shore Recreation Centre](#) both offer curling on their ice surfaces. (In a separate conversation, Shane mentioned that the East Hants Sportsplex had done a trial with curling.) While this would require additional work on the part of the staff to prepare the ice surface for curling (and then back to hockey), and this could be disruptive for the hockey and skating users, it could be nonetheless possible to experiment with.

On-site Catering

Maybe have the PetroCan folks come in to provide food service on site.

More “Learn-to-Play Hockey” Programs and Hockey Schools

While the GFL Centre does currently host the Sportwheels “Intro to Hockey” program, two different users (who may not be aware of this current program) suggested offering “Learn to Play Hockey” during off-peak times during the ice season. One user, Ray Croft, has been running a “Learn to Play Hockey” program in Windsor with over 50 kids / 14 weeks @ \$150 per person. He indicated that the challenge is having the people to run the program, not the ice time. “We could fill it; we’d only need 25 kids.” This may point to an opportunity to grow the current “Intro to Hockey” program.

Hockey schools were mentioned by two different interviewees as being a good potential opportunity to be offered in advance of the regular ice season.

Sell More Day Ice Time

As indicated in the “The Current Schedule” section above, there is about 7 hours of regularly-available ice time, mostly during weekday mornings, which could be made available to the community. Finding users for this available time would require a marketing effort on Shane’s part – time that he doesn’t currently have. An additional employee could free him up to do this and other revenue-generating activities.

Other Comments

- “To be honest, my biggest concern is the need for this assessment. The community of Newport, and users from West Hants, East Hants and beyond, rallied and rebuilt our current facility in just a couple of years after the 2015 collapse. I’m sure the general public would be saddened and likely surprised to hear we need more revenue. I also believe that they would once again rally to save it. I strongly feel that with off season programs, and communication to the community about what is being offered, our facility will thrive.”
- “While we don’t need to have a seat on the Rink Commission board, it might be nice to be able to come in for 15 minutes at the beginning of a board meeting to share how we’re doing.”
- Jeff Connors expressed an openness to discussing joining the board along with his wife.

3 Focusing on the Off-Season (mid-April to end of August)

Potential Off-Season Uses

Interviewees identify a range of potential off-season uses of the GFL Centre:

- Pickleball was mentioned by four different interviewees.
 - “If you had turf, you could do lawn bowling and pickleball; if it was set up, it would draw people in.” (Jeff Connors)
 - Shane indicated that he’s going to look into it. It needs time to prepare the facility (set up free-standing nets, etc.), then to market and organise.
- Three different interviewees mention lacrosse:
 - The Kings Mutual Centre Centre hosts the Valley Lacrosse League.
 - Jeff Connors offered, “If you had an air conditioner for summer use, you could start a ball hockey, lacrosse, and/or soccer league. It would take a few years, and you’d only get a few rentals per week to start. Windsor only offers soccer.”
 - Shane offered, “We did a trial, which went well. There was lots of demand, but we couldn’t find an organiser.”
- Basketball – The Kings Mutual Century Centre is hosting 14 games for the East Coast Basketball League, who bring their own playing surface and baskets.
- Ball hockey, soccer, and lawn bowling were all mentioned once.
- Graduations, weddings, dances, concerts, comedy nights, and other events were mentioned by several interviewees as potential opportunities to generate off season income.
- Kristi Haliburton offered: “As a rural area, many families do not have a paved/cement driveway or spot in their yard suitable for activities such as roller skating, tennis, badminton, or even basketball. If there was enough interest, the arena could even invest in rental equipment. There could be the possibility for grants for recreation programs and charge a drop in fee/season pass option. Most nets/equipment for the programs would be easily moved when not in use.”
- 4H and other clubs

Cautions About Off-Season Use

Interviewees offered a number of cautions about off-season uses of the GFL Centre:

- “Off-season use has just disappeared in recent years. It’s hard to get ball hockey or roller hockey going.”
- “West Hants has tried pickleball, with little success.”
- “The GFL Centre tried ball hockey, but the demand was low.”
- “We could never get enough people for roller hockey to run.”
- “Pickleball, lawn bowling, soccer - People want to play outside.”

4 Enhancing Operating Revenue

The following calculations present how the GFL Centre could increase its annual operating revenue by over \$100,000 – \$55,660 from increased fees and \$49,000 from fundraising activities. This level of increased revenue would be sufficient to cover the cost of a new and badly needed staff member and generate a modest operating surplus.

Potential Revenue from Increased Fees

Increasing fee revenue would largely be the responsibility of the facility manager, Shane Rogers. Doing so would require the addition of an additional staff member to free up Shane's time for marketing and sales.

Increased Sign Rentals:		
Number of available signs	15	
Average annual rental per sign	<u>\$400</u>	
Total potential increase sign rentals		\$6,000
Increased Ice Rentals:		
Available weekly hours	7	
Hourly ice rental	\$230	
Number of weeks in ice season	<u>26</u>	
Total potential increase in ice rentals		\$41,860
Summer Facility Rentals:		
Rink area only:		
Projected number of daily rentals (over the course of the summer)	4	
Average price per rental	<u>\$500</u>	
Total potential rentals		\$2,000
Entire facility:		
Projected number of daily rentals (over the course of the summer)	4	
Average price per rental	<u>\$1,000</u>	
Total potential rentals		\$4,000
Warm Room Rentals:		
Half-day warm room rentals:		
Number of rentals	12	
Average price per rental	<u>\$50</u>	
Total potential rentals		\$600
Full-day warm room rentals:		
Number of rentals	12	
Average price per rental	<u>\$100</u>	
Total potential rentals		<u>\$1,200</u>
Total potential increased fees		\$55,660

Potential Revenue from Fundraising

Fundraising activities are generally led by one or more board members. The Newport and District Rink Commission board would need to recruit at least one person to take the lead.

Monthly Donations:		
Number of monthly donors	100	
Average monthly donation	<u>\$20</u>	
Total annual donations		\$24,000
Annual Memberships:		
Number of potential members	500	
Proposed annual membership fee	<u>\$10</u>	
Total annual membership fees		\$5,000
Annual Fundraising Dinner:		
Projected tickets	200	
Contribution per ticket (net of food cost)	<u>\$25</u>	
Total net proceeds		\$5,000
Annual Golf Tournament:		
Number of potential teams	20	
Contribution per team, net of green fees & lunch	<u>\$200</u>	
Total registration fees	\$4,000	
Sponsorships (see https://charityvillage.com/hosting_a_profitable_golf_tournament/ for ideas)	<u>5,000</u>	
Total contribution		\$9,000
50/50 Draw:		
Price per ticket	\$10	
Average monthly ticket sales	<u>100</u>	
Average monthly ticket sales	\$1,000	
Net monthly proceeds to Rink	<u>\$500</u>	
Total potential annual proceeds		<u>\$6,000</u>
Total potential fundraising revenue		\$49,000

5 Financing Needed Capital Improvements

In consultation with the manager and board, the consultant has prepared the following schedule of capital improvements:

Capital Improvements:	2023	2024	2025	2026	2027	Total	
Ice plant:							
Phase 1		\$250,000				\$250,000	
Phase 2			\$250,000			250,000	
Phase 3				\$250,000		250,000	
Equipment for summer use (tables, chairs, equipment for summer sport, storage space)	\$60,000					60,000	
Solar power:							
Site preparation				50,000		50,000	
Installation of system					250,000	250,000	
Exterior upgrades (expand parking area, new signage, improved area to dump snow from Zamboni)	50,000					50,000	
Compressor refit	28,000					28,000	
Floor scrubber	7,000					7,000	
Information technology upgrades	5,000					5,000	
Other						0	
Total improvements	\$150,000	\$250,000	\$250,000	\$300,000	\$250,000	\$1,200,000	
Funding:							
West Hants Regional Municipality	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	62.5%
Recreation Facility Development Grant		75,000	75,000			150,000	12.5%
Innovative Communities Fund / Tourism Relief Fund				125,000	75,000	200,000	16.7%
Newport and District Rink Commission (fundraising)		25,000	25,000	25,000	25,000	100,000	8.3%
Total funding	\$150,000	\$250,000	\$250,000	\$300,000	\$250,000	\$1,200,000	100.0%

These figures will most certainly be updated as the GFL Centre's leadership team begins engaging with its prospective funders, but this schedule should provide a good starting point for planning.

Appendix A – Financial Statement Analysis

Comparative Analysis of Statements of Financial Position

As indicated below, there has been a steady decrease in the net assets (equity) of the organisation over the last three years, owing primarily to the operating losses sustained during the pandemic. The cash position and liquidity ratios would all appear to be greatly improved. This is misleading, however, as the cash on hand as of year end (31 December) has since been spent on a new (and much needed) Zamboni.

Please note: **Figures in red** indicate a negative change in financial position, whereas **figures in green** indicate a positive change.

	2022	Change from 2021	Change from 2020	2021	Change from 2020	2020
Current assets:						
Bank and cash	\$110,500	\$56,125	\$55,991	\$54,375	-\$134	\$54,509
Accounts receivable	32,478	5,921	12,378	26,557	6,457	20,100
Short term investments	21,517	-43,219	-36,484	64,736	6,735	58,001
Total current assets	164,496	\$18,828	\$31,886	\$145,668	\$13,058	\$132,610
Capital assets:						
Building, at cost	\$5,997,388	\$0	\$0	\$5,997,388	\$0	\$5,997,388
Zamboni, at cost	85,390	0	0	85,390	0	85,390
Less: accumulated amortization	-527,565	-96,056	-192,112	-431,509	-96,056	-335,453
Total capital assets	\$5,555,213	-\$96,056	-\$192,112	\$5,651,269	-\$96,056	\$5,747,325
Total assets	\$5,719,709	-\$77,228	-\$160,226	\$5,796,937	-\$82,998	\$5,879,935
Liabilities:						
Payables and accruals	247	-\$34,105	\$247	\$34,352	\$34,352	\$0
Government remittances	8,934	7,534	849	1,400	-6,685	8,085
Credit union loan at 4.2%	-1	-207	-22,194	206	-21,987	22,193
Total liabilities	\$9,180	-\$26,778	-\$21,098	\$35,958	\$5,680	\$30,278
Net assets						
Net assets invested in capital assets				\$5,650,629	-\$74,506	\$5,725,135
Unrestricted net assets				110,350	-14,172	124,522
Total net assets	\$5,710,530	-\$50,449	-\$139,127	\$5,760,979	-\$88,678	\$5,849,657
Total liabilities and net assets	\$5,719,710	-\$77,227	-\$160,225	\$5,796,937	-\$82,998	\$5,879,935
Key Ratios:						
Current ratio (higher is better)	18			4		4
Cash ratio (higher is better)	14			3		4
Debt ratio (lower is better)	0.002			0.006		0.005
Debt to equity ratio (lower is better)	0.002			0.006		0.005

Comparative Analysis of Statements of Operations and Net Assets

The comparison presented below indicates an organisation that has managed to offset its declining revenues through disciplined control of its operating expenses, with 2022's deficit being reduced by over \$38k from the previous year. This cost-control strategy has its limits, however. Three of the primary cost drivers (power, repairs and maintenance, and wages and benefits) cannot be reduced indefinitely. Rather, they will likely increase in the coming years, as the cost of utilities continues to increase and the ongoing need to add staff needs to be addressed. Capital improvements (to keep repairs and maintenance manageable), moving to cheaper energy (e.g. solar), and increasing operating revenue will be the necessary strategies going forward.

Please note: **Figures in red** indicate a negative change in operations and net assets, whereas **figures in green** indicate a positive change.

	2022					2021					2020	
			Change from 2021	Change from 2020				Change from 2020				
Income												
Ice rentals	\$249,433	65.9%	-\$22,813	\$421	\$272,246	61.9%	\$23,234		\$249,012	62.1%		
Government assistance	110,250	29.1%	-27,772	-\$12,616	138,022	31.4%	15,156		122,866	30.6%		
HST recoveries	6,838	1.8%	-9,904	-\$8,983	16,742	3.8%	921		15,821	3.9%		
Sign rentals	9,957	2.6%	-1,939	-\$1,391	11,896	2.7%	548		11,348	2.8%		
Interest	19	0.0%	-983	-\$619	1,002	0.2%	364		638	0.2%		
Miscellaneous	1,785	0.5%	1,612	\$341	173	0.0%	-1,271		1,444	0.4%		
Total income	\$378,283	100.0%	-\$61,798	-\$22,846	\$440,081	100.0%	\$38,952		\$401,129	100.0%		
Expenses:												
Amortization	\$96,056	25.4%	\$0	\$0	\$96,056	21.8%	\$0		\$96,056	23.9%		
Garbage removal	4,107	1.1%	194	\$1,860	3,913	0.9%	1,666		2,247	0.6%		
Insurance	22,049	5.8%	1,213	\$1,671	20,836	4.7%	458		20,378	5.1%		
Interest and bank charges	703	0.2%	-558	-\$1,149	1,261	0.3%	-591		1,852	0.5%		
Miscellaneous	11,998	3.2%	10,577	\$6,717	1,421	0.3%	-3,860		5,281	1.3%		
Non-recoverable HST	9,005	2.4%	-12,531	-\$3,879	21,536	4.9%	8,652		12,884	3.2%		
Office	1,230	0.3%	-210	-\$2,555	1,440	0.3%	-2,345		3,785	0.9%		
Oil	152	0.0%	75	-\$12,780	77	0.0%	-12,855		12,932	3.2%		
Power	96,454	25.5%	2,751	\$15,604	93,703	21.3%	12,853		80,850	20.2%		
Professional fees	0	0.0%	-590	\$0	590	0.1%	590		0	0.0%		
Propane	4,803	1.3%	-225	\$813	5,028	1.1%	1,038		3,990	1.0%		
Repairs and maintenance	91,004	24.1%	-83,570	\$43,955	174,574	39.7%	127,525		47,049	11.7%		
Snow removal	5,835	1.5%	2,905	\$1,625	2,930	0.7%	-1,280		4,210	1.0%		
Telephone	3,808	1.0%	-33	-\$701	3,841	0.9%	-668		4,509	1.1%		
Wages and benefits	81,528.13	21.6%	-20,025	-\$34,033	101,553	23.1%	-14,008		115,561	28.8%		
Total expenses	\$428,732	113.3%	-\$100,027	\$17,148	\$528,759	120.2%	\$117,175		\$411,584	102.6%		
Excess of income over expenses	-\$50,449	-13.3%	\$38,229	-\$39,994	-\$88,678	-20.2%	-\$78,223		-\$10,455	-2.6%		
Net assets, beginning of year	\$5,760,979		-\$88,678	-\$99,133	\$5,849,657		-\$10,455		\$5,860,112			
Net assets, end of year	\$5,710,530		-\$50,449	-\$139,127	\$5,760,979		-\$88,678		\$5,849,657			

Appendix B: Demographic Profile of Newport and District

The consultant compiled the following demographic profile of the Newport and District area from Statistics Canada profiles for Brooklyn and surrounding communities¹.

2020 Census for Newport and District

Characteristic	Total		Men		Women	
Population, 2021	5,313					
Land area in square kilometres	477					
Total population	5,310	100.0%	2,675	100.0%	2,645	100.0%
0 to 14 years	840	15.8%	455	17.0%	380	14.4%
15 to 64 years	3,385	63.7%	1,650	61.7%	1,720	65.0%
65 years and over	1,105	20.8%	565	21.1%	540	20.4%
Average age of the population	44.1		43.9		44.4	
Median age of the population	47.0		46.9		46.7	
Average size of census families	2.7					
Average number of children in census families with children	1.7					
Children	1,400		755		650	
In a two-parent family	1,050		580		465	
In a one-parent family	355		175		185	
Living alone	540		295		225	
Living with other relatives	110		35		55	
Living with non-relatives only	150		75		70	
Total number of households	2,235					
Couple-family households	1,330					
One-parent-family households	160					
Median total income in 2020 among recipients (\$)	\$35,380		\$41,260		\$29,820	
Median after-tax income of household in 2020 (\$)	\$61,290					
Prevalence of low income based on the Low-income measure, after tax (LIM-AT) (%)	16.81%		16.00%		17.37%	

¹ This profile includes data from the Statistics Canada “dissemination areas” of: 12080084, 12080086, 12080106, 12080107, 12080108, 12080109, 12080114, 12080115, and 12080116. This area roughly extends from Walton-Stanley-Ardoise-Newport Landing, and the communities enclosed therein.



West Hants
something inspiring awaits

WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Committee of the Whole

Submitted by: 
Todd Richard, Director, Public Works

Date: September 12, 2023

Subject: Payzant Drive Extension Conceptual Design

LEGISLATIVE AUTHORITY

Nova Scotia Municipal Government Act, Section 65 authorizes Council to expend funds for municipal purposes.

RECOMMENDATION or DECISION REQUEST

It is recommended for Committee of the Whole to recommend to Council that:

Council to approve; award of conceptual design project of Payzant Drive Extension to DesignPoint Engineering & Surveying Ltd, for the quoted amount of \$19,874.00, plus applicable taxes.

BACKGROUND

Property ☒	Public Opinion ☐	Environment ☐	Social ☐	Economic ☐	Councillor Activity ☐
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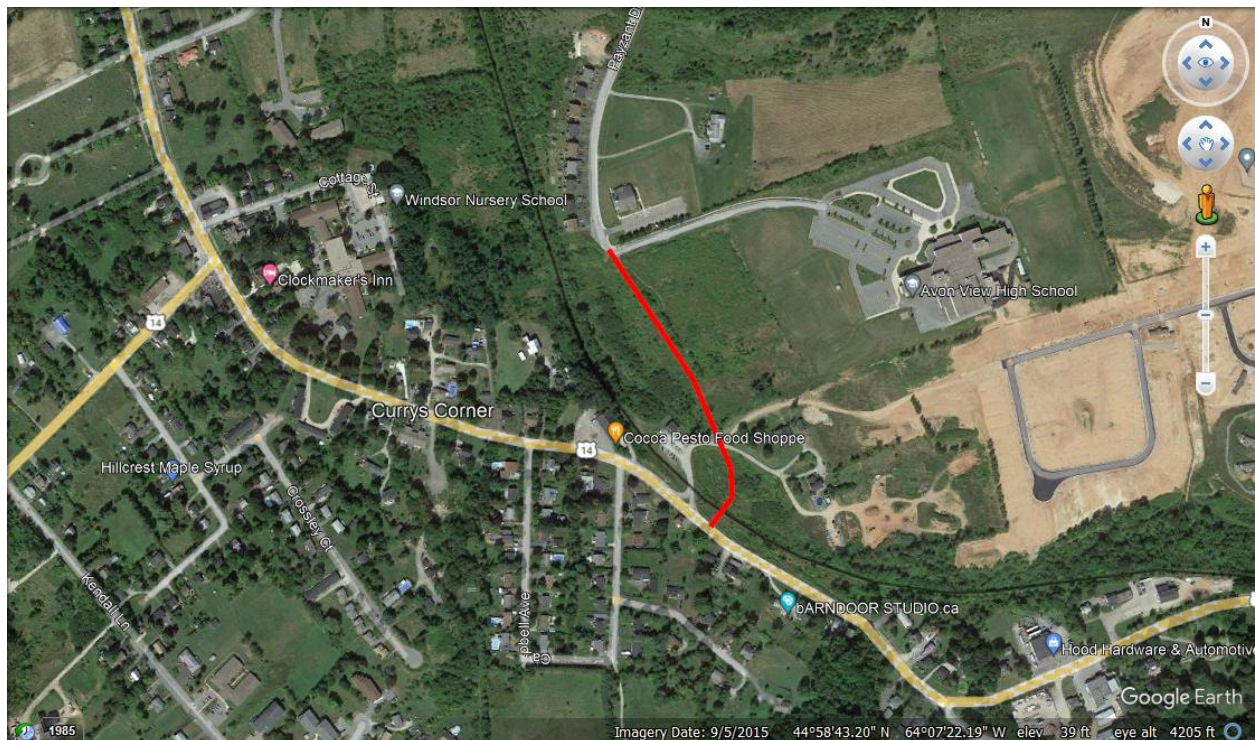
West Hants Regional Municipality has identified a need to investigate the conceptual and functional connection of Payzant Drive southbound to King Street near Curry's Corner. This connection will support the continued residential development within the Windsor and Three Mile Plains growth centers.

DISCUSSION

West Hants Regional Municipality has requested proposals from pre-qualified engineering consultants. One being Design Point, they are currently performing development consulting service work in the immediate area of the proposed Payzant Drive Extension interconnection. We had also asked EXP, however they declined to quote due to the potential watercourse that would potentially need to be traversed.

The proposal shall include the following consultant support services:

- Project Administration / Management
- Topographic Survey and Utility Investigation
- Wetland Assessment and Delineation
- Conceptual Design Options, complete with Class D cost estimates



The municipality would like to be prepared to understand the preferred location of a future road to aid developers with future planning, and to determine the Municipal budget implications that would need to be considered for such a project.

NEXT STEPS

Pending approval of Council, staff will award this conceptual design contract to DesignPoint.

FINANCIAL IMPLICATIONS

Tender Pricing	\$19,874.00
Non-Recoverable Tax (4.29%)	<u>\$852.59</u>
Tender Total	\$20,726.59
2023-24 Budget Value	\$0
Variance (over budget)	\$20,726.59

The Payzant Drive Extension project was not approved in the 2023-24 Capital Budget. If Council approves this project, the cost after the HST rebate will be \$20,726.59. Staff are recommending it be funded by the operating reserve. The operating reserve has an estimated balance as of March 31st, 2023 of \$3.33 million, in the approved reserve budget.

ALTERNATIVES

1. Council may choose not to proceed with this proposed project.

ATTACHMENTS

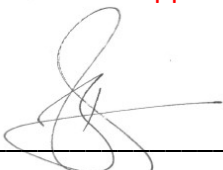
None

CHIEF ADMINISTRATIVE OFFICER REVIEW

As noted in the report this assessment and conceptualization is in keeping with the direction of Council at the June 27th Council meeting. It was my hope that at the time this matter was discussed with Council, as a result of general discussions about better connection of The Crossing and other developments to Wentworth Road (north) and King Street (South) that the estimates might explored internally. The potential connection of Payzant to King Street proved to have several technical components such as a rail line crossing, wet lands, storm water management, and grade changes that warrant an assessment from an engineering firm to ensure a better Class D estimate. This information will further support Council's future discussion on this project and its prioritization.

This is a much-needed assessment and I support the recommendation.

Report Prepared by:



Brad Carrigan, P.Eng., Capital Projects Engineer

Report Reviewed by:

Handwritten signature in blue ink, appearing to read "J. Richard".

Report Approved by:

Handwritten signature in blue ink, appearing to read "Mark Phillips".

Todd Richard, Director of Public Works

Mark Phillips, Chief Administrative Officer

West Hants Regional Municipality
September 12, 2023
Chief Administrative Officer Report



The following report captures activities and events between the July 2023 COTW meeting and the date of the report.

Governance

- Meetings and Events
 - COTW – July 11th
 - Council – July 25th (cancelled)
 - UARB Hearing – RE: WHRM Municipal Boundary Review
 - Special Council Meeting – July 31st
 - Nova Scotia Government / NSFM Service Exchange Agreement Update(s)
 - Special Council Meeting – August 21st
 - Special Council Meeting – September 11th

Administration

- Meetings and Events
 - Dykeland Lodge Student / Employment recruitment and retention Meeting – August 30
- WHRM Human Resource Specialist – Sarah Taylor has accepted the position of Human Resources Specialist for the municipality. Sarah will be joining the team on October 3rd, 2023.
- WHRM Fort Edward Lands – Jonathon Fowler carries on with his assessment of the site and continues to engage NS Community Culture and Heritage for their oversight.
- Noise Bylaw - We have had a small increase of noise related complaints within the municipality. Specifically, regarding commercial equipment / reefer trucks and target shooting or gun firing in areas of the former West Hants.
Currently there is not a regional Noise Bylaw but the existing Noise Bylaws for Hantsport and Windsor remain enforceable. Staff have previously presented a Regional Bylaw for Council consideration which was not approved. With Council's direction staff will revisit the past draft and represent.

Finance

- Meetings and Events
 - Flash Flood - Disaster Financial Assistance (DFA) and Insurance Related Meetings

Community Development

- Meetings and Events
 - Operational Meetings regarding Sports Complex, Trails, Parks and Open Spaces, Economic Development, Capital Projects and Community Events
 - Rail to Trail Sub-Committee Meeting – September 8
- West Hants Community Beautification Plan – This project is well underway with bi-weekly check-in meetings with WSP the consulting firm. Project deliverables : Community entrance signage and landscape plan, community parks facilities signage and landscape plan, urban community beautification plan, rural community beautification plan, streetscape lighting, plan, draft community beautification plan, and final presentation.

Planning and Development

- Meetings and Events
 - PAC /HAC Meetings – July 13
 - Pre-Application / Development Meeting for 411 King Street, Windsor
 - Brison Development Growth Meetings (Bi-weekly)
 - Bear Lake Wind Energy Open House (SWH Fire Department) – August 22
 - PIM 441 King Street, Windsor and MacLeod Court, TMP – September 7
- Regional Planning Strategy RFP – Director Poirier has prepared an RFP for consulting services to assist the department and municipality through the review and creation of the regional planning strategy (MPS and LUB). This item will be brought to Council for review and consideration once submissions have been received.

Economic Development

- Meetings and Events
 - WTBA Strategic Planning Session – August 28
 - Windsor Garlic Festival – September 16, 2023 11am to 5pm
 - Hants County Exhibition – September 15 to 17 and 22 to 24
- VREN – Representatives of the VREN met with WHRM and Dykeland Lodge representatives to discuss the challenges of recruitment and employee retention in today's market, specifically in the homecare sector. Where possible assistance is being provided both directly and indirectly to Dykeland to assist with their needs.

Public Works and Infrastructure

- Meetings and Events
 - Extended Producer Responsibilities (EPR) Meetings with Region 6 Representatives – July 20
 - Water and Sewer Rate Study Draft Overview – August 16
 - Tremain Crescent Storm Water System Site Visit – August 23
- Notable PWs Projects
 - College Road Renewal – The project is progressing but is now anticipated to be completed over two phases.
 - Phase 1 represents all work to be completed to the Bill Wade Drive and College Road intersection and is anticipated to be completed by the end of October.
 - Phase 2 will commence in the spring of 2024 and work will continue through to King Street.
 - Payzant and Wentworth Road Roundabout – Detailed design is continuing and is anticipated to be completed to support the 2024 construction season. Property acquisition to support the project is nearing completion with 2 of 3 property owners on board.
 - J-Class Roads – The municipality has entered into two separate agreements with the province providing both parties with the prospect of improving J-Class Roads and their conditions pending available funding from both parties. The WHRM has allocated \$500,000. It takes funding from both parties to make this happen at 50/50. In all years the road inventory is reviewed, and the province selects which roads they will participate in improving in the given year chosen.
 - Agreement #1 represents year 2023 which is the third year of the provinces three-year cycle for J-Class Road improvements. We have been told that it is very unlikely the province will be participating in J-Class Road improvements in 2023 in WHRM as the funding had been previously allocated. Should funds become available opportunities will be pursued.
 - Agreement #2 represents years 2024, 25 and 26.
 - Tremain Crescent, Windsor Storm Water – In addition to recent site visits PWs is taking steps to improve the ditches and culverts associated with the outflow water on the north side of the street to improve outflow during storms and to improve the overall capacity of the area, pre-storm storm events. Steps are being taken to have engineering services engaged, under the Disaster Financial Assistance (DFA) Program, to assess the system and look for short-term improvements that may assist in this area.

Protective Services

- Meetings and Events

- Police Advisory Board (PAB) – July 17th
- Flash Flood Weather Events – July 21st / 22nd – Significant work is still being carried out by staff and the municipality as it relates to the events of July 21st and 22nd. The following is a list of meetings and events occurring in addition to the day to day responsibilities of staff. It remains a very busy time for all staff, emergency service providers and the community as we continue to assist with recovery-to-day and healing in the community.
 - RCMP and WHRM After Action Review (AAR) Meeting – August 9th
 - Nova Scotia Government / Public Alert Improvement Meeting – August 25th
 - Critical Response Session (Mental Health Awareness) – August 28th and 29th
 - WHRM EMO Response Hotwash / AAR – August 30th
 - WHRM Community Healing Session (s) – September 10th and September 20th
 - Hantsport / Chittick – Public Information Meeting – September 18th
 - Windsor / Stannus – Public Information Meeting – September 25th
 - Minas Energy Dam System – Public Information Meeting - TBD
 - NSPI Dam System – Public Information Meeting - TBD
 - Ongoing Infrastructure and Asset Assessment
 - Engineer Engagement to assess damage and guide repairs or upgrades
 - Disaster Financial Assistance (DFA)

Sincerely,

Mark Phillips

Mark Phillips
Chief Administrative Officer
West Hants Regional Municipality

**WEST HANTS REGIONAL MUNICIPALITY
2023-24 YEAR CAPITAL BUDGET PLAN
PROJECT SUMMARY INFORMATION - AS OF JUNE 30, 2023**

NOTES	GENERAL/COMMUNITY DEVELOPMENT	PREVIOUS YEARS' APPROVED BUDGET	2023-24 APPROVED CAPITAL BUDGET	APPROVED FUNDING SOURCE (\$)	APPROVED FUNDING SOURCE	GRANT FUNDING	EXTERNAL FUNDING SOURCE	STATUS	APPROVED TENDER AMOUNT (if applicable)	PREVIOUS YEARS' ACTUAL (if applicable)	ACTUAL JUNE 30, 2023	PROJECT TOTAL TO DATE
	Fibre Network Extension to HFD Station		\$ 30,000	\$ 30,000	Operating Reserve						\$ -	\$ -
	Phase 3 - Fibre Camera System		\$ 30,000	\$ 30,000	Operating Reserve						\$ -	\$ -
	Surveillance Upgrades		\$ 16,000	\$ 16,000	Operating Reserve						\$ -	\$ -
	Public Wi-Fi Access Points (3)		\$ 15,000	\$ 15,000	Operating Reserve						\$ -	\$ -
	Windsor Waterfront Camera Upgrade		\$ 6,000	\$ 6,000	Operating Reserve						\$ -	\$ -
	Ice Resurfacer		\$ 170,000	\$ 170,000	CCBF				\$ 158,703		\$ -	\$ -
	Sports Complex Upgrades		\$ 150,000	\$ 100,000 \$ 50,000	CCBF Carryover Reserve						\$ -	\$ -
	Exterior LED Sign		\$ 70,000	\$ 70,000	CCBF						\$ 12,695	\$ 12,695
	Acoustics		\$ 52,000	\$ 52,000	CCBF						\$ -	\$ -
	Streetscaping Exterior Betterments		\$ 25,000	\$ 25,000	Operating Reserve						\$ -	\$ -
1.	Old Parish Cemetery - North & South End Stone Wall Restoration		\$ 246,646	\$ 246,646	CCBF				\$ 269,068		\$ -	\$ -
	Old Parish Cemetery - Headstone Repairs (2023)		\$ 10,000	\$ 10,000	Operating Reserve						\$ -	\$ -
	Recreation Property - Active Transportation & Community Trail Opportunities - Bridge, Culvert & Trail Upgrades (2023)		\$ 200,000	\$ 200,000	CCBF						\$ 12,911	\$ 12,911
	Community Beautification Products - Highway Signs (deferred from 2022-23) & Seasonal Community Decorations (2023)		\$ 100,000	\$ 85,000 \$ 7,500 \$ 7,500	Carryover Reserve Grant Operating Reserve						\$ -	\$ -
	Windsor Community Centre - Electronic Sign & Heat Pump System (2023)		\$ 95,000	\$ 95,000	CCBF						\$ -	\$ -
	Tremain Crescent Ballfield - New Poles, Netting & Fencing (2023)		\$ 68,000	\$ 68,000	CCBF						\$ 34,890	\$ 34,890
5.	P&G Truck - 1/2 Ton Truck (2023)		\$ 65,000	\$ 65,000	Vehicle Reserve				\$ 70,338		\$ -	\$ -
	Plans & Strategies - Community Beautification Plan (2023) (deferred from 2022)		\$ 65,000	\$ 65,000	Carryover Reserve				\$ 58,846		\$ -	\$ -
	Elmcroft Park - Correct Drainage Issues (deferred from 2022-23) & Design Concept for Redesign of Space		\$ 40,000	\$ 15,000 \$ 25,000	Carryover Reserve Operating Reserve						\$ 28,001	\$ 28,001
	Hobarts Beach Recreation Site - Green Space & Viewing Area (2023)		\$ 30,000	\$ 30,000	CCBF						\$ -	\$ -
	Windsor Coach House - Replace Doors, Interior Shelving & Winterize Washrooms (2023)		\$ 30,000	\$ 30,000	Building Reserve						\$ 6,307	\$ 6,307
	P&G Equipment to Support Outdoor Recreation Activities - Side-by-Side (2023)		\$ 30,000	\$ 30,000	Operating Reserve						\$ -	\$ -
	Glooscap First Nations Community Led Tribute Project (deferred from 2022-23)		\$ 30,000	\$ 30,000	Carryover Reserve						\$ -	\$ -
	Shamrock Field - Field, Fencing & Building Work (2023)		\$ 15,000	\$ 15,000	CCBF						\$ -	\$ -
	Riverbank Cemetery - Storage Building (2023)		\$ 15,000	\$ 15,000	Operating Reserve						\$ -	\$ -
	Replacement of Hantsport Historical Society Museum Mural (deferred from 2022-23)		\$ 15,000	\$ 15,000	Carryover Reserve						\$ -	\$ -
	Maplewood Cemetery - Building Siding, Windows & Doors (2023)		\$ 12,000	\$ 12,000	Building Reserve						\$ 8,555	\$ 8,555
	P&G Truck (Previously Approved in 2019)		\$ 9,189	\$ 9,189	General Operations						\$ -	\$ -
	Drone		\$ 25,000	\$ 25,000	Equipment Reserve						\$ -	\$ -
	Plotter Replacement		\$ 20,000	\$ 20,000	Operating Reserve						\$ -	\$ -
	Small Scale Solar Project (MCCAP) (deferred from 2022-23)		\$ 20,000	\$ 20,000	Operating Reserve						\$ -	\$ -
	GENERAL/COMMUNITY DEVELOPMENT TOTAL	\$ -	\$ 1,704,835	\$ 1,704,835						\$ -	\$ 103,358	\$ 103,358

**WEST HANTS REGIONAL MUNICIPALITY
2023-24 YEAR CAPITAL BUDGET PLAN
PROJECT SUMMARY INFORMATION - AS OF JUNE 30, 2023**

NOTES	FIRE SERVICES	PREVIOUS YEARS' APPROVED BUDGET	2023-24 APPROVED CAPITAL BUDGET	APPROVED FUNDING SOURCE (\$)	APPROVED FUNDING SOURCE	GRANT FUNDING	EXTERNAL FUNDING SOURCE	STATUS	APPROVED TENDER AMOUNT (if applicable)	PREVIOUS YEARS' ACTUAL (if applicable)	ACTUAL JUNE 30, 2023	PROJECT TOTAL TO DATE
	HFD - Rear Parking Lot		\$ 120,000	\$ 120,000	MFD/Loan						\$ 2,211	\$ 2,211
	HFD - Waterproofing Truck Bay Wall		\$ 19,500	\$ 19,500	MFD/Loan						\$ -	\$ -
	HFD - Thermal Imaging Cameras		\$ 15,018	\$ 15,018	MFD/Loan						\$ 699	\$ 699
	HFD - Master Intake Valve Repair (Truck 21)		\$ 6,500	\$ 6,500	MFD/Loan						\$ -	\$ -
	HFD - 100' Quint Replace Engine 11 (Preapproved 2022-23)	\$ 1,716,750	\$ -	\$ 1,716,750	MFD/Loan				\$ 1,716,750		\$ -	\$ -
8.	BFD 1 - Roof Replacement (deferred from 2022-23)		\$ 568,804	\$ 568,804	MFD/Loan				\$ 553,160	\$ 1,043	\$ -	\$ 1,043
	BFD 1 - Jet Pump to Fill Trucks		\$ 4,500	\$ 4,500	WHRM Fire Equipment Reserve						\$ -	\$ -
2.	BFD 2 - GENEROTAR	\$ 76,000	\$ -	\$ 68,015	WHRM Fire Equipment Reserve Grant	X	Provincial		\$ 118,015		\$ -	\$ -
	BFD 2 - Epoxy Bay Floor		\$ 70,000	\$ 70,000	Consolidation Funding						\$ -	\$ -
	BFD 2 - Scan Light & Winch		\$ 40,000	\$ 40,000	MFD/Loan						\$ -	\$ -
	BFD 2 - Thermal Imaging Cameras		\$ 15,018	\$ 15,018	WHRM Fire Equipment Reserve						\$ -	\$ -
	BFD 2 - Flag Poles		\$ 9,000	\$ 9,000	Consolidation Funding						\$ -	\$ -
	BFD 2 - LED Lighting for Parking Lot		\$ 6,000	\$ 6,000	Consolidation Funding						\$ -	\$ -
	SWH - Holmatro Combi Tool Kit		\$ 22,391	\$ 22,391	WHRM Fire Equipment Reserve				N/A		\$ 22,390	\$ 22,390
	SWH - SCBA Bottles		\$ 19,138	\$ 19,138	MFD/Loan						\$ -	\$ -
	SWH - APX 4000 Portables with Mic		\$ 8,412	\$ 8,412	MFD/Loan						\$ -	\$ -
	SFD - Pave Truck Bay Entrance - (deferred from 2021-22)		\$ 90,000	\$ 90,000	Consolidation Funding						\$ -	\$ -
	SFD - Light Rescue Utility Vehicle (deferred from 2020-21)		\$ 186,792	\$ 186,792	MFD/Loan						\$ -	\$ -
	WFD - Rescue 4 - Replaces 1993 E1 & 1991 R6		\$ 1,632,365	\$ 1,632,365	MFD/Loan						\$ -	\$ -
	WFD - Electric Combi Tool		\$ 22,391	\$ 22,391	TOW Fire Reserve				N/A		\$ 22,390	\$ 22,390
	WFD - Thermal Imaging Cameras		\$ 15,018	\$ 15,018	TOW Fire Reserve						\$ -	\$ -
	FIRE SERVICES TOTAL	\$ 1,792,750	\$ 2,870,847	\$ 4,705,612					\$ 2,387,925	\$ 1,043	\$ 47,691	\$ 48,733

**WEST HANTS REGIONAL MUNICIPALITY
2023-24 YEAR CAPITAL BUDGET PLAN
PROJECT SUMMARY INFORMATION - AS OF JUNE 30, 2023**

NOTES	SEWER SYSTEM	PREVIOUS YEARS' APPROVED BUDGET	2023-24 APPROVED CAPITAL BUDGET	APPROVED FUNDING SOURCE (\$)	APPROVED FUNDING SOURCE	GRANT FUNDING	EXTERNAL FUNDING SOURCE	STATUS	APPROVED TENDER AMOUNT (if applicable)	PREVIOUS YEARS' ACTUAL (if applicable)	ACTUAL JUNE 30, 2023	PROJECT TOTAL TO DATE
	<u>West Hants Sewer</u>											
12.	Hantsport Sewer Renewal Projects - Riverview Road (2023)		\$ 426,600	\$ 426,600	Hantsport Infrastructure Reserve				\$ 48,147	\$ 20,906	\$ -	\$ 20,906
	L/S Submersible Pump		\$ 40,000	\$ 40,000	WH Sewer Reserve						\$ -	\$ -
	FSTP - Metal Roof Replacement		\$ 40,000	\$ 40,000	WH Sewer Reserve						\$ -	\$ -
	L/S Chambers/Piping		\$ 35,000	\$ 35,000	WH Sewer Reserve						\$ 7,498	\$ 7,498
	L/S Panel/SCADA		\$ 30,000	\$ 30,000	WH Sewer Reserve						\$ 121	\$ 121
	Cutter Stacks for Grinder (Deferred from 2022-23)		\$ 25,000	\$ 5,000 \$ 20,000	Carryover Reserve WH Sewer Reserve				N/A		\$ 23,068	\$ 23,068
	FSTP - Security Gate		\$ 25,000	\$ 25,000	WH Sewer Reserve						\$ -	\$ -
	New Service Laterals		\$ 20,000	\$ 20,000	Users						\$ -	\$ -
	FSTP - Heater for Headworks Room (Deferred from 2022-23)		\$ 15,000	\$ 15,000	WH Sewer Reserve						\$ 2,409	\$ 2,409
	Replacement Crane for Service Truck (Deferred from 2022-23)		\$ 12,500	\$ 5,000 \$ 7,500	Carryover Reserve WH Sewer Reserve						\$ -	\$ -
	Clarifier Cover Replacement		\$ 10,000	\$ 10,000	WH Sewer Reserve						\$ -	\$ -
	FSTP - Surge Protection		\$ 7,000	\$ 7,000	WH Sewer Reserve						\$ -	\$ -
	L/S Access Doors		\$ 5,000	\$ 5,000	WH Sewer Reserve						\$ -	\$ -
	Subtotal West Hants Sewer	\$ -	\$ 691,100	\$ 691,100					\$ 48,147	\$ 20,906	\$ 33,096	\$ 54,002
	<u>Windsor Sewer</u>											
9.	Windsor Sewer Renewal Projects - Albert Street (2023)		\$ 584,460	\$ 175,338 \$ 409,122	WIN Sewer Reserve MFD/Loan						\$ -	\$ -
	Lagoon Drive Standby Generator		\$ 140,000	\$ 140,000	WIN Sewer Reserve						\$ -	\$ -
	Lagoon Drive - Study - Headworks Connection		\$ 50,000	\$ 50,000	Carryover Reserve						\$ -	\$ -
	L/S Chambers/Piping/Structures		\$ 45,000	\$ 45,000	WIN Sewer Reserve						\$ 6,353	\$ 6,353
	L/S Submersible Pump		\$ 40,000	\$ 40,000	WIN Sewer Reserve						\$ -	\$ -
	L/S Panel/SCADA		\$ 35,000	\$ 30,000 \$ 5,000	Carryover Reserve WIN Sewer Reserve						\$ 1,387	\$ 1,387
	Lift Station #6 Replacement Building/Panel		\$ 15,000	\$ 15,000	WIN Sewer Reserve						\$ 33	\$ 33
	Replacement Crane for Service Truck (Deferred from 2022-23)		\$ 12,500	\$ 5,000 \$ 7,500	Carryover Reserve WIN Sewer Reserve						\$ -	\$ -
	Lagoon Drive Disinfection Equipment		\$ 10,000	\$ 10,000	WIN Sewer Reserve						\$ -	\$ -
	Surge Protection Lagoons		\$ 7,000	\$ 7,000	WIN Sewer Reserve						\$ -	\$ -
	L/S Access Doors		\$ 5,000	\$ 5,000	Win Sewer Reserve						\$ -	\$ -
14.	Flood Study	\$ 82,963	\$ -	\$ 39,109 \$ 43,854	General Operating CCBF				\$ 82,963	\$ 65,639	\$ -	\$ 65,639
	Subtotal Windsor Sewer	\$ 82,963	\$ 943,959.93	\$ 1,026,922.70					\$ 82,963.00	\$ 65,639.00	\$ 7,773.01	\$ 73,412.01
	SEWER SYSTEM TOTAL	\$ 82,963	\$ 1,635,059.93	\$ 1,718,022.70					\$ 131,110.00	\$ 86,545.00	\$ 40,869.25	\$ 127,414.25

**WEST HANTS REGIONAL MUNICIPALITY
2023-24 YEAR CAPITAL BUDGET PLAN
PROJECT SUMMARY INFORMATION - AS OF JUNE 30, 2023**

NOTES	WATER SYSTEM	PREVIOUS YEARS' APPROVED BUDGET	2023-24 APPROVED CAPITAL BUDGET	APPROVED FUNDING SOURCE (\$)	APPROVED FUNDING SOURCE	GRANT FUNDING	EXTERNAL FUNDING SOURCE	STATUS	APPROVED TENDER AMOUNT (if applicable)	PREVIOUS YEARS' ACTUAL (if applicable)	ACTUAL JUNE 30, 2023	PROJECT TOTAL TO DATE
	West Hants Water											
	Hantsport Water Renewal Projects - Riverview Road (2023)		\$ 270,900	\$ 270,900	WH Water Depreciation						\$ -	\$ -
	TMP - Service Upgrades (deferred from 2020-21)		\$ 300,000	\$ 300,000	WH Water Depreciation						\$ -	\$ -
	Main/Service Repairs		\$ 175,000	\$ 175,000	WH Water Depreciation						\$ -	\$ -
	Interconnect Falmouth/Windsor		\$ 100,000	\$ 100,000	WH Water Depreciation						\$ -	\$ -
	FWTP - Actuator & SCADA		\$ 70,000	\$ 70,000	WH Water Depreciation						\$ -	\$ -
	HWTP - PRV Chamber Upgrades (deferred from 2022-23)		\$ 40,000	\$ 40,000	WH Water Depreciation						\$ 5,406	\$ 5,406
	HWTP - Lagoon Lining (Regulatory)		\$ 40,000	\$ 40,000	WH Water Depreciation						\$ -	\$ -
	HWTP - Inline Instrumentation Upgrade		\$ 35,000	\$ 35,000	WH Water Depreciation						\$ -	\$ -
	FWTP - Perimeter Fencing		\$ 35,000	\$ 35,000	WH Water Depreciation						\$ -	\$ -
	New Water Meters		\$ 30,000	\$ 30,000	Users						\$ 4,786	\$ 4,786
	FWTP - Upgrades		\$ 30,000	\$ 30,000	WH Water Depreciation						\$ -	\$ -
	HWTP - Process Upgrades		\$ 25,000	\$ 25,000	WH Water Depreciation						\$ -	\$ -
	Treatment Plants Gate & Security (deferred from 2022-23)		\$ 25,000	\$ 25,000	WH Water Depreciation						\$ -	\$ -
	Decommission Panuke Road Booster Station		\$ 25,000	\$ 25,000	WH Water Depreciation						\$ -	\$ -
	Hantsport Water Modelling & Capacity Study		\$ 25,000	\$ 25,000	WH Water Depreciation						\$ -	\$ -
	New Customer Laterals		\$ 20,000	\$ 20,000	Users						\$ -	\$ -
	HWTP - Filter Cartridge Replacement		\$ 20,000	\$ 20,000	WH Water Depreciation						\$ 18,080	\$ 18,080
	HWTP - Facility Upgrades		\$ 20,000	\$ 20,000	WH Water Depreciation						\$ -	\$ -
	TMP - Replace Main Valves (deferred from 2022-23)		\$ 15,000	\$ 15,000	WH Water Depreciation						\$ -	\$ -
	HWTP - System Assessment Report		\$ 15,000	\$ 15,000	WH Water Depreciation						\$ -	\$ -
	Falmouth Watershed Roads		\$ 10,000	\$ 10,000	WH Water Depreciation						\$ -	\$ -
	Standpipe Corrosion Control (deferred from 2022-23)		\$ 10,000	\$ 10,000	WH Water Depreciation						\$ -	\$ -
	Falmouth Standpipe Flow Meter		\$ 10,000	\$ 10,000	WH Water Depreciation						\$ -	\$ -
	Automatic Flushing Station Upgrades		\$ 8,000	\$ 8,000	WH Water Operations						\$ -	\$ -
	FWTP - Chemical Pumps		\$ 5,000	\$ 5,000	WH Water Operations				N/A		\$ 5,114	\$ 5,114
	HWTP - Chemical Pump		\$ 5,000	\$ 5,000	WH Water Operations				N/A		\$ 5,140	\$ 5,140
	Additional Water Hauler Station - TMP		\$ 150,000	\$ 150,000	WH Water Operations				\$ 81,375		\$ -	\$ -
	Subtotal West Hants Water	\$ -	\$ 1,513,900	\$ 1,513,900					\$ 81,375	\$ -	\$ 38,525	\$ 38,525
	Windsor Water											
11.	Windsor Water Renewal Projects - College Road (2023)		\$ 503,625	\$ 503,625	WIN Water Depreciation					\$ 195,583	\$ -	\$ 195,583
	Water Storage Tank Facility (deferred from 2022-23)		\$ 3,200,000	\$ 3,200,000	MFD/Loan						\$ -	\$ -
3.	Sluice Gate Upgrades (deferred from 2022-23)		\$ 850,000	\$ 850,000	MFD/Loan				\$ 1,011,279		\$ -	\$ -
15.	Mill Lakes Road Construction (deferred from 2022-23)		\$ 678,823	\$ 678,823	MFD/Loan				\$ 495,342	\$ 70,567	\$ 20	\$ 70,587
	Wentworth Road Watermain Replacement		\$ 324,440	\$ 324,440	WIN Water Depreciation						\$ 82,116	\$ 82,116
	Filter Redundancy WTP - 3rd Process Train		\$ 150,000	\$ 150,000	WIN Water Depreciation						\$ -	\$ -
	Electronic Meter Reading System (Itron) (deferred from 2022-23)		\$ 150,000	\$ 150,000	MFD/Loan						\$ 2,972	\$ 2,972
	Interconnect Falmouth/Windsor		\$ 100,000	\$ 100,000	WIN Water Depreciation						\$ -	\$ -
	Waste Pump Rebuild		\$ 25,000	\$ 25,000	WIN Water Depreciation						\$ -	\$ -
	Meter Replacement		\$ 10,800	\$ 10,800	Users						\$ 1,393	\$ 1,393
	Benchtop Turbidity Meter		\$ 9,000	\$ 9,000	WIN Water Depreciation						\$ 7,713	\$ 7,713
	Automatic Flushing Station Upgrades		\$ 8,000	\$ 8,000	WIN Water Operations						\$ -	\$ -
	Subtotal Windsor Water	\$ -	\$ 6,009,687	\$ 6,009,687					\$ 1,506,621	\$ 266,150	\$ 94,214	\$ 360,364
	WATER SYSTEM TOTAL	\$ -	\$ 7,523,587	\$ 7,523,587					\$ 1,587,996	\$ 266,150	\$ 132,739	\$ 398,889

**WEST HANTS REGIONAL MUNICIPALITY
2023-24 YEAR CAPITAL BUDGET PLAN
PROJECT SUMMARY INFORMATION - AS OF JUNE 30, 2023**

NOTES	PUBLIC WORKS	PREVIOUS YEARS' APPROVED BUDGET	2023-24 APPROVED CAPITAL BUDGET	APPROVED FUNDING SOURCE (\$)	APPROVED FUNDING SOURCE	GRANT FUNDING	EXTERNAL FUNDING SOURCE	STATUS	APPROVED TENDER AMOUNT (if applicable)	PREVIOUS YEARS' ACTUAL (if applicable)	ACTUAL JUNE 30, 2023	PROJECT TOTAL TO DATE
	Roads											
	West Hants Road Renewal Projects - J-Class Roads (2023)		\$ 500,000	\$ 500,000	Consolidation Funding						\$ -	\$ -
4.	Hantsport Road Renewal Projects - Rand Street (2023)		\$ 50,000	\$ 50,000	Hantsport Infrastructure Reserve							
	Hantsport Road Renewal Projects - Main Street North (2024)		\$ -	\$ 70,000	Hantsport Infrastructure Reserve							
				\$ 93,375	CCBF							
	Hantsport Road Renewal Projects - Riverview Road (2023)		\$ 1,034,744	\$ 197,842	Hantsport Infrastructure Reserve						\$ -	\$ -
				\$ 618,527	MFD/Loan							
				\$ 125,000	Consolidation Funding							
11.	Windsor Road Renewal Projects College Road (2023)		\$ 3,288,576	\$ 1,175,024	MFD/Loan	X	ICIP		\$ 3,857,290	\$ 35,325	\$ 112	\$ 35,437
				\$ 1,736,088	Grants							
				\$ 377,464	CCBF							
9.	Windsor Road Renewal Projects Albert Street		\$ 706,578	\$ 590,433	MFD/Loan				\$ 1,442,430	\$ 15,550	\$ 6,386	\$ 21,936
				\$ 116,145	CCBF							
	Windsor Stormwater Cunnabel Creek Project		\$ 200,000	\$ 200,000	MFD/Loan	X	PCAP				\$ -	\$ -
10.	Windsor Road Renewal Projects Avon Street	\$ -	\$ -	\$ 2,604	Capital Reserves				\$ 51,147	\$ 29,703		\$ 29,703
				\$ 48,543	MFD/Loan							
	Active Sealing Program		\$ 50,000	\$ 50,000	Transportation Reserve						\$ -	\$ -
	Active Signage Program		\$ 10,000	\$ 10,000	Transportation Reserve						\$ -	\$ -
				\$ 2,125,000	MFD/Loan							
	Traffic Control Wentworth Road @ Payzant Drive		\$ 2,625,000	\$ 250,000	WIN Infrastructure Reserve					\$ 20,064	\$ -	\$ 20,064
				\$ 250,000	WHRM Road Infrastructure Reserve							
13.	Avondale Boat Launch & Dyke Repair (deferred from 2022-23)		\$ 390,000	\$ 390,000	CCBF				\$ 416,481		\$ -	\$ -
	Main Street Hantsport - Sidewalk Replacement		\$ 250,000	\$ 250,000	CCBF						\$ 129	\$ 129
	King Street - North Parking Enhancement Design		\$ 60,000	\$ 60,000	Operating Reserve						\$ -	\$ -
	Crosswalk Rapid Flashing Signals		\$ 32,000	\$ 32,000	CCBF						\$ -	\$ -
	Sidewalk - Causeway to Waterfront Basketball Court		\$ 15,000	\$ 15,000	CCBF						\$ -	\$ -
	Mariner Drive Paving		\$ 15,000	\$ 15,000	Operating Reserve						\$ -	\$ -
	Equipment											
6.	Street Sweeper		\$ 350,000	\$ 210,000	WIN PWK Equip Reserve				\$ 401,517		\$ -	\$ -
				\$ 140,000	WH Transportation Reserve							
	Replace Backhoe (Case) with Excavator		\$ 210,000	\$ 210,000	MFD/Loan				\$ 179,994		\$ -	\$ -
	Asphalt Patching Trailer		\$ 85,000	\$ 85,000	Equipment Reserve				\$ 67,731		\$ 5,353	\$ 5,353
7.	Equipment Float		\$ 45,000	\$ 45,000	Equipment Reserve				\$ 48,599		\$ -	\$ -
	Brine Spray Equipment		\$ 40,000	\$ 40,000	Equipment Reserve						\$ -	\$ -
	Automatic Greaser for Loader		\$ 15,000	\$ 15,000	Equipment Reserve				N/A		\$ 10,047	\$ 10,047
	Asphalt/Concrete Grinder Drum Replacement		\$ 6,000	\$ 6,000	Operating Reserve						\$ -	\$ -
	Facilities											
	Hantsport PW Garage Upgrades - Roof Repairs (\$20,000 deferred from 2022-23) (2023)		\$ 50,000	\$ 17,663	Transitional Funding						\$ -	\$ -
				\$ 32,337	Building Reserve							
	Public Works Maintenance Facility / Shop		\$ 25,000	\$ 25,000	Operating Reserve						\$ -	\$ -
	PW Shop Security Gate		\$ 25,000	\$ 25,000	Operating Reserve						\$ -	\$ -
	Surge Protection (100 King & 76 Morison)		\$ 14,000	\$ 14,000	Operating Reserve						\$ -	\$ -
	Vehicles											
	Replace 2011 Salt/Plow - Dump Truck (Unit 50 - 2011 International)		\$ 250,000	\$ 250,000	MFD/Loan						\$ -	\$ -
	Truck Replacement (Unit 41 - 2011 F-450)		\$ 130,000	\$ 130,000	Vehicle Reserve				\$ 90,281		\$ -	\$ -
				\$ 61,459	Vehicle Reserve							
	Truck Replacement (Unit 35)		\$ 130,000	\$ 68,541	PW Equipment Reserve				\$ 111,248		\$ -	\$ -
	PUBLIC WORKS TOTAL	\$ -	\$ 10,601,898	\$ 10,723,045					\$ 6,666,717	\$ 100,642	\$ 22,027	\$ 122,669

	PREVIOUS YEARS' APPROVED BUDGET	2023-24 APPROVED CAPITAL BUDGET	APPROVED FUNDING SOURCE (\$)	APPROVED TENDER AMOUNTS	PREVIOUS YEARS' ACTUAL	ACTUAL JUNE 30, 2023	PROJECTS TOTAL TO DATE
TOTAL 2023-24 COST	\$ 1,875,713	\$ 24,336,227	\$ 26,375,102	\$ 10,773,748	\$ 454,380	\$ 346,683	\$ 801,063

**WEST HANTS REGIONAL MUNICIPALITY
2023-24 YEAR CAPITAL BUDGET PLAN
PROJECT SUMMARY INFORMATION - AS OF JUNE 30, 2023**

COLOUR LEGEND	
	Completed
	In Progress
	Carry Forward to 2024-25
	Canceled
	Not Started

Notes:

1. Council approved an additional \$22,422.35 in contingency on August 21, 2023, for the Old Parish Cemetery, the addition will put this over the budgeted amount.
2. Council approved the un-budgeted tender of \$118,015 on June 27, 2023 to Geddes and Murphy Electric for the BFD 2 Generator, with a \$50,000 grant from the province.
3. Council approved the over-budget tender of \$1,011,279.27 on May 23, 2023 to Mid Valley Construction 1997 Ltd., for the Mill Lakes Watershed Dam Upgrades.
4. Council approved to delay design for Rand Street Renewal to 2024-25 Capital Budget, and accelerate design for Main Street North Renewal to 2023-24 Capital, at the June 27, 2023 meeting
5. Council approved the over-budget tender of \$70,338.34 on June 27, 2023 to Pothier Motors Ltd., for the purchase of 1/2 Ton Truck for Community Development.
6. Council approved the over-budget tender of \$48,599.14 on June 27, 2023 to Wajax Limited, for the purchase of a Float Trailer.
7. Council approved the over-budget tender of \$401,516.50 on June 27, 2023 to Saunders Equipment Ltd., for the purchase of a Street Sweeper.
8. Council approved the over-budget tender of \$553,160.10 on March 28, 2023 to Acadia Roofing & Contracting Limited for the Civic Centre Roof at Brooklyn Station 1.
9. Council approved the over-budget tender of \$1,275,996.49 on March 28, 2023 to Gary Parker Excavating Limited for the Albert Street Rehab project.; Council approved on August 21, 2023 an additional \$166,434 in contingency funding.
10. Council approved the un-budgeted tender of \$51,146.94 on November 22, 2021 to Design Point for the design of the Avon Street, Windsor Rehab project.
11. Council approved the un-budgeted tender of 65,089.47 on November 22, 2021 to EXP for the design of the College Road Rehab project.
12. Riverview Road was budgeted for in 2021-22, with Council approving the design tender on December 16, 2021 for \$48,146.52 to EXP.
13. Council approved the over-budget tender of \$416,481.07 on September 22, 2022 to Dexter Construction Company Limited for the Avondale Boat Launch.
14. Flood Study was approved in the 2021-22 budget year, with a \$82,962.70 tender approved by Council November 22, 2021 for CBCL to do the study, with \$43,854 of that to come from CCBF.
15. Council approved the under-budget tender of \$495,342.10 on March 28, 2023 to Howard E. Little Excavation for the Mill Lakes Watershed Road Renewal portion of this project.

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Danny	Dill	2020-06-30	2020-07-14 COTW
Quentin	Davison	2020-07-06	2020-07-14 COTW
Alyson	Bremner	2020-07-07	2020-07-14 COTW
Cecil	Rolfe	2020-07-13	2020-07-14 COTW
Pat	Porter	2020-07-13	2020-07-14 COTW
Nikki-Marie	Lloyd	2020-08-02	2020-09-08 COTW
Heather	Boylan (Martock)	2020-09-01	2020-09-08 COTW
Greg	O'Leary	2020-09-03	2020-09-08 COTW
Dr. Abby	Kirumira	2020-09-02	2020-09-08 COTW
Dean	Manning	2020-09-08	2020-09-08 COTW
David & Michelle	Rideout	2020-09-08	2020-09-08 COTW
Colleen	Walsh-Bouman	2020-09-08	2020-09-08 COTW
Nicholas & Alyson	Juurlink/Bremner (Linked Farms)	2020-09-08	2020-09-22 Council
Tasha	Rogers	2020-09-08	2020-09-22 Council
Brad	Carrigan	2020-09-23	2020-10-13 COTW
Karen	Carrigan	2020-09-23	2020-10-13 COTW
Elaine	Morehouse	2020-09-24	2020-10-13 COTW
Gary	Morehouse	2020-09-24	2020-10-13 COTW
Dr. A	Kirumira	2020-09-24	2020-10-13 COTW
Blake	Sarsfield	undated	2020-10-13 COTW
Greg	Webster	2020-10-01	2020-10-13 COTW
Bobby	Kidston	2020-10-02	2020-10-13 COTW
NSTIR	(Province of NS)	2021-01-13	2021-01-26 Council
Darren	Porter	2021-03-19	2021-03-23 Council
Rylan	Carrigan	2021-03-29	2021-04-13 COTW
Robin	Bremner-Popma (Hants Co Fed of Agri)	2021-03-29	2021-04-13 COTW
Roslyn	MacDuff	2021-03-29	2021-04-13 COTW
Darlene	Taylor	2021-03-23	2021-04-13 COTW
Daniel	Oulton	2021-03-26	2021-04-13 COTW
Karen	Carrigan	2021-03-26	2021-04-13 COTW
Marie & Andrew	Connolly	2021-03-26	2021-04-13 COTW
Robin	Thomson (Atlantic Division Canoe Kayak Canada)	2021-03-30	2021-04-13 COTW
Barbara	Hughes	2021-03-29	2021-04-13 COTW
Laura	Fisher	2021-04-01	2021-04-13 COTW

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Nikki-Marie	Lloyd	2021-04-06	2021-04-13 COTW
Ken	Donnelly (Hwy 101 Twinning CLC)	2021-04-01	2021-04-13 COTW
Darren	Porter	2021-04-06	2021-04-13 COTW
Karen	Lynch	2021-04-09	2021-04-13 COTW
Carilee	Eddy	2021-04-15	2021-04-27 Council
Nikki-Marie	Lloyd	2021-04-19	2021-04-27 Council
Sheldon	Hope	2021-04-19	2021-04-27 Council
Adrienne	Wood	2021-04-22	2021-04-27 Council
Magda	Montgomery	2021-04-22	2021-04-27 Council
Sheldon	Hope	2021-04-26	2021-04-27 Council
Andrew	Smiley	2021-05-02	2021-05-11 COTW
Carrilee	Eddy	2021-05-03	2021-05-11 COTW
Denise	Forand	2021-04-27	2021-05-11 COTW
Erin	Naugler	2021-05-02	2021-05-11 COTW
Janet	Comeau	2021-05-02	2021-05-11 COTW
Kristyn	Anderson	2021-05-02	2021-05-11 COTW
Laura	Fisher	2021-04-01	2021-05-11 COTW
Nick	Rafuse	2021-05-03	2021-05-11 COTW
Nicole	McLeod	2021-05-02	2021-05-11 COTW
Robyn	Cook	2021-05-02	2021-05-11 COTW
Sheldon	Hope	2021-05-02	2021-05-11 COTW
Tammy	Hilden	2021-05-02	2021-05-11 COTW
Tracey	Sexton	2021-05-03	2021-05-11 COTW
Ginette	Pitcher	2021-05-03	2021-05-11 COTW
Greg	Miller	2021-05-05	2021-05-11 COTW
David & Michelle	Rideout	2021-05-05	2021-05-11 COTW
Sylvia & Vince	Burgess	2021-05-05	2021-05-11 COTW
Scott (Adrienne)	Miniau (Wood)	2021-05-03	2021-05-11 COTW
Barbara	Sullivan	2021-05-06	2021-05-11 COTW
Sandra & Skip	Hogan	2021-05-06	2021-05-11 COTW
Marie & Andrew	Connolly	2021-05-06	2021-05-11 COTW
Karen	Carrigan	2021-05-07	2021-05-11 COTW
Adrienne	Wood (Petition)	2021-05-07	2021-05-11 COTW
Lisa	Hines	2021-05-07	2021-05-11 COTW

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Cam	Hartley	2021-05-07	2021-05-11 COTW
Troy & Vicki	Harvie	2021-05-07	2021-05-11 COTW
Jenn	McDermott	2021-05-08	2021-05-11 COTW
Jennifer	Daniels	2021-05-09	2021-05-11 COTW
Krista & Colin	Duncan	2021-05-09	2021-05-11 COTW
Robin	Bremner-Popma	2021-05-07	2021-05-11 COTW
Roslyn (Darlene) [Barb]	MacDuff (Taylor) [Hughes]	2021-05-08	2021-05-11 COTW
Wayne & Dianne	Hines	2021-05-09	2021-05-11 COTW
Bob & Sandra	Langdon	2021-05-10	2021-05-11 COTW
Brad	Hood	2021-05-10	2021-05-11 COTW
Ed & Cathy	Kerr	2021-05-10	2021-05-11 COTW
Ann	MacArthur	2021-05-10	2021-05-11 COTW
Carole Anne	Casey	2021-05-10	2021-05-11 COTW
Sarah	MacDonald	2021-05-10	2021-05-11 COTW
Andre & Donna	Arsenault	2021-05-11	2021-05-11 COTW
Aaron	Leblanc	2021-05-12	2021-05-25 Council
Adrian	Rooney	2021-05-19	2021-05-25 Council
Adrienne	Wood	2021-05-12	2021-05-25 Council
Barb	Sullivan	2021-05-16	2021-05-25 Council
Barbara	Beck	2021-05-15	2021-05-25 Council
Bethany	Rozee	2021-05-12	2021-05-25 Council
Carl	Siler	2021-05-12	2021-05-25 Council
Carol	Bradley	2021-05-16	2021-05-25 Council
Carol	McKinley	2021-05-12	2021-05-25 Council
Chad	Pothier	2021-05-18	2021-05-25 Council
Chris	Cann	2021-05-21	2021-05-25 Council
Connie	Shay	2021-05-15	2021-05-25 Council
Conrad	Mullins	2021-05-18	2021-05-25 Council
Darlene	Taylor	2021-05-15	2021-05-25 Council
Darren	Porter	2021-05-12	2021-05-25 Council
Darren	Woods	2021-05-13	2021-05-25 Council
Dawson	Sheehy	2021-05-16	2021-05-25 Council
Deanna	Hamilton	2021-05-15	2021-05-25 Council
Debbie	Porter-Wood	2021-05-13	2021-05-25 Council
Debbie	Siler	2021-05-15	2021-05-25 Council
Denise	Forand	2021-05-13	2021-05-25 Council

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Devan	Archibald	2021-05-18	2021-05-25 Council
Diane	Ogilvie	2021-05-13	2021-05-25 Council
Erin	Naugler	2021-05-13	2021-05-25 Council
Ernest	Eddy	2021-05-15	2021-05-25 Council
Gerry	Young	2021-05-15	2021-05-25 Council
Gina	Cochrane	2021-05-12	2021-05-25 Council
Harry	Ullock	2021-05-15	2021-05-25 Council
Hope	Moon	2021-05-12	2021-05-25 Council
Ian	Shaw	2021-05-16	2021-05-25 Council
J	Davis (and J Griffith)	2021-05-17	2021-05-25 Council
Jacqueline	Farvacque	2021-05-12	2021-05-25 Council
Jayne	Murray	2021-05-16	2021-05-25 Council
Jeff	Redden	2021-05-17	2021-05-25 Council
Jennifer	Shaw	2021-05-16	2021-05-25 Council
Jocelyne	Marchand	2021-05-12	2021-05-25 Council
John & Sarah	Monette	2021-05-19	2021-05-25 Council
Jordan	Macumber	2021-05-12	2021-05-25 Council
Josette	Dugue	2021-05-12	2021-05-25 Council
Judy	Lynch	2021-05-13	2021-05-25 Council
June	Pedersen-LaPierre	2021-05-15	2021-05-25 Council
Justin	Cochrane	2021-05-12	2021-05-25 Council
Karen	Lynch	2021-05-18	2021-05-25 Council
Kathryn	Bergeron	2021-05-16	2021-05-25 Council
Kathy	Veinot	2021-05-15	2021-05-25 Council
Kyle	Pellegrini	2021-05-12	2021-05-25 Council
Lachlan	Riehl	2021-05-12	2021-05-25 Council
Laura	Stewart	2021-05-19	2021-05-25 Council
Lee	Billington	2021-05-12	2021-05-25 Council
Lee	Millett	2021-05-12	2021-05-25 Council
Lexie	Barkhouse	2021-05-12	2021-05-25 Council
Linda	Card	2021-05-11	2021-05-25 Council
Monique	Wood	2021-05-16	2021-05-25 Council
Nancy	Sheehy	2021-05-16	2021-05-25 Council
Nancy	Sheehy	2021-05-18	2021-05-25 Council
Nikki-Marie	Lloyd	2021-05-12	2021-05-25 Council
Nikki-Marie	Lloyd	2021-05-17	2021-05-25 Council

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Olena	Kharytonova	2021-05-15	2021-05-25 Council
Pat	Porter	2021-05-12	2021-05-25 Council
Paula	Lake	2021-05-12	2021-05-25 Council
Robert	Bowkett	2021-05-18	2021-05-25 Council
Roslyn	MacDuff	2021-05-15	2021-05-25 Council
Ruth	Angevine	2021-05-13	2021-05-25 Council
Scotch Village	Farm	2021-05-19	2021-05-25 Council
Shirley	Pineo	2021-05-12	2021-05-25 Council
Stephen	Brooks	2021-05-12	2021-05-25 Council
Trudy	Sheehy	2021-05-17	2021-05-25 Council
Steven	Bouman	2021-05-17	2021-05-25 Council
Sue	Sheehy	2021-05-14	2021-05-25 Council
Susie	Smith	2021-05-12	2021-05-25 Council
Tasha	Rogers	2021-05-12	2021-05-25 Council
Tera	Brommit	2021-05-17	2021-05-25 Council
Toni-Lee	Burns	2021-05-12	2021-05-25 Council
Tony	Wood	2021-05-18	2021-05-25 Council
Tracey	Sexton	2021-05-16	2021-05-25 Council
Trevor	Levy	2021-05-12	2021-05-25 Council
Tricia	Brommit	2021-05-17	2021-05-25 Council
Vince & Sylvia	Burgess	2021-05-16	2021-05-25 Council
Loretta	MacEachern	2021-05-20	2021-05-25 Council
Tim & Jennifer	Bayers	2021-05-21	2021-05-25 Council
Darlene	Taylor	2021-05-25	2021-06-08 COTW
Darlene	Taylor	2021-05-25	2021-06-08 COTW
Darren	Porter (forwarded email from/to another source)	2021-05-27	2021-06-08 COTW
Dawn	Allen	2021-05-25	2021-06-08 COTW
John	Monette	2021-05-25	2021-06-08 COTW
Richard	Dunham	2021-05-25	2021-06-08 COTW
Carrilee	Eddy	2021-06-06	2021-06-22 Council
Darlene	Taylor	2021-06-09	2021-06-22 Council
Darren	Porter	2021-06-06	2021-06-22 Council
Lisa	Bland	2021-06-08	2021-06-22 Council
Krista & Scott	Lloy	2021-06-07	2021-06-22 Council
Nancy	Sheehy	2021-06-06	2021-06-22 Council
Karen	Beazley	2021-07-06	2021-07-13 COTW

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Quentin	Davison	2021-07-13	2021-07-13 COTW
Iain (Hon.)	Rankin	2021-07-16	2021-07-27 Council
Karen	Beazley	2021-07-15	2021-07-27 Council
G.E.	Morehouse	2021-07-22	2021-07-27 Council
Darlene	Taylor	2021-07-26	2021-09-14 COTW
Heather	MacLean	2021-08-13	2021-09-14 COTW
Kim (Hon)	Masland	2021-09-22	2021-10-12 COTW
Darren	Porter	2022-02-01	2022-02-08 Council
Hon. Steve	Craig	2022-03-02	2022-03-08 COTW
Hon. Greg	Morrow	2022-03-08	2022-03-22 Council
Sheldon	Hope	2022-03-10	2022-03-22 Council
Darren	Porter	2022-06-02	2022-06-14 COTW
Darren	Porter	2022-06-27	2022-06-28 Council
Hon. Joyce	Murray	2022-07-12	2022-07-26 Council
Jennifer	Allen	2022-08-30	2022-09-13 COTW
Hon. Kody	Blois	2022-10-07	2022-10-11 COTW
K Salter	Salter	2022-10-28	2022-11-08 COTW
Hon. Kody	Blois	2023-06-02	2023-06-13 COTW
Andre	Arsenault	2023-06-02	2023-06-13 COTW
Darlene	Taylor	2023-06-02	2023-06-13 COTW
Kevin	Walsh	2023-06-03	2023-06-13 COTW
Alyson and Nicholas	Bremner/Juurlink	2023-06-03	2023-06-13 COTW
Hants County Federation of Agriculture		2023-06-03	2023-06-13 COTW
Al	Mailman	2023-06-03	2023-06-13 COTW
Greg	O'Leary	2023-06-03	2023-06-13 COTW
Lisa	Bland	2023-06-04	2023-06-13 COTW
Karen	Lynch	2023-06-04	2023-06-13 COTW
Judy	Lynch	2023-06-04	2023-06-13 COTW
Greg	Miller	2023-06-04	2023-06-13 COTW
Darren	Porter	2023-06-04	2023-06-13 COTW
Monique	Wood	2023-06-04	2023-06-13 COTW
Lana	Patterson	2023-06-04	2023-06-13 COTW
Dr. AK.	Kirumira	2023-06-04	2023-06-13 COTW

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

Bonnie	O'Leary	2023-06-04	2023-06-13 COTW
Robyn	Bremner-Popma	2023-06-04	2023-06-13 COTW
Traci and Elizabeth	Curry	2023-06-04	2023-06-13 COTW
Sheldon	Hope	2023-06-05	2023-06-13 COTW
Wilf and Diane	Ogilvie	2023-06-05	2023-06-13 COTW
Aaron	Ewing	2023-06-05	2023-06-13 COTW
Cara	Pfeffer	2023-06-05	2023-06-13 COTW
Maxine	Chandler	2023-06-05	2023-06-13 COTW
Pat	Porter	2023-06-05	2023-06-13 COTW
Shannon	Cunningham	2023-06-05	2023-06-13 COTW
Anna	DeNicola	2023-06-06	2023-06-13 COTW
Jen	Murphy	2023-06-06	2023-06-13 COTW
Karen	Beazley	2023-06-06	2023-06-13 COTW
Linda	Card	2023-06-06	2023-06-13 COTW
Richard	Dunham	2023-06-06	2023-06-13 COTW
Doug	Symonds	2023-06-06	2023-06-13 COTW
Krista	Lunn	2023-06-06	2023-06-13 COTW
Barbara	Hughes	2023-06-06	2023-06-13 COTW
Andrew	Smiley	2023-06-06	2023-06-13 COTW
Nikki	Lloyd	2023-06-06	2023-06-13 COTW
Aaron	Ewing	2023-06-07	2023-06-13 COTW
Jim	White	2023-06-07	2023-06-13 COTW
Sasha	Stevens	2023-06-07	2023-06-13 COTW
Chris	Phillips	2023-06-07	2023-06-13 COTW
Chad	Pothier	2023-06-07	2023-06-13 COTW
Darlene	Taylor	2023-06-07	2023-06-13 COTW
Nancy and Bruce	Cameron	2023-06-07	2023-06-13 COTW
James	Pothier	2023-06-07	2023-06-13 COTW
Abe	Zebian	2023-06-07	2023-06-13 COTW
Judith	Kazmirski	2023-06-08	2023-06-13 COTW
Nikki Lloyd	Lloyd	2023-06-08	2023-06-13 COTW
Darren	Porter	2023-06-09	2023-06-13 COTW
Ashley Imlay	Imlay	2023-06-09	2023-06-13 COTW
Valerie	Wilcox	2023-06-11	2023-06-13 COTW

Avon River Causeway Correspondence
(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

Colleen	Walsh-Bouman	2023-06-12	2023-06-13 COTW
G. Wayne	Hines	2023-06-12	2023-06-13 COTW
Sharon	Johnson	2023-06-12	2023-06-13 COTW
Nicholas	Juurlick	2023-06-11	2023-06-13 COTW
Ed and Cathy	Kerr	2023-06-12	2023-06-13 COTW
Tracey	Sexton	2023-06-12	2023-06-13 COTW
Peter	Nicol	2023-06-12	2023-06-13 COTW
Jennifer	Shaw	2023-06-13	2023-06-13 COTW
Jayne	Murray	2023-06-13	2023-06-13 COTW
Reid & Roslyn	MacDuff	2023-06-13	2023-06-13 COTW
Monique	Wood	2023-06-13	2023-06-13 COTW
Dean	Manning	2023-06-13	2023-06-13 COTW
Karen	Beazley	2023-06-14	2023-06-27 Council
Carrilee	Eddy	2023-06-15	2023-06-27 Council
Maria DeNicola	DeNicola	2023-06-15	2023-06-27 Council
Anna	DeNicola	2023-06-16	2023-06-27 Council
Karen F.	Beazley	2023-06-16	2023-06-27 Council
Lisa	Bland	2023-06-16	2023-06-27 Council
Duncan	Armour	2023-06-19	2023-06-27 Council
Gwendolyn	Aker	2023-06-19	2023-06-27 Council
Laura	Fisher	2023-06-19	2023-06-27 Council
Barbara	Hughes	2023-06-21	2023-06-27 Council
Reid & Roslyn	MacDuff	2023-06-21	2023-06-27 Council
Kim	Jansen	2023-06-22	2023-06-27 Council
Brian and Sandra	Hogan	2023-06-22	2023-06-27 Council
Maria	DeNicola Re Concerns of Racism, Bullying and Slander	2023-06-22	2023-06-27 Council
Karen	Langille	2023-06-22	2023-06-27 Council
Anne	Desneiges	2023-06-22	2023-06-27 Council
Darren	Porter	2023-06-25	2023-06-27 Council
Barbara	Hughes	2023-06-27	2023-07-11 COTW
Louis	Coutinho	2023-06-28	2023-07-11 COTW
Darlene	Taylor	2023-06-29	2023-07-11 COTW
Eric	D-Entremont	2023-07-10	2023-07-11 COTW
Canadian Wildlife Federation Letter		2023-07-10	2023-07-11 COTW

Avon River Causeway Correspondence

(aka Hwy. 101 Twinning, Aboiteau, Causeway, Lake Pisiquid)

[illegible]

Correspondence Received

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Katherine	McLeod, P.Eng, Dept. Environment and climate change	2021-10-28 (Received)	2022-01-11 COTW
Hants County Legion		2021-11-25	2021-12-07 COTW
Hon. Melissa	Sheehy-Richard	2021-11-30	2021-12-07 COTW
Hon. John	Lohr	2021-11-30	2021-12-07 COTW
Hon. Kim	Masland	2021-12-01	2021-12-16 Council
NSUARB		2021-12-10	2021-12-16 Council
Bennet	Mary Lou	2021-12-13	2021-12-16 Council
Hon. Kim	Masland	2021-12-17	2022-01-11 COTW
Bland	Lisa	2021-01-17	2022-01-11-COTW
Wilson	John	2021-12-21	2022-01-11 COTW
Pineo	Shirley	2021-12-17	2022-01-11 COTW
Nelson	Gary	2022-01-11	2022-01-25 Council
Hon. Kody	Blois	2022-01-13	2022-01-25 Council
Denise	Forrand	2022-01-19	2022-01-25 Council
Dawn	Allen	2022-01-18	2022-01-25 Council
Sarah	Brothers	2022-01-19	2022-01-25 Council
Roland	Newcombe	2022-01-20	2022-01-25 Council
Valerie	Newcombe	2022-01-20	2022-01-25 Council
Andrea	Moore	2022-01-21	2022-01-25 Council
Gary	Nelson	2022-01-26	2022-02-08 COTW
Hon. Minister	Johns	2022-01-27	2022-02-08 COTW
Hon. John	Lohr	2022-02-01	2022-02-08 COTW
Hon. Joyce	Murray	2022-02-02	2022-02-08 COTW
Kim	MacQuarrie	2022-02-06	2022-02-22 Council
Sheldon	Hope	2022-02-08	2022-02-22 Council
Brad	Carrigan	2022-01-24	2022-03-08 COTW
Dr. Gordon	Haliburton	2022-02-14	2022-03-08 COTW
Hon. Kim	Masland	2022-03-01	2022-03-08 COTW
East Hants		2022-03-01	2022-03-08 COTW
Hon. John	Lohr	2022-03-22	2022-04-12 COTW
Andrea	Parker	2022-03-28	2022-04-12 COTW
Bulk Water Haulers		2022-03-30	2022-04-12 COTW
Mark	Wainman	2022-04-04	2022-04-12 COTW
Jeff	Houser	2022-03-23	2022-04-12 COTW

Correspondence Received

Kathrin	Winkler	2022-04-05	2022-04-12 COTW
Joseph, PVSC	Feeney	2022-04-14	2022-04-26 Council
Darren	Porter	2022-04-21	2022-04-26 Council
Daphnee	de Lamirande	2022-04-29	2022-05-10 COTW
Hon. John	Lohr	2022-05-02	2022-05-10 COTW
Ann- Marie	Mathieu, Annapolis Valley Regional Library	2022-05-05	2022-05-10 COTW
2022-05-11 Yves	Arsenault re Information session for Hosting of 44th annual Final des Jeux de l'Acadie for 2025	2022-05-11	2022-05-26 Council
Anna	Allen	2022-05-22	2022-06-14 COTW
Seamus	Marriott, Community Petition re Zwicker lake	2022-05-31	2022-06-14 COTW
Scott	Carson (Presenting letter in person to Council)	2022-06-03	2022-06-14 COTW
Hon. John	Lohr (DMA)	2022-06-10	2022-06-14 COTW
Nancy	Sherwood	2022-06-14	2022-06-28 Council
Bobby	Best	2022-06-16	2022-06-28 Council
Hon. Kim	Masland	2022-06-21	2022-06-28 Council
Sherri	Bulger	2022-06-28	2022-06-28 Council
Hon. John	Lohr	2022-06-30	2022-07-12 COTW
Domenic	Padula	2022-07-07	2022-07-12 COTW
Hon. Joyce	Murray	2022-07-12	2022-07-26 Council
Diana	Gibson re: RCMP & Fort Edward Information	2022-06-29	2022-07-26 Council
Acute Care	Tanya Penney	2022-07-19	2022-07-26 Council
Darren	Porter	2022-07-27	2022-09-13 COTW
PVSC		2022-08-02	2022-09-13 COTW
DMA		2022-08-04	2022-09-13 COTW
Breaking Barriers Together		2022-08-17	2022-09-13 COTW
Bill	Preston	2022-08-18	2022-09-13 COTW
Alix	Munro (POSSE)	2022-09-01	2022-09-13 COTW
County of Annapolis	Letter to Premier Tim Houston and Hon. Tim Halman re Moratorium on Aerial	2022-09-14	2022-09-27 Council

Correspondence Received

	Herbicide Spraying		
Darren	Porter	2022-09-14	2022-09-27 Council
Darren	Porter	2022-09-16	2022-09-27 Council
Philip	Hyam	2022-09-17	2022-09-27 Council
Mash Up Lab re: Opportunity for Aspiring Entrepreneurs in West Hants		2022-10-17	2022-10-25 Council
Minister Masland	Re: Potential Mi'kmaq Burial site	2022-10-19	2022-10-25 Council
Heather Hughes,	Executive Director Re: Proposed changes to Weed Control Act	2022-09-13	2022-11-08 COTW
Minister of Finance and Treasury Board	Re: Provincial Non-Resident Deed Transfer Tax	2022-10-21	2022-11-08 COTW
Home Hardware	Re: Security Cameras	2022-10-21	2022-11-08 COTW
Windsor Township	Re: Security Cameras	2022-10-24	2022-11-08 COTW
Dawna MacIvor	Re: November is Crohn's and Colitis Awareness Month	2022-10-28	2022-11-08 COTW
Waye Mason	re Concerns and Information regarding Bill 225 and HRM Noise By-Law	2022-11-02	2022-11-08 COTW
Peter Gregg	Re Information on Bill 212, An Act to Amend Public Utility Act	2022-11-02	2022-11-08 COTW
Andrea Parker	Re Road repair work needed	2022-11-06	2022-11-22 Council
WAEFA Recipient Confirmation - 2022	(Awards sponsored by the West Hants Regional Municipality)	2022-11-07	2022-11-22 Council
CAO Letter	Comfort Centre Designation - Garden of Eden Community Centre	2022-11-10	2022-11-22 Council
David Old,	President Hantsport Seniors and Elders Club re Community Generator Program	2022-11-10	2022-11-22 Council
Juanita Wilcox	re Expression of Thanks	2022-11-12	2022-11-22 Council
Emily McNeil	re Renewal of the Operating Approval for the Avon Hydro System	2022-11-14	2022-11-22 Council
Paul Beazley	re Boundary Review Questions	2022-11-16	2022-11-22 Council
West Hants Historical Society	Re Old Parish Burying Ground Letter	2022-11-16	2022-12-06 COTW
Graham Sanford	Re Road Concerns	2022-11-16	2022-12-06 COTW
Fidelis House	Re financial assistance request	2022-11-30	2022-12-06 COTW
Lawrencetown Education Centre	Re Big Chill Donation request	2022-12-06	2022-12-13 Council
Kate Sircom, Secretary, St. Andrew's Church Council	Re Community Comfort Centre proposal	2022-12-06	2022-12-13 Council

Correspondence Received

NSFM	Re: Code of Conduct - Summary of content from consultation	2022-12-14	2023-01-10 COTW
Graham Sandford	Re: response to outstanding concerns sent after the presentation to Council on December 13th, 2022.	2023-01-09	2023-01-10 COTW
Graham Sanford	Re: File to Rezone Lots along Bog Road	2023-01-24	2023-01-24 Council
Nova Scotia Department of Public Works Request	Re: Pothier Motors Crosswalk Request	2023-02-03	2023-02-14 COTW
Windsor Township Business Association	Re: Expression of Thanks and Continued Conversations	2023-02-09	2023-02-14 COTW
Hants County Federation of Agricultural and the Great Falmouth Marsh Body	Re: Remaining ACOA funds	2023-02-23	2023-02-28 Council
Seamus Marriot (Zwicker Lake Property Owners)	Re Permit Clarification	2023-02-17	2023-03-14 COTW
Windsor Lions Club	Re Tourist Bureau Park Request	2023-02-23	2023-03-14 COTW
Carrilee Eddy	Re Affordable Housing	2023-02-28	2023-03-14 COTW
Graham Sanford	Re: Don't Be The Dirt Advocacy Presentation	2023-02-28	2023-03-14 COTW
Andrew Hardman	Re 997 Highway 14 Distribution Depot - Trans-World Concerns	2023-03-02	2023-03-14 COTW
Seamus Marriot (Zwicker Lake Property Owners)	Re Permit Clarification	2023-03-02	2023-03-14 COTW
FCM Executive Decision	Re Green Municipal Fund application	2023-03-03	2023-03-14 COTW
Avondale Hall	Re Floor repair and renovation request	2023-03-08	2023-03-14 COTW
Letter From Private Road Development	Re Petition for Waste Collection Services	2023-03-09	2023-03-14 COTW
Hon. Greg Morrow	Response to Expenses incurred due to fencing	2023-03-14	2023-03-28 Council
Sarah Reddington	Re Hantsport Memorial Community Center and Pickleball Facility	2023-03-14	2023-03-28 Council
Core Committee - Zwicker Lake Property Owners	Re Permit Clarification	2023-03-14	2023-03-28 Council
Hantsport Community Rep	Re: Apple Blossom Festival Sponsorship Request	2023-03-15	2023-03-28 Council
MLA Sheehy-Richard	Request for a Nomination for the Order of Nova Scotia	2023-03-15	2023-03-28 Council
VREN I	Re Response to continued partnership and IMSA	2023-03-16	2023-03-28 Council
NS Power	Re Avon Hydro System Relicensing	2023-03-20	2023-03-28 Council

Correspondence Received

Public Health	Re New alcohol guidance on harms and risks for residents	2023-03-20	2023-03-28 Council
Kody Blois	Re: Letter to the Hon. Kim Masland	2023-03-21	2023-03-28 Council
Margot Bureaux	Re Cancellation of ABF Leadership Competition	2023-03-21	2023-03-28 Council
Shawna Nichols	Re: Lego program	2023-03-23	2023-03-28 Council
West Hants Historical Society	Proclamation Request	2023-03-23	2023-03-28 Council
Pisiquid Canoe Club	Re: Funding Request	2023-03-24	2023-03-28 Council
KMK Negotiation Office	Re: Expression of interest to meet and discuss the Avon River and downtown waterfront	2023-03-28	2023-04-11 COTW
Markus Kehoe	Re Expression of appreciation	2023-03-29	2023-04-11 COTW
Chantelle Hill	Re Proclamation of Parental Alienation Bubbles of Love Day April 25 2023 Request	2023-03-30	2023-04-11 COTW
Communities in Bloom	Re Invitation to participate	2023-03-30	2023-04-11 COTW
David Simpson	Re Rails-to-trails to Windsor	2023-03-30	2023-04-11 COTW
Mark Kehoe	Re Permit D2023-019 Pisiquid Canoe Club Day Camps - Not Valid	2023-03-30	2023-04-11 COTW
Minister Lohr DMA	Re Sustainability Services Growth Fund (SSGF)	2023-03-30	2023-04-11 COTW
Hon. Masland	Re Intersection Lighting	2023-04-03	2023-04-11 COTW
Brenda Shiers Chair West Hants Uniacke Community Health Board	Re Request for Funding Support	2023-04-04	2023-04-11 COTW
Windsor Township Business District	Reimagine Lake Pisiquid	2023-04-04	2023-04-11 COTW
Poplar Grove Community Hall	Funding Request	2023-04-06	2023-04-11 COTW
Heather Lake	Re Cogmagun and Beaver Pond Petition	2023-04-11	2023-04-11 COTW
Laurent Breault, General Director	Re International Day Against Homophobia and Transphobia, May 17, 2023	2023-04-09	2023-04-25 Council
Trudy Flynn	Re Light up Municipal office Purple for May 12 Fibromyalgia Awareness Day.	2023-04-10	2023-04-25 Council
Zwicker Lake Core Committee	Re Letter of Complaint - Disrespectful Behaviour	2023-04-10	2023-04-25 Council
Gloria Shanks	S Re Old Shanks Road dated March 30, 2023	2023-04-10	2023-04-25 Council
Response to MP Blois	Re Highway 101 Twinning	2023-04-11	2023-04-25 Council

Correspondence Received

Hants County Federation of Agriculture	Re Expression of Appreciation for meeting	2023-04-11	2023-04-25 Council
Trevor Levy	Re Scotch Village Station Road Development	2023-04-14	2023-04-25 Council
Mark Kehoe	Re 2023-24 Tax Exemption Concern - Upper Vaughan	2023-04-16	2023-04-25 Council
Tom Levy	Re 301 Station Road Development	2023-04-16	2023-04-25 Council
Roberto Gueli and Anke Kungl	Re Community feedback for Sustainable Hill proposal	2024-04-17	2023-04-25 Council
Glooscap First Nation	Letter of Intent Re Proposed Addition to Reserve, Glooscap First Nation	2023-04-18	2023-04-25 Council
VREN to WHRM	Re Regional Enterprise Networks Review	2023-04-18	2023-04-25 Council
Mike Smith	Re Support of the Proposal from Sustainable Hill Campground and Yoga Dome	2023-04-20	2023-04-25 Council
Kathy Blois, Chair Hants County Senior Safety Association	Re Letter of Notice	2023-04-20	2023-04-25 Council
Seamus Marriot	Re FOIPOP Follow up	2023-04-20	2023-04-25 Council
Erin Naugler	Re Falmouth Highway Access	2023-04-23	2023-04-25 Council
Jessica and Allan Hill	Re Additional Considerations for Sustainable Hill's Application	2023-04-24	2023-04-25 Council
Karen Bourque-Ward and Art Ward	Re Scotch Village Station Road PID 45166915	2023-04-24	2023-04-25 Council
Wesley Petite	Re MPSA Retroactive Pay	2023-04-24	2023-04-25 Council
Hants County Federation of Agriculture	Re Scotch Village Rezoning Application	2023-04-25	2023-04-25 Council
Andrew Hardman	Re 997 Highway 14 - Zoning Change challenge	2023-04-26	2023-05-09 COTW
Guide Furlani	Re Concerns re 20 deer roaming and eating anything they can	2023-04-26	2023-05-09 COTW
Trevor Levy	Re Scotch Village Station Rd. PID 45166915	2023-04-26	2023-05-09 COTW
Denise Forand	Re Windsor Causeway and my Windsor's township waterfront vision	2023-04-27	2023-05-09 COTW
Barry Maxner	Re 50% Tax Reduction Request pertaining to Zwicker Lake Property and Pisiquid Canoe Club Concerns	2023-04-29	2023-05-09 COTW
Margot Bureaux	Re Banners	2023-05-02	2023-05-09 COTW
2023-05-03 Grant Thomas	Re Theft	2023-05-03	2023-05-09 COTW

Correspondence Received

Aissa Thomas	Re Windsor Textile Development	2023-05-04	2023-05-09 COTW
Art Ward	Re Scotch Village Station Road PID 45166915	2023-05-06	2023-05-09 COTW
Core Committee Zwicker Lake Property Owners	Re CCBF Funding and the Canoe Club	2023-05-08	2023-05-09 COTW
John Fitzgerald	Re Scotch Village yoga retreat	2023-05-10	2023-05-23 Council
Karen Fitzgerald	Re Yoga resort plan	2023-05-10	2023-05-23 Council
Bill Preston	Re Unsightly etc.	2023-05-11	2023-05-23 Council
Garret Johnston	Re Avon Street Erosion Hantsport Nova Scotia	2023-05-11	2023-05-23 Council
Margy Fletcher	Re Expansion to King Street from Payzant Drive	2023-05-11	2023-05-23 Council
Art Ward and Karen Bourque-Ward	Re Scotch Village Station Road PID 45166915 and PID 45148608.	2023-05-15	2023-05-23 Council
Letter to NSFM from the Minister of Municipal Affairs and Housing	Re 12 Month Notice	2023-05-15	2023-05-23 Council
Andrew Hardman	Re Property Tax Exemption List	2023-05-15	2023-05-23 Council
Upper Vaughan Property Owners	Re 997 Highway 14, Permit #C2020-371	2023-05-15	2023-05-23 Council
Denise Forand	Re Waterfront options are ours to design for generations to come. Ebb n Flow.	2023-05-16	2023-05-23 Council
Warden Nickerson	Re RCMP Retroactive Costs - Copy	2023-05-18	2023-05-23 Council
Art Ward	Re Proposed DA for Scotch Village Station Road PID 45166915 and PID 45148608.	2023-05-19	2023-05-23 Council
Shelley Arsenault	Re Rezoning and Development of Agricultural Land	2023-05-19	2023-05-23 Council
Lee and Debbie Watson	Re Old Railway, Collapse in Mt Denson	2023-05-21	2023-05-23 Council
Dave Smith	Re Zwicker Lake Petition	2023-05-22	2023-05-23 Council
Seamus Marriott	Re Petition to Reconsider Canoe Club Tax Exemption	2023-05-22	2023-05-23 Council
Denise Thibault	Re Concerned property owner and taxpayer	2023-05-23	2023-06-13 COTW
Glooscap First Nation	Re Proposed Addition to Reserve, Bishopville Road	2023-05-25	2023-06-13 COTW
Mark Kehoe	Re Property Tax Exemption Community Center	2023-05-26	2023-06-13 COTW
Barry Maxner	Follow up Re Definition of Community	2023-05-29	2023-06-13 COTW

Correspondence Received

	Centre and the Pisaquid Canoe Club		
Will Balser, Coastal Adaptation Coordinator	Re Joint Statement Call to Release the Coastal Protection Act Regulations	2023-06-01	2023-06-13 COTW
Chrystal Fuller on behalf of Mitch Brison	Re connecting Payzant and King Street request to Council	2023-06-02	2023-06-13 COTW
Carrilee Eddy	Re World Ocean Day	2023-06-07	2023-06-13 COTW
Carrilee Eddy	Re Fire Protection	2023-06-07	2023-06-13 COTW
Mark Peck, CEO of Joint Regional Transportation Agency	Re Invite to Municipal Working Group	2023-06-07	2023-06-13 COTW
Wayne and Edith.	Re the Gate and the Crossing.	2023-06-07	2023-06-13 COTW
Steph Sedgwick	Re the Gate and the Crossing.	2023-06-08	2023-06-13 COTW
Debbie Stoddard-Pageau	Re the Gate and the Crossing.	2023-06-08	2023-06-13 COTW
Rachelle Trudel	Re Garlands Crossing - Access Roads	2023-06-09	2023-06-13 COTW
Mike MacDonell	Re Agritourism and Rural Development - Sustainable Hill Resort	2023-06-11	2023-06-13 COTW
Melissa Levy	Re Appeal	2023-06-12	2023-06-13 COTW
Paul and Amy Brown	Re Gate in the crossing	2023-06-13	2023-06-13 COTW
Jason Tucker and Tim Carr	Re Canada Day Events in Hantsport	2023-06-13	2023-06-13 COTW
Kimm Kent, POSSE	Re Addressing housing insecurity and homelessness	2023-06-13	2023-06-27 Council
Paul Pierce	Re Award of Tender	2023-06-15	2023-06-27 Council
Nova Scotia Provincial Housing Agency	Re Priority Access to Housing	2023-06-09	2023-06-27 Council
Core Committee Zwicker Lake Property Owners	Re CCBF Funding	2023-06-14	2023-06-27 Council
Adriane Salah	Re Request for letter of support Re Tremaine Crescent	2023-06-20	2023-06-27 Council
<u>Barry Maxner</u>	Re No replies - Concerns with the Pisiquid Canoe Club.pdf	2023-06-23	2023-06-27 Council
Honourable Timothy Halman	Response Re Coastal Protection Act	2023-06-25	2023-06-27 Council
Core Committee Zwicker Lake Property Owners	Re Seeking clarity	2023-06-27	2023-06-27 Council
Core Committee Zwicker Lake Property Owners (Seamus Marriott)	Re Seeking clarity	2023-06-29	2023-07-11 COTW

Correspondence Received

Lisa Bland	Re Safety Measures during this Emergency (Request)	2023-06-30	2023-07-11 COTW
Nancy Sheehy	Re State of Emergency (Request)	2023-06-30	2023-07-11 COTW
Pat Miller	Re Fireworks and Calming your dog	2023-06-30	2023-07-11 COTW
Carrilee Eddy	Re Avon River Fish Passage (Request)	2023-07-03	2023-07-11 COTW
Maria DeNicola	Re clarification on health and safety issue	2023-07-05	2023-07-11 COTW
Nova International	Re Letter to West Hants	2023-07-05	2023-07-11 COTW
NSEMO - Emergency Management Preparedness Office	Re Region 3 Resignation	2023-07-06	2023-07-11 COTW
Chris Shields	Re Construction on the 101 and Lake Pisiquid	2023-07-07	2023-07-11 COTW
Carrilee Eddy	Re Declining to meet with Nikki-Marie Lloyd	(WHRM copied) 2023-07-12	2023-07-25 Council
East Hants Letter	Re Bill 236 - Railways Act - Windsor Hantsport Rail	(WHRM copied) 2023-07-19	2023-07-25 Council
Matt Dunfield	Re Question Re Falmouth Family Park	2023-07-20	2023-07-25 Council
Laura de Boer	Re St. Croix Dam Evacuation - Flood Mapping Request	2023-07-23	2023-07-25 Council
Benjamin Dykeman	Re Municipal Funding to Community Crisis Response	2023-07-24	2023-07-25 Council
Louis Coutinho	Re EMO and Torrential Rain & Flooding	2023-07-24	2023-07-25 Council
Peter Moore	Re Where's the pump X 4	2023-07-24 and July 25, 2023	2023-07-25 Council
Denise Forand	Re Questions re Cunnable Creek and overflow	2023-07-24 and 2023-08-14	2023-09-12 COTW
CCBF	Re Confirmation of Funding Re Pisiquid Canoe Club	2023-08-01	2023-09-12 COTW
Municipality of Kings County	Re Flood Event	2023-07-28	2023-09-12 COTW
Hants County Condominium Corp.	Re Damages to Critical infrastructure	2023-08-09	2023-09-12 COTW
UARB	Re 2023 Municipal Boundary Notice of Approval	2023-08-10	2023-09-12 COTW
Virginia Deering	Re Flooding on Chittick Ave.	2023-08-09 and 2023-08-11	2023-09-12 COTW
Hon. Greg Morrow response to Correspondence Re Fresh water resource for the Agricultural Community	Re Fresh water resource for the Agricultural Community	2023-08-14	2023-09-12 COTW

Correspondence Received

[illegible]

From: [Jim Ivey](#)
To: [Deanna Snair](#)
Cc: [Laurie Murley](#)
Subject: Fw: Any answer on if the 42" pipe going into Pisaquid was closed or open?
Date: Friday, September 8, 2023 3:22:52 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

From: Denise
Sent: August 14, 2023 8:59 PM
To: Laurie Murley <lmurley@westhants.ca>; Jim Ivey <jivey@westhants.ca>
Subject: Any answer on if the 42" pipe going into Pisaquid was closed or open?

Good day Laurie and Jim, I am wondering if either of you have had the question answered of weather our overflow pipe was open or closed during the flooding on July 22?

Let me know what you have discovered.

Thank You, Denise

Sent from my iPad

Begin forwarded message:

From: Denise
Date: July 24, 2023 at 4:52:00 PM ADT
To: Laurie Murley <lmurley@westhants.ca>, jivey@westhants.ca
Subject: Was the overflow valve open or

Dear Laurie and Jim,
can you guys find out what happened on our sewer combined system Between Friday midnight and Saturday 6 am.

1- Was the Cunival creek overflow open? Or did higher powers have it closed for swimming?
2- Why was the lake not emptied prior to the rain forecast as forever? Was it because of the fake EMO and does he put us a high risk with our old dams almanac ready to breach?
Hopefully we all don't require new furnaces, washers etc with our dirty water flood to clean out of our basements. This is not only storm water as you know.

Sincerely,
Denise Forand Victoria n Wiley area.
Sent from my iPad

From: [Diana Gibson](#)
To: [Deanna Snair](#)
Cc: [Carlee Rochon](#); [Mark Phillips](#)
Subject: FW: CCBF Question
Date: Tuesday, August 1, 2023 1:43:52 PM
Attachments: [image001.png](#)
[image903442.png](#)
[CCBF-Program Guide- Final.pdf](#)

Hi there

I have received the below response from our Provincial contact for CCBF funding, in regard to Pisiquid qualifying and their project fitting into the program. I'm not sure how you want this information shared with Council.

Thanks

Diana



Diana Gibson (she/her)
Acting Director of Financial Services
West Hants Regional Municipality
PO Box 3000, 76 Morison Drive, Windsor, NS, B0N 2T0

T 902-798-8391 Ext. 105
E dgibson@westhants.ca
W www.westhants.ca

From: Community-Building Fund <ccbf@novascotia.ca>
Sent: Monday, July 31, 2023 3:22 PM
To: Diana Gibson <dgibson@westhants.ca>
Cc: Community-Building Fund <ccbf@novascotia.ca>; Bell, Jason <Jason.Bell@novascotia.ca>
Subject: RE: CCBF Question

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

Hi Diana.

CCBF does allow municipalities to fund non-municipal entities (third parties) for eligible projects subject to the following conditions as per Section 2.6 of the MFA.

[2.6 Transfer of Funds to a Non-Municipal Entity.](#)

[A Municipality can choose to support an Eligible Project using GTF Funds that is to be undertaken by a Non-Municipal Entity provided that the project is for public use or benefit in Nova Scotia and is subject to the following:](#)

a) The provision of such support shall be authorized by a formal resolution of Council. The resolution is to be submitted to Nova Scotia as soon as practicable thereafter. The resolution of Council shall identify the Eligible Project, the Non-Municipal Entity, and the amount of Funds they are to receive for that Eligible Project.

b) The Municipality shall continue to be bound by all of the provisions of this MFA notwithstanding any such transfer.

I have also attached CCBF Program Guide, which provides a sample of the Agreement form (refer to Appendix B). The proposed Washroom Facilities project for the Canoe Club would be considered eligible under the 'Recreation Category' of CCBF (subject to meeting conditions of MFA).

Let me know if you have any other questions,

Thanks

Rene

From: Diana Gibson <dgibson@westhants.ca>
Sent: Tuesday, July 25, 2023 12:20 PM
To: Frigault, Rene J <Rene.Frigault@novascotia.ca>
Subject: CCBF Question

**** EXTERNAL EMAIL / COURRIEL EXTERNE ****

Exercise caution when opening attachments or clicking on links / Faites preuve de prudence si vous ouvrez une pièce jointe ou cliquez sur un lien

Hi Rene

I was wondering if you might be able to confirm eligibility for us.

To explain, we have a community group that we've had some controversy with, and another group that is questioning why they would qualify for CCBF 3rd party funding from us. Council now is hoping that we can get confirmation.

The group is a Canoe Club, that does provide summer day camps and open events to the public, but is also member based and does competitive amateur lessons. They have requested funding to provide washroom facilities to their new location, due to the lake in Windsor having ongoing water issues.

In my opinion, the club meets that requires to receive funding, but again, Council is hoping you might be able to provide confirmation.

Thanks

Diana



Diana Gibson (she/her)

Acting Director of Financial Services

West Hants Regional Municipality

PO Box 3000, 76 Morison Drive, Windsor, NS, B0N 2T0

T [902-798-8391](tel:902-798-8391) Ext. 105

E dgibson@westhants.ca

W www.westhants.ca



MUNICIPALITY of the
COUNTY of KINGS

Tel: 902-690-6132
Fax: 902-678-9279
Mayor.Muttart@countyofkings.ca

July 28, 2023

To our neighbours, friends and municipal colleagues in West Hants,

Council and staff from the Municipality of the County of Kings wish to express sincere condolences in this time of heartbreaking loss and profound sadness in West Hants.

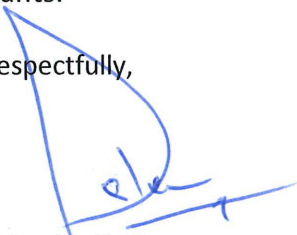
As you focus on supporting grieving families and communities, please know that you have friends in your neighbours in Kings. Municipal Council welcomes requests for support from our counterparts guiding the West Hants Regional Municipality through the difficult days ahead. We stand ready to offer support in a manner that you feel is appropriate and meaningful for the families, first responders, emergency management teams, support organizations, and communities most impacted by the devastating floods and exhaustive search efforts that unfolded in West Hants this past week.

We hope the people of West Hants, including municipal staff and elected officials, are met with kindness, compassion, and patience as everyone tries to cope with this unthinkable tragedy in their own way – at their own pace. Remember to be kind to yourself, and to care for yourself, as you would others.

The Municipality of the County of Kings wishes all involved in the strenuous recovery efforts strength and good health. Based on these words spoken by West Hants Mayor Abraham Zebian in the aftermath of the flooding, we have every reason to believe West Hants is in good hands: "Heroes don't wear capes... They are our neighbours, our brothers, our sisters."

I would be happy to connect with you at your convenience to discuss how the Municipality of the County of Kings can offer appropriate and meaningful support to our neighbours in West Hants.

Respectfully,



Peter Muttart
Mayor

Phone: 902-678-6141 or 1-888-337-2999
Monday - Friday 8:30 a.m. - 4:30 p.m.
inquiry@countyofkings.ca

181 Coldbrook Village Park Drive
Coldbrook, NS B43 1B9
www.countyofkings.ca



August 8th, 2023

Ed Sherman
Councillor, Polling District 7
Vaughan – Upper Falmouth
esherman@westhants.ca

Re: Damage to Critical Infrastructure at Hants County Condominium Corporation #1 (HCCC#1)

Dear Mr. Sherman,

As members of the board of HCCC#1, we are writing to inform you of damage to critical infrastructure to our community during the flood of July 21-23, 2023. Located in Vaughan on Falls Lake, HCCC#1 is a bare land condominium with 59 units, many of which are the primary residence of their individual owners. Our community is accessed by private road (Pioneer Drive and Canyon Point Road) off the New Ross Road. At the start of Canyon Point Road, there is a bridge over Five Island Brook, which is the only point of access to HCCC#1. During the July flooding event, the bridge was severely damaged, and after being assessed by a qualified engineer has been deemed unsafe and requiring full replacement. The insurance policy for HCCC#1 does not cover this loss, and all costs associated with replacement will fall to the condominium corporation.

To ensure residents retained access to their homes/properties, the board of HCCC#1 arranged for a temporary crossing to be put in place following the flood event. The crossing consists of culverts, boulders, and a gravel top – it is a temporary structure only, and at risk of failing should there be another significant precipitation event. It is also not suitable for spring runoff season, necessitating that bridge replacement occur as soon as possible.

There are several barriers to rapid replacement of the bridge including:

- 1) The time it takes to engage a qualified contractor to design a replacement structure
- 2) The time it takes for all permits to be obtained to remove the current failed structure and build the new structure
- 3) Provincial laws which only allow work to occur on waterways from June 1st to September 30th
- 4) The costs of replacing the structure, which include building of the temporary structure, removal of the failed structure, building of the new structure, and costs related to permits/approval for such actions – initial estimates show the process will cost in the order of \$350,000

HCCC#1 is in the process of applying for disaster financial assistance, which will take 6-8 weeks to be reviewed (as per information on the disaster financial assistance website). Given the urgency of our situation, we are asking that consideration be given to the following:

- 1) Advocacy that review of our application for disaster funding be expedited, given the urgent need to replace the bridge (HCCC#1 contingency and reserve funds are not sufficient to cover these expenses on short notice)
- 2) Options for extra funding, given that HCCC#1 as a single entity represents 59 unit owners, all of whom pay full municipal taxes for their properties (in addition to their condominium fees)
- 3) Advocacy that review and approval of permits for removal of failed structure and building of new structure be expedited, given current municipal and provincial timelines/guidelines
- 4) Assistance from the municipality should special equipment be required during the bridge rebuilding process

As our municipal councillor we recognize you likely receive many requests for assistance with a variety of important issues and recognize there have been losses far worse than that of a bridge due to the flood. That being said, we view our issue as a critical one given that without a fully functioning bridge, residents in our community won't be able to access their homes and may need to find other lodging. This would create great financial burden to some, and add stress to the current provincial housing crisis. As well, many of our residents are elderly and require access to health/emergency services, which will be in jeopardy should our temporary bridge fail due to delay in structure replacement.

We have done our best to manage the crisis during the immediate aftermath of the flooding, not relying on municipal services for assistance of any kind up to this point. We kindly ask that you keep in mind that although HCCC#1 is accessed via private road and that the bridge is on private land, all unit owners represented by HCCC#1 pay full municipal taxes for which they receive minimal service in return.

One or more of our board members would be happy to speak with you to further discuss the issue if that would be helpful. Any and all help or direction you can provide us as we try to resolve this crisis is greatly appreciated, and we look forward to your timely response.

Sincerely,



Lola Gentile, Secretary for HCCC#1
On behalf of HCCC#1 Board of Directors

(Please see following page for full list of HCCC#1 Board of Directors and Contact Information)

Kevin Vickers – HCCC#1 President (currently on leave from position)

Mark Bosma – HCCC#1 Vice President - marckus1@hotmail.com

Alex Crocker – HCCC#1 Treasurer - canyonpointtreasurer@gmail.com 902 877 5365

(Preferred contact person)

Lola Gentile – HCCC#1 Secretary - canyonpointsecretary@gmail.com 902 880 4539

Mike Tickell – HCCC#1 Member at Large - mictic22@gmail.com

NOVA SCOTIA UTILITY AND REVIEW BOARD

IN THE MATTER OF THE MUNICIPAL GOVERNMENT ACT

- and -

IN THE MATTER OF AN APPLICATION by the WEST HANTS REGIONAL MUNICIPALITY to confirm the number of councillors and to alter the boundaries of polling districts

BEFORE:



Roland A. Deveau, K.C., Vice Chair

ORDER

The West Hants Regional Municipality filed an application under s. 369 of the *Municipal Government Act* and the Board issued its Decision on August 10, 2023;

The Board approves the application and orders that:

1. The number of polling districts for the Municipality is set at eleven (11);
2. The number of councillors is set at eleven (11);
3. The boundaries of the polling districts are approved as outlined in the application and as shown on the digital maps attached to this Order; and
4. All provisions of the *Municipal Government Act* and the *Municipal Elections Act* and any other acts of the Province of Nova Scotia applying to the preparation for and holding of the regular election of councillors of the Municipality in the year 2024 will be complied with as if the above-noted changes had been made on the first day of March, 2024, but for all other purposes, such changes shall take effect on the first day of the first meeting of the Council after the election of councillors for the year 2024.

DATED at Halifax, Nova Scotia this 10th day of August, 2023.

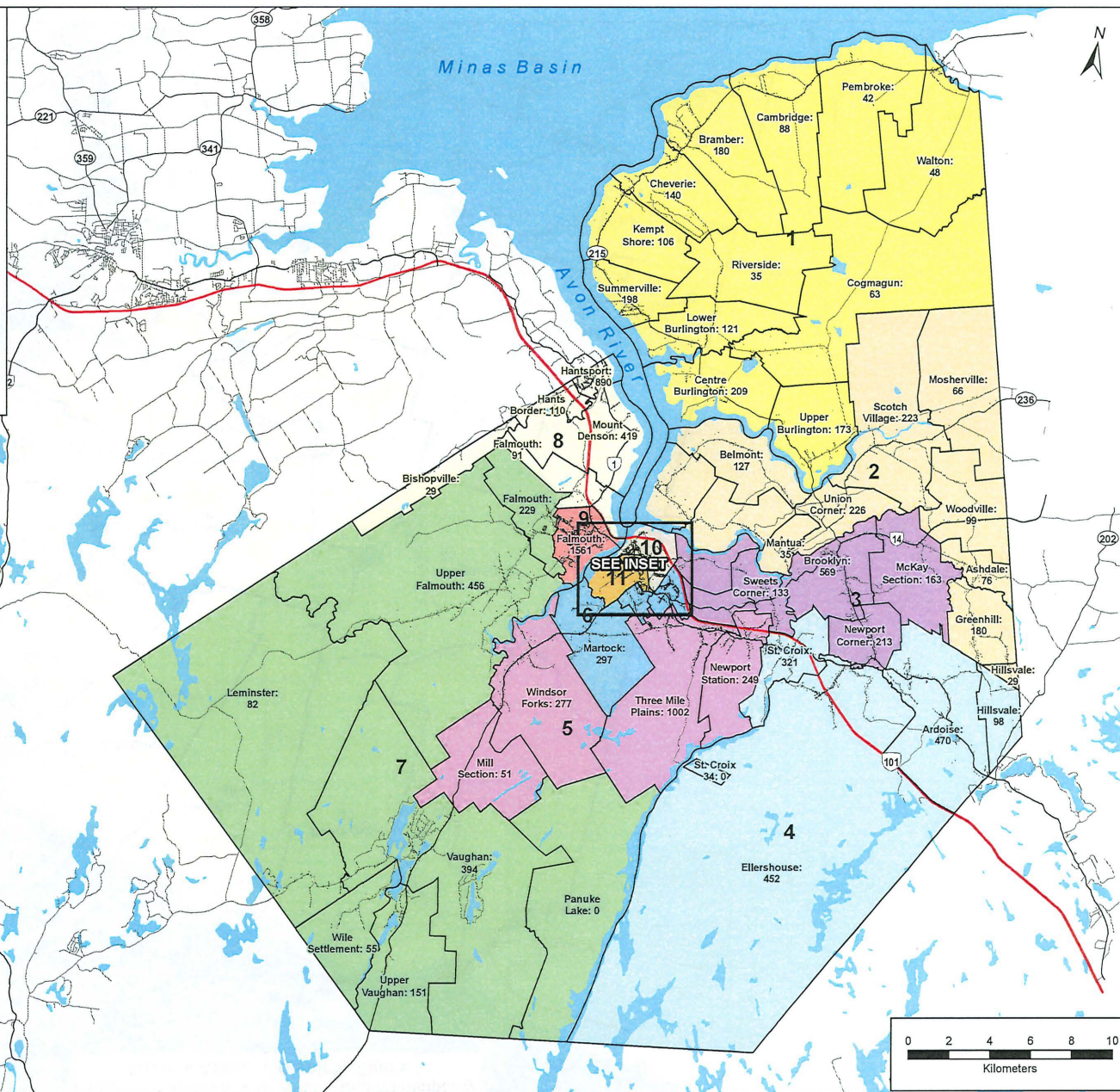


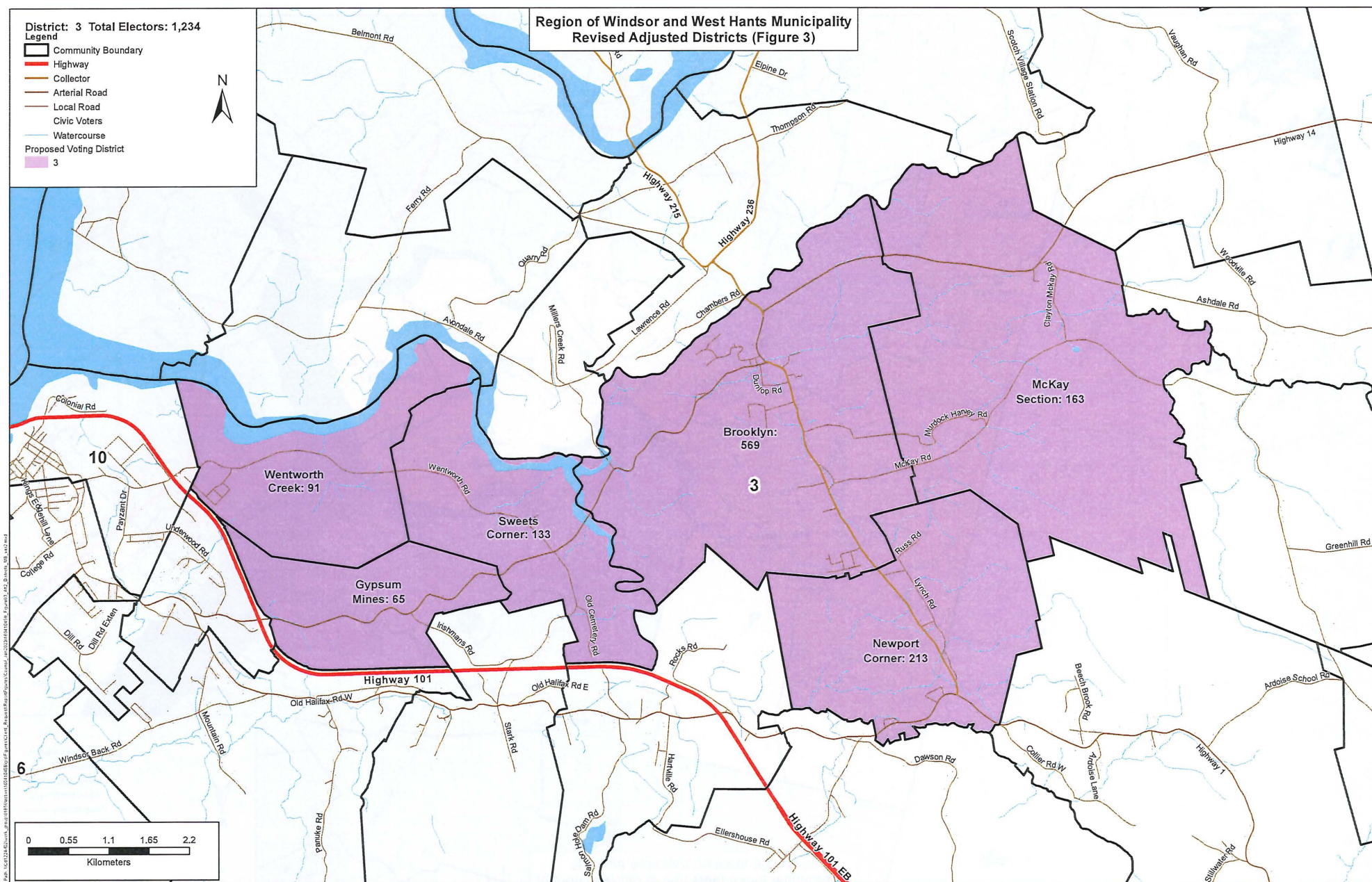
Chief Clerk of the Board

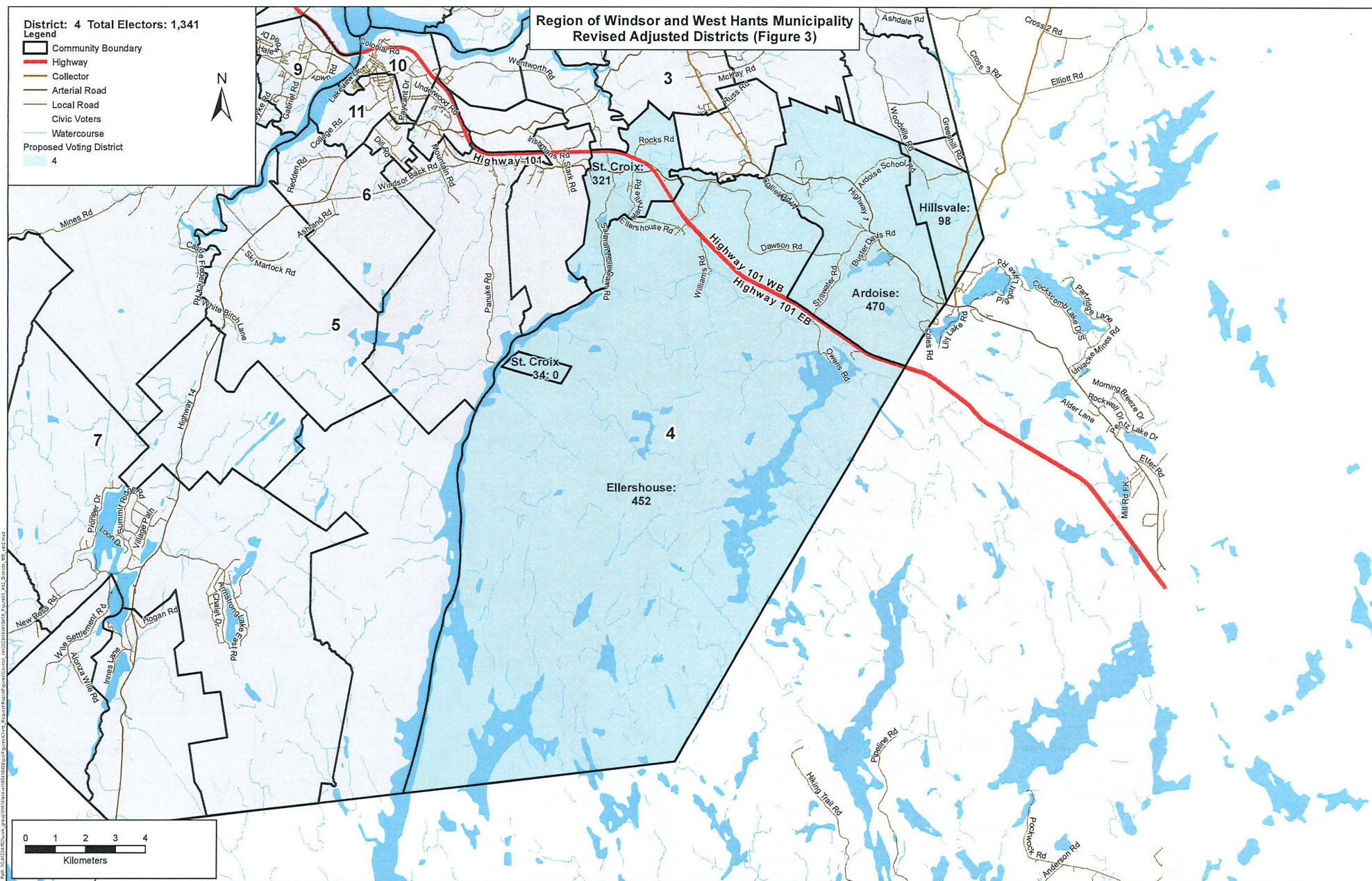
Region of Windsor and West Hants Municipality - 11 Adjusted Districts
(Adjusted January 2023-01-16 Community Label)

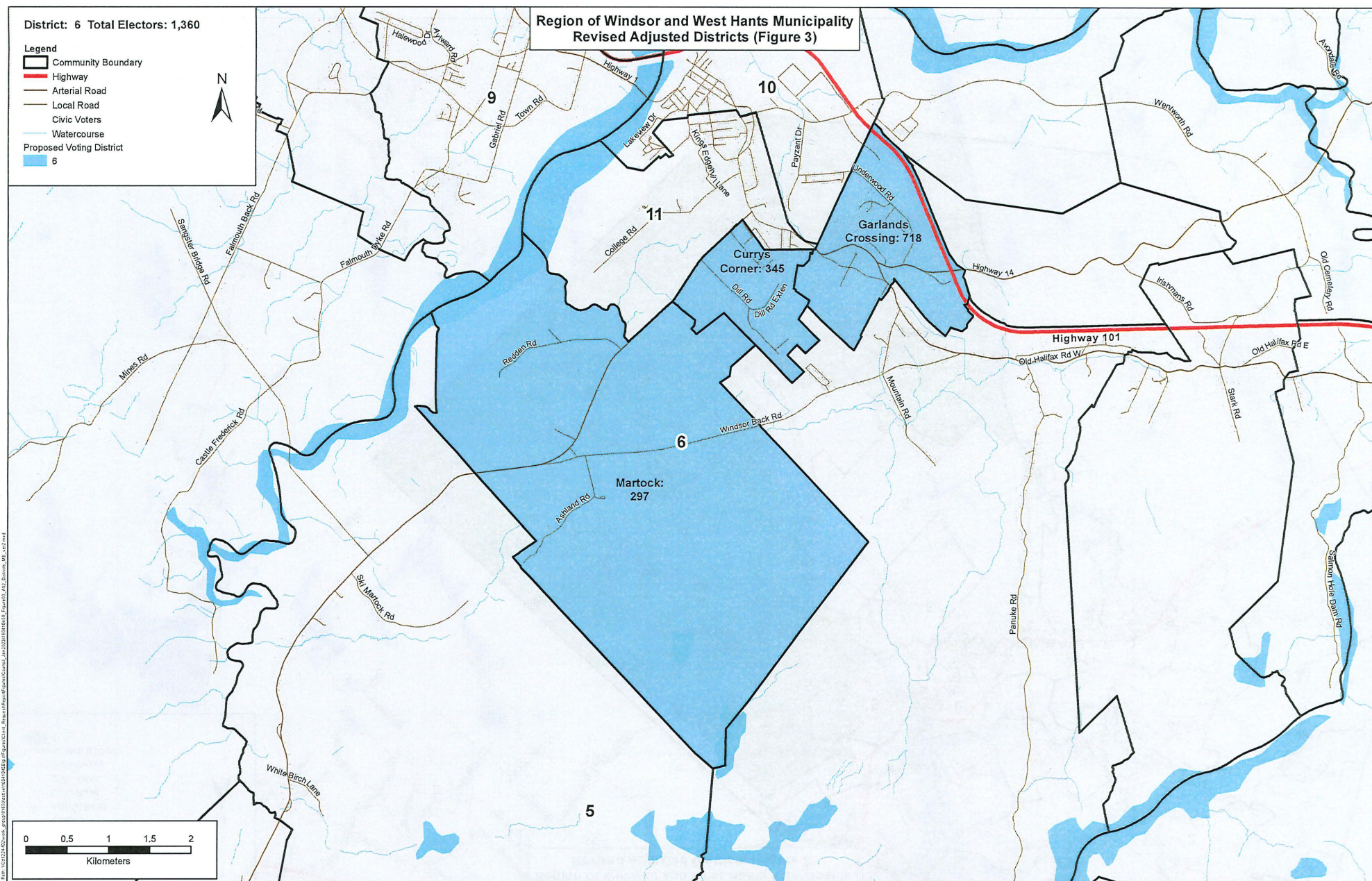
Community Electors
 Ellershouse: 452

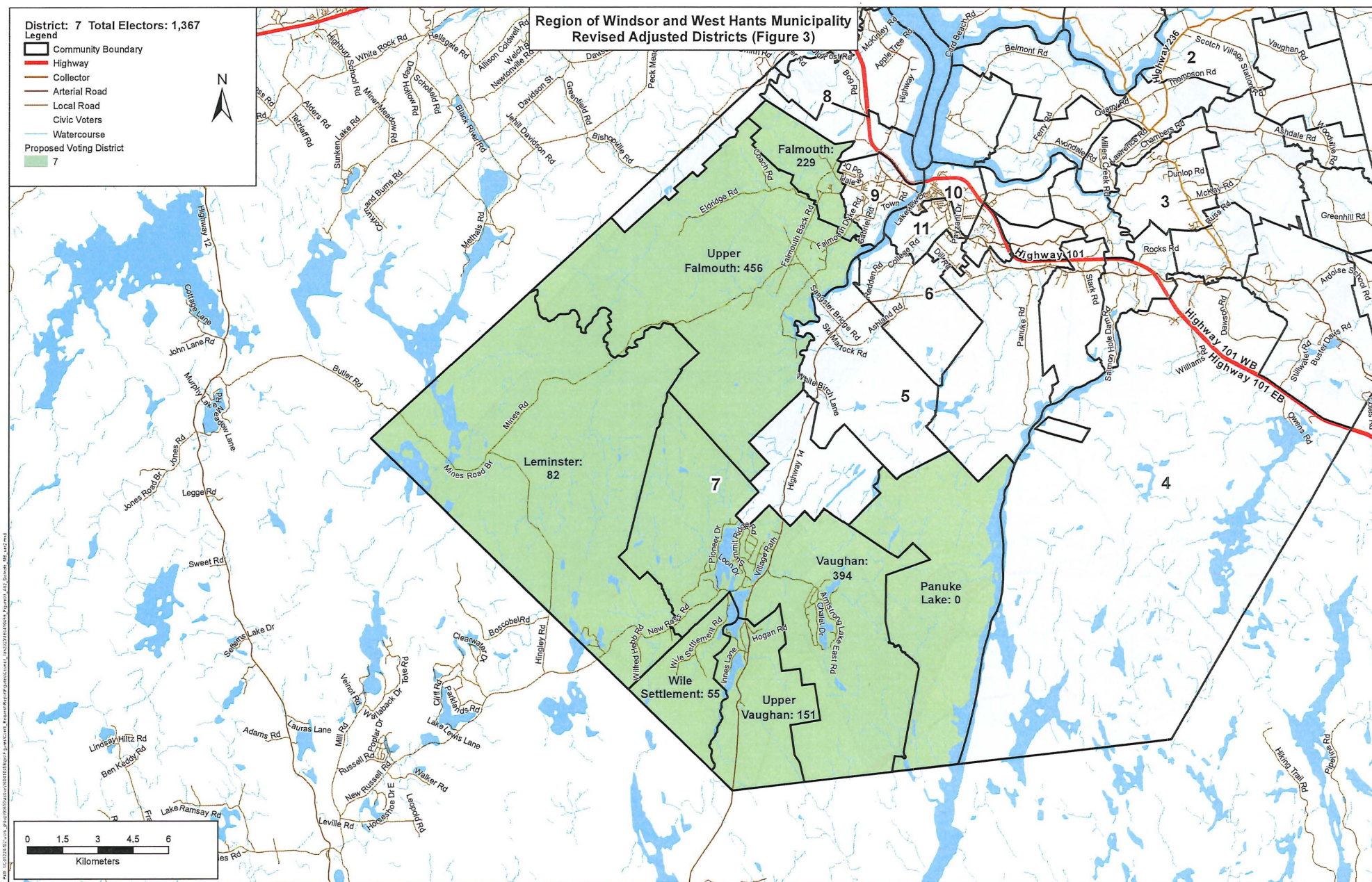
District	Electors	Land Area (km ²)	Variation from Average	
			Number	%
1	1,403	288	-6	-0.4%
2	1,306	147	-103	-7.3%
3	1,234	59	-175	-12.4%
4	1,341	252	-68	-4.8%
5	1,579	100	170	12.1%
6	1,360	22	-49	-3.5%
7	1,367	406	-42	-3.0%
8	1,539	43	130	9.3%
9	1,561	8	152	10.8%
10	1,305	5	-104	-7.4%
11	1,500	5	91	6.5%
TOTALS	15,495	1,336		
Average	1,409	121		

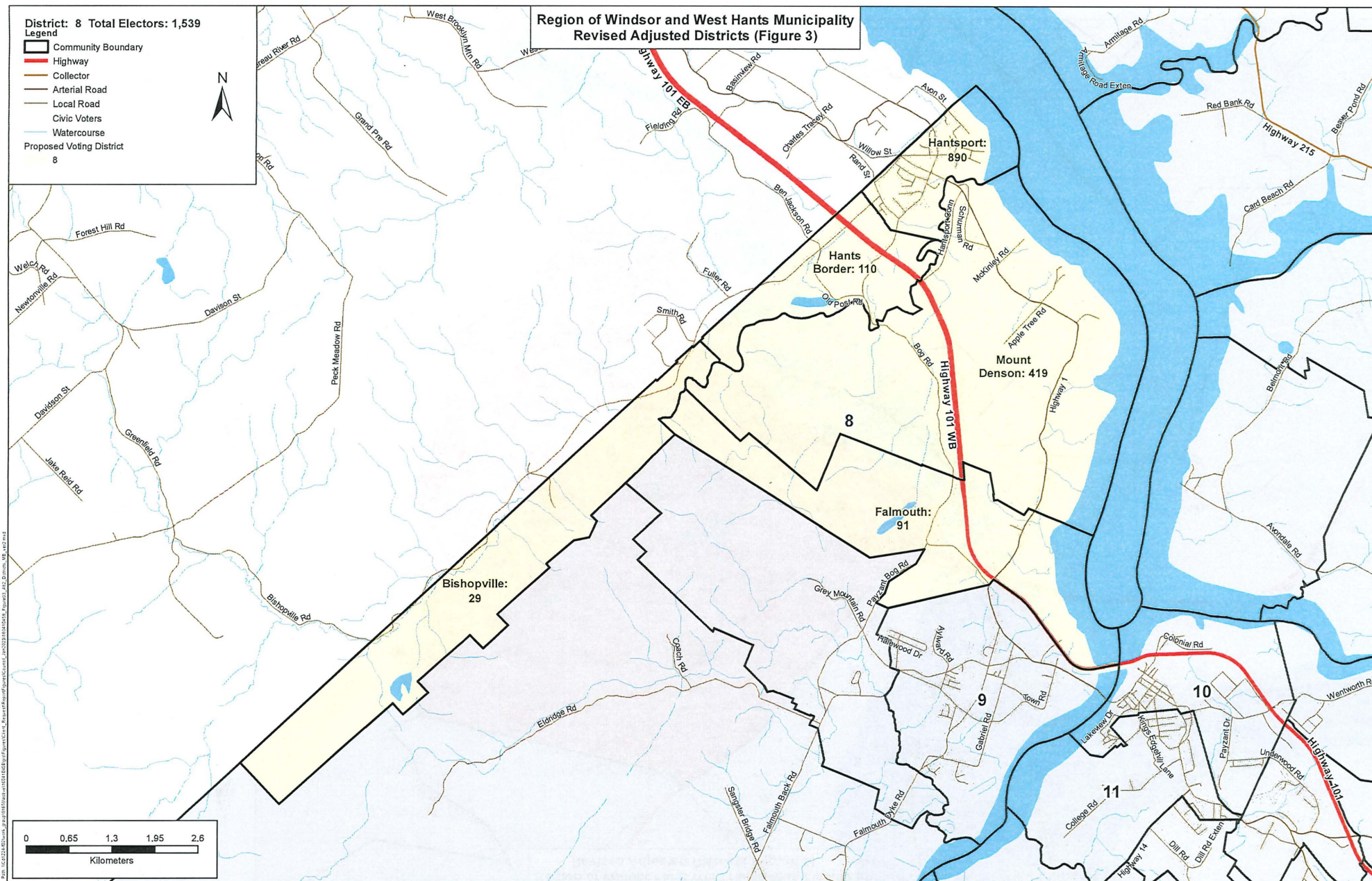












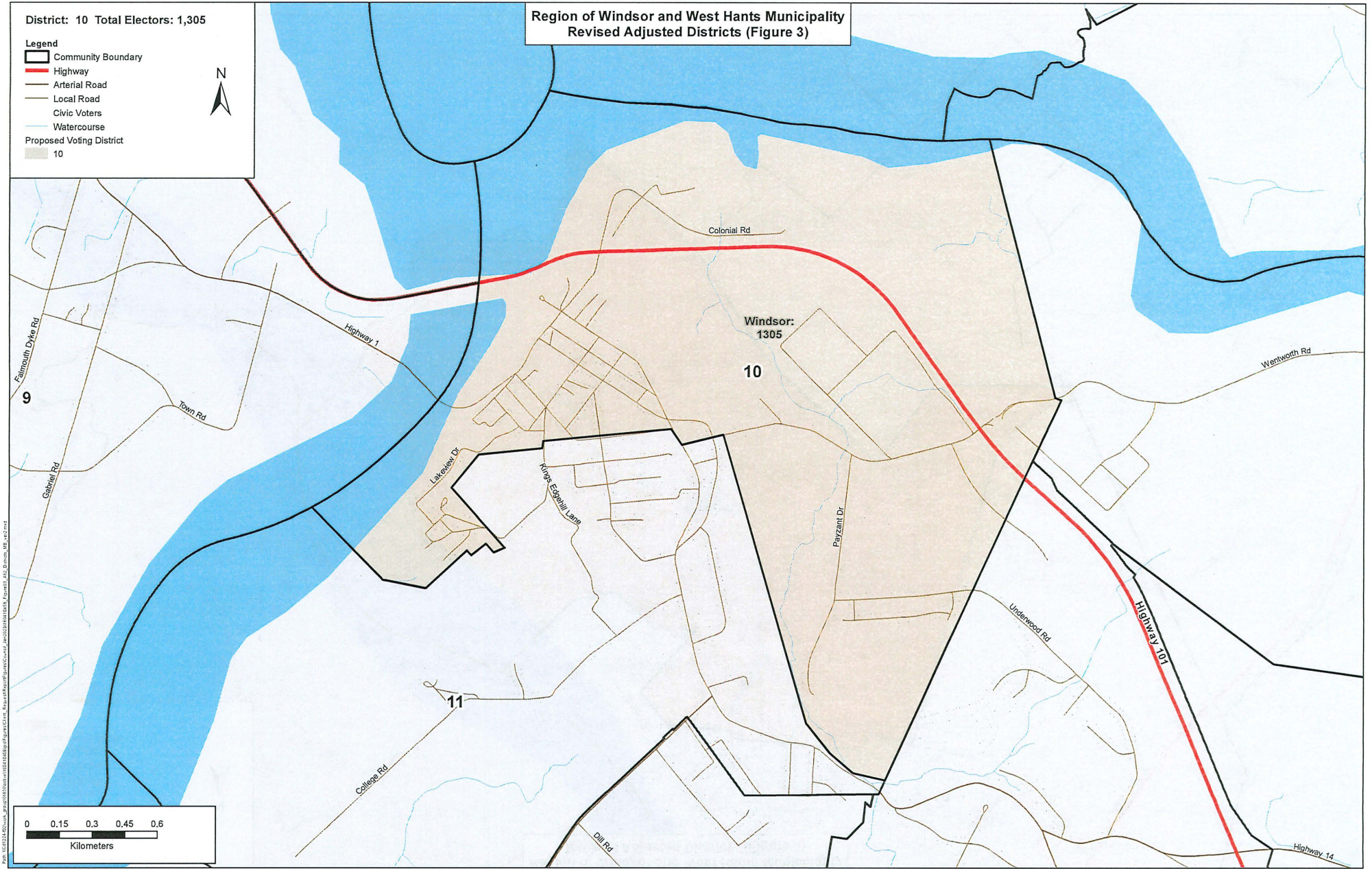
District: 10 Total Electors: 1,305

Legend

-  Community Boundary
-  Highway
-  Arterial Road
-  Local Road
-  Civic Voters
-  Watercourse
-  Proposed Voting District
-  10



Region of Windsor and West Hants Municipality
Revised Adjusted Districts (Figure 3)



Path: C:\GIS\2014\05\work\figs\map03\fig03a.mxd Region: Windsor and West Hants Municipality Date: 2014-05-14 Figure: 3 Map: Windsor and West Hants Municipality

From: Virginia Deering
To: [Abraham Zebian](#)
Cc: [PublicOnlyCouncilEmail](#); [Todd Richard](#); [Mark Phillips](#)
Subject: Re: Flooding #2 on Chittick Ave Hantsport
Date: Wednesday, August 16, 2023 8:54:50 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

Good evening, Todd

Just following up on those questions and concerns we have about the recent 2 floods Chittick Ave in Hantsport had on July 21/22 and on August 9th.

Does the municipality keep records of maintenance and when lift stations are in operation?

Are the records accessible to the public? Are the piping drawings of the new storm drains and water/sewer lines available for the public to view? Why were 5 storm drains excluded from the new system that was installed when renovations were done? Why is there no warning light to indicate the lift station is not in operation?

It has been brought to our attention that when Chittick Ave flooded on August 9, shortly after 8 am municipality workers arrived and minutes later the street was drained. Was the lift station off during this flood? Was it off during the July 22 storm?

We look forward to hearing from you

Thanks,
Virginia Deering

On Aug 11, 2023, at 10:03 AM, Virginia Deering wrote:

Thank you for your quick response. I totally understand why the water is discolored and we appreciate employee's hard work with trying to rectify the situation.

As for the constant flooding of Chittick Ave, will there be anything done to rectify this?

This street has a history of flooding and it affects more home and property owners than just us.

The municipality should have records of the numerous calls made to them as well as the service calls your employees have had to attend to. For example, last year our basement flooded twice due to the pump station being off.

Why is this street still flooding even after all the work that was done to the water and sewer lines a few years ago?

Thank you for your time

Virginia and Glenn

Caution [External Email]

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Dear Council Members,

Chittick Ave in Hantsport has flooded and impassable for the 2nd time in 2 weeks. Our basement is also flooded again. Our insurance company, I'm sure, is working as efficiently as possible considering the amount of claims sitting on their desk right now, but, we haven't even had a visit from an adjusters for the 1st flood we had.

A few years ago, hundreds of thousands of dollars was spend on new water and sewer lines as well as new drainage grates for our street but there continues to be water issues on this street. Why? Is it because there are 5 less drainage grates on our street? There used to be one at the end of our driveway and one at the bottom of the grocery store driveway, where it always pools with water now. They are both gone. At the time construction was underway, I questioned the town/municipal employees about this and was told the extra drainage was NOT needed as new and improved grates were installed. Fewer grates.

We have had thousands of dollars in loss and damage to our basement. There is mold growing everywhere and we are expected to live here while we wait for an adjustor to inspect our house. We have had NO hot water for 2 weeks now as the flood took out our hot water heater.

We have had brown cloudy water in all of Hantsport since the first flood. We own 2 businesses that rely on fresh clean water, a coffee shop and a dog grooming salon. This is not good for business. Residents have been asking why this is happening and is it safe. We have been told that the water is safe. But I ask you to look at the pics I have sent. Would you drink or bathe in this water?

We have had Tim Leslie come out after the 1st flood to verify we were flooded.

We look forward to hearing from you.

Virginia and Glenn Deering

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August 14, 2023

Ref. #: M59-2023-2024

Abraham Zebian, Mayor
West Hants Regional Municipality
76 Morison Drive
Windsor, NS BON 2T0

Dear Abraham;

Thank you for your recent correspondence regarding the agricultural community along the Avon River in Falmouth and their need to secure a permanent freshwater resource.

The agricultural industry along the Avon River has a wonderful mix of new entrants as well as numerous multi-generational farms producing a wide variety of commodities which are marketed locally, nationally, and internationally.

I assure you that myself and staff in the Nova Scotia Department of Agriculture (NSDA) are aware of the challenge that farmers along the Avon River deal with in securing a freshwater supply for their operations. When the Department of Fisheries & Oceans (DFO) Ministerial Order came into effect 2021, NSDA had programs in place to assist farmers in drilling wells and digging ponds to help secure freshwater resources for their farms. The department continued to offer these programs as we moved into the Sustainable Canadian Agricultural Partnership. NSDA will continue to advocate for the farmers along the Avon River's need to secure a freshwater resource and work to provide solutions for the farmers in this community.

I appreciate you reaching out on this issue and the contribution the farmers along the Avon River make to our province.

Yours sincerely,



Honourable Greg Morrow
Minister

From: Jacqueline and Ryan Heffler
To: [MLA Office](#); [Ashley Imlay](#); [Bob Morton](#); [PublicOnlyCouncilEmail](#); Transportation; Scott Arsenault
Subject: Bus Transportation needed!!!!!!!!!!
Date: Friday, August 25, 2023 10:44:23 AM

Caution [External Email]

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Good morning to you all.

I've been in contact with most of you regarding this issue throughout the summer. I am in need of a bus stop, I'm desperate at this point. I have an open ticket number with Scott Arsenault from bus transportation (Ticket number 126067)
I have reached out to Melissa regarding this and she informed me that she would reach out to the minister of education. I have heard nothing of a response.

I run a day home and watch children afterschool. We live at 18 Sangster Bridge road and the kids (as young as 4) are required by the law that we are too close to the school that we cannot have a bus stop.

I have tried even walking with the kids to the school for playtime throughout the summer, it is almost impossible the large trucks, speeders, basically careless drivers are all along our street. There are no side walks at all.

There are currently 3 buses that drive by our house on the way out to the main road with TONS of extra space on them for my afterschoolers.

As of just LAST NIGHT Aug 24 there was accident just around the corner from where I am expected to walk with these young ones where 2 teens lost their lives.

This is such a simple request that could possibly save an elementary child their life.

I have been at this request since the end of the school year in June and now we are down to less than 2 weeks left until school starts.

Please if you can help in ANY way to get this approved from us that would be great!!!!

PLEASE PLEASE PLEASE

Thank you ,



KODY BLOIS, M.P.
KINGS-HANTS

Hon. Greg Morrow
Minister of Agriculture
6th Floor, Suite 605, WTCC
1800 Argyle Street P.O. Box 2223
Halifax, NS B3J 3C4

August 31, 2023
Delivered Electronically

Dear Minister Morrow,

I hope this letter finds you and your family well. I am writing to you in relation to concerns that have emerged in Hants County surrounding the perception that there may be a reduced commitment by the Government of Nova Scotia to maintain and recapitalize dyke infrastructure that is crucial to our agricultural community here in Kings-Hants. Minister, as you know our region is home to the highest tides in the world. The dykes that were originally established by the Acadians have protected rich farmland that is highly productive and key to our local food security.

The concerns being raised are that the Province of Nova Scotia has bought and is making offers on dyke land in Hants County. I am told that the province has bought approximately 7 acres of land adjacent to the St. Croix River and made other offers to farmers in the area for \$4,000/acre, substantially higher than the current market value of the land. There are varying rationales being offered as to why this is happening.

Some have suggested the province is scaling back its financial commitments on reinforcing dykes and buying land where there is a higher risk of flooding, others are referencing the province's requirement through the Department of Environment to offset provincial infrastructure developments with protected lands, and these offers to purchase dyke land are to increase the Crown's protected land holdings.

Assuming the province is seeking to strategically reduce responsibilities on its dyke infrastructure, I appreciate that there may be limited circumstances where the cost to maintain or recapitalize dyke infrastructure may outweigh the relative costs in the value of how the land is currently being used. However, there does not seem to be any readily available plan or strategy being shared with the agricultural community on the rationale behind the purchase and offers being made on the dyke land.



KODY BLOIS, M.P.
KINGS-HANTS

In the instance of the parcel of land bought adjacent to the St. Croix River, why is the parcel not being made available for lease to allow it to continue to be farmed? If the province is planning to buy back dyke land - which is highly productive - what plans, if any, does your department have to incentivize farmers to reclaim agricultural land elsewhere?

I trust and hope that there is a coherent plan that simply has not yet been communicated to the stakeholders involved. However, at this point there remains more questions than answers, and farmers are understandably worried about what this means for other dyke lands across Nova Scotia. Now is not the time to be taking away from Nova Scotia's important farmland. We should be seeking to protect what we have, and encourage more to be developed to support our food security here at home.

I look forward to your response to help clarify for all those involved what is and isn't happening and I would welcome the opportunity to speak on this matter as soon as you are available.

Best Regards,

Kody Blois, M.P. Kings-Hants

Cc:

Hants County Federation of Agriculture
Nova Scotia Federation of Agriculture
Melissa Sheehy-Richard, MLA Hants West
West Hants Regional Municipality

Envirosphere Consultants Limited

Unit 5—120 Morison Drive, Box 2906, Windsor, Nova Scotia, B0N 2T0

ph: 902-798-4022, fax: 902-798-2614, e-mail: water.enviroco@bellaliant.com, website: www.envirosphere.ca

Attn: Darren Porter
Minas Select Incorporated

Re: Water sample results for Lake Pesaquid, Falmouth
Sample received: August 10, 2023 at 9:15 AM
Date of bacterial analysis: August 10 – 11, 2023
Water supply: Watercourse
Sample identification: 20514

August 14, 2023

Darren Porter,

Your water sample results *failed* according to Health Canada Recreational Water Quality Guidelines for *E. coli*. Please see below for further explanation and recommendations.

Results

E. coli ¹	3100 CFU per 100 mL (MF)	Not acceptable under Health Canada recreational water quality guidelines. The maximum allowable concentration is 400 CFU per 100 mL for a single sample or 200 CFU per 100 mL for the geometric mean of five samples.
Total coliforms ¹	>200000 CFU per 100mL (MF)	Acceptable. There is no applicable guideline for coliform bacteria.

*Method Summaries Total Coliform and E. coli: MF; 9222H: based on Standard Methods, 23rd Edition, 2017 and online version.
MF = Membrane Filtration.*

¹ *The analyses for coliforms were subcontracted to an accredited laboratory. More information is available upon request. This report includes information supplied to us by the customer or third parties, including property location and mailing address, date and time of sampling, sampling location, water source and treatment. More information pertaining to sample collection is available upon request.*

Recommendations

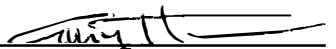
Keep in mind that the quality of the results are dependent on the quality of the sample given. If you have any questions concerning your water sample results, we would be happy to address them.

Sincerely,



Kayla Burgess
Lab Analyst

Report checked by



From: darren porter
To: [Abraham Zebian](#)
Cc: EnviroSphere Water Lab; minasselectinc [PublicOnlyCouncilEmail](#) Re: Water test
Subject: results and receipt for Lake Pesaquid
Date: Monday, August 14, 2023 8:42:29 PM

Caution [External Email]

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This is insane, I had one water test go extreme that is being done for me not by me that I have tested for my due diligence concerning my team on this body of water. I tried to do what was right that I believe anyone with any integrity would do once I saw such drastic results today, I wrote and informed the you as the mayor and council.

You questioned the sampling on line, which started dozens of citizens saying they were bias, then I wrote here to ask for the protocols to be explained to you so this could be cleared up, then you write insulting me questioning my motivation? this is nearly impossible to do so with such horrid politics of west Hants.

These are your words on social media Abe

“ As noted in this private result statement...tests results can vary depending on quality of sample, etc... As a Municipality, we cannot confirm or deny this private test result.”

This is beyond disrespectful

Sent from my iPhone

On Aug 14, 2023, at 7:58 PM, darren porter wrote:

Caution [External Email]

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That is not true Abe, that's horrible Abe you questioned the sampling on your social media post. I was just asking to have it explained here privately

Sent from my iPhone

On Aug 14, 2023, at 7:19 PM, darren porter wrote:

Caution [External Email]

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Could you please write allcouncil@westhants.ca And explain to them how this sample was taken and processed as it seems the mayor is questioning the sampling on his Facebook post.

“ The following test result was sent by email to the Municipality today from a private resident. As with anything , the Municipality takes the safety of all residents safety seriously and will be conducting water tests tomorrow for Lake Pisiquid. Once results are back, the Municipality will take action if appropriate. As noted in this private result statement...tests results can vary depending on quality of sample, etc... As a Municipality, we cannot confirm or deny this private test result. I will ask residents to use caution until we can confirm. Thank you for your patience and understanding.“

Where the results of this test was very high in comparison to the last 4 weekly tests it's important for public safety for them to trust thank you for continued good work it's important for our crew to have these samples to adjust our procedures while working on the lake.

Sent from my iPhone

On Aug 14, 2023, at 3:28 PM, EnviroSphere
Water Lab
wrote:

Good Afternoon,

Please find attached the water test results and receipt for Lake Pesaquid. If you have any questions regarding the results, please feel free to give me a call.

Thank you,

Amy

Thank you for choosing EnviroSphere Labs.

Amy Hunter, B.Sc. (Chem)
EnviroSphere Consultants Limited
PO 2906 Unit 5 - 120 Morison Dr.
Windsor, NS. B0N 2T0
Tel: (902) 798-4022
Fax: (902) 798-2614
www.envirosphere.ca
water.enviroco@bellaliant.com

NOTE: This email is confidential and is for the use of the intended recipient only. If you have received this email in error, please telephone or email EnviroSphere Consultants at (902) 798-4022 (enviroco@ns.sympatico.ca) and destroy the original.

Thank you.

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Envirosphere Consultants Limited

Unit 5—120 Morison Drive, Box 2906, Windsor, Nova Scotia, B0N 2T0

ph: 902-798-4022, fax: 902-798-2614, e-mail: water.enviroco@bellaliant.com, website:www.envirosphere.ca

Attn: Darren Porter
Minas Select Incorporated

Re: Water sample results for Lake Pesaquid, Falmouth
Sample received: August 31, 2023 at 9:20 AM
Date of bacterial analysis: August 31 – Sept 1, 2023
Water supply: Watercourse
Sample identification: 20733

September 5, 2023

Darren Porter,

Your water sample results *failed* according to Health Canada Recreational Water Quality Guidelines for *E. coli*. Please see below for further explanation and recommendations.

Results

E. coli ¹	39000 CFU per 100 mL (MF)	<i>Not Acceptable</i> under Health Canada recreational water quality guidelines. The maximum allowable concentration is 400 CFU per 100 mL for a single sample or 200 CFU per 100 mL for the geometric mean of five samples.
Total coliforms ¹	>200000 CFU per 100mL (MF)	<i>Acceptable</i> . There is no applicable guideline for coliform bacteria.

Method Summaries—Total Coliform and E. coli: MF; 9222H: based on Standard Methods, 23rd Edition, 2017 and online version.
MF = Membrane Filtration.

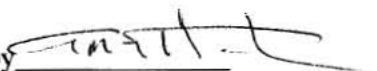
¹ The analyses for coliforms were subcontracted to an accredited laboratory. More information is available upon request. This report includes information supplied to us by the customer or third parties, including property location and mailing address, date and time of sampling, sampling location, water source and treatment. More information pertaining to sample collection is available upon request.

Recommendations

Keep in mind that the quality of the results are dependent on the quality of the sample given. If you have any questions concerning your water sample results, we would be happy to address them.

Sincerely,


Kayla Burgess
Lab Analyst

Report checked by 

From: Pamela DeNicola
To: [PublicOnlyCouncilEmail](#)
Subject: Fw: Regarding agricultural land preservation and protection
Date: Wednesday, September 6, 2023 3:10:22 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

Dear Mayor Zebian and members of West Hants Council,

Please note below the forwarded message I sent to Kody Blois in response to his recent letter to Minister Morrow regarding dykeland preservation for agriculture.

With the recent developments and proposed developments in and around Windsor, I am concerned that non-agricultural development is infringing on and reducing our agricultural land. I urge you to review the

Profile of Agricultural Land Resources in Nova Scotia,

prepared by Michael Devanney, Economist Nova Scotia Department of Agriculture
June 2010 devannm@gov.ns.ca

<https://novascotia.ca/agri/documents/business-research/AL1000%20Nova%20Scotia.pdf>

Please also note the **Statement of Provincial Interest Regarding Agricultural Land from the *Municipal Government Act*, S.N.S. 1998, c. 18, N.S. Reg. 101/2001 (April 1, 1999), N.S. Reg. 272/2013 (August 6, 2013)**

I would appreciate any information you can provide regarding the outlook and vision for preserving and protecting, including limiting the fragmentation of agricultural land in Windsor and West Hants.

Sincerely,
Pamela Dreiling
Belmont, NS B0N2A0

----- Forwarded Message -----

From: Pamela DeNicola
To: Kody Blois <kody.blois@parl.gc.ca>
Cc: MIN_DAG@novascotia.ca <min_dag@novascotia.ca>; melissa.mlaoffice@gmail.com <melissa.mlaoffice@gmail.com>; keith@irvingmla.ca <keith@irvingmla.ca>; johnlohrmla@gmail.com <johnlohrmla@gmail.com>; chrispalmermla@gmail.com <chrispalmermla@gmail.com>; PREMIER@novascotia.ca <premier@novascotia.ca>
Sent: Wednesday, September 6, 2023 at 02:34:17 p.m. ADT
Subject: Regarding agricultural land preservation and protection

Dear MP Blois,

I want to thank you for your attention and letter to Agricultural Minister Morrow regarding protecting farmland. I appreciate your effort in promoting the continued

agricultural use of dykeland. In a world of vast unknowns, we have the certainty that food is essential for survival. Unfortunately the corresponding certainty that we also need the land that provides us food is regrettably overlooked or ignored.

In a growing population, unforeseen natural adversities and global uncertainty it is vital that our agricultural land remains usable as farmland. I am very concerned that Nova Scotia is loosing far too many acres to encroaching urban development.

As the MP in Hants/Kings counties, where some of Nova Scotia's prime agricultural land is located, what are you doing to further protect farmland? Are there any incentives to keep existing farmland intact as many farms may no longer be passed on to family members, thus being sold for non-agricultural development? How can the government of NS keep urban and other non-agricultural development from taking priority over and destroying agricultural farmland and other vital natural resources?

Following some extensive research, I have highlighted below some of the content from **Profile of Agricultural Land Resources in Nova Scotia** to show the extent of urban use and encroachment on NS agricultural land. I urge you to review this profile and pay special note to Fig. 1b, 1c and especially Fig 6. (Please note: this information is dated June 2010..I was not able to find a more current status).

Sincerely,
Pamela Dreiling
Hants County
Belmont, NS B0N2A0

Profile of Agricultural Land Resources in Nova Scotia, prepared by Michael Devanney, Economist Nova Scotia Department of Agriculture June 2010
devannm@gov.ns.ca
[https://novascotia.ca/agri/documents/business-](https://novascotia.ca/agri/documents/business-research/AL1000%20Nova%20Scotia.pdf)

[research/AL1000%20Nova%20Scotia.pdf](https://novascotia.ca/agri/documents/business-research/AL1000%20Nova%20Scotia.pdf)

from page: 12

Urban use and property fragmentation of the agricultural land base

... a significant portion of urban areas in Nova Scotia are located on land that originally had good potential for agriculture, although 45 percent of urban areas are also located on land with poor agricultural potential. **Approximately 7 percent of urban development is located on Nova Scotia's best arable land, 35 percent is on CLI 3 land and 13 percent on CLI4.**

page: 14

Some lands currently in agriculture may be relatively easily removed for other forms of development. A contributing factor is lot size. Nova Scotia has

approximately 19,000 properties of less than two hectares in size that are centered in ALIP lands. This amounts to just under 11,500 hectares of ALIP land. **Kings County has 3,020 properties and 1,883 hectares of properties less than 2 hectares in area on ALIP land, the most of any county. This amounts to just under 5 percent of Kings ALIP lands.** Percentage wise, Digby has by far the most fragmented farmland with 20 percent (837 ha) of ALIP lands being on properties of less than 2 hectares. Neighboring Yarmouth County is second at 9 percent (325 ha). In total, Nova Scotia has a total of 46,000 small (< 2 ha) properties either on, or adjacent to, ALIP farmland. These properties total approximately 30,000 hectares. Once again, **Kings has the largest number of these properties with 7,206....**

Approximately 3,500 hectares (1.5 percent) of ALIP lands in Nova Scotia have been lost to urban development since 1998 based on this methodology. Colchester has lost the most land to urban development (819 ha) followed by Cumberland (597 ha) **and Kings (400 ha).**

page 15:

Nova Scotia has about 30 percent of its farmland (as designated by ALIP) within 300 feet of the boundary of properties that are small enough to either currently be developed, or to be relatively easily developed. Of the roughly 70,000 hectares of agriculture in this class, approximately 70 percent are within 300 feet of a small property with a civic address. This indicates that a significant portion of agriculture in Nova Scotia faces the issues that are associated with urban encroachment on farmland. Again, Digby County has the highest percentage of its farmland at risk at 60 percent, followed by Yarmouth (46 percent). **Kings has the largest area of farmland at risk (11,920 hectares, 30 percent).**

In addition I would like to note the following statements issued by the NS Department of Agriculture and the Municipal Government Act. **Regarding the NS Dept. of Agriculture priorities, I find it disturbing that there is no listing of protecting the agricultural land base!**

NS Department of agriculture

Responsibilities

- supporting the economic growth and **sustainability of the agriculture** and agri-food sector

Priorities

- helping create and promote responsible economic growth in the agriculture and agri-food sector
- supporting research and innovation
- helping increase public awareness of local food and beverage producers and

- products
- increasing trade and market access for food and beverage producers and products
- encouraging value-added opportunities that create new product offerings from producers and processors

**Statements of Provincial Interest
made under Section 193 and subsections 194(2) and (5) of the
Municipal Government Act
S.N.S. 1998, c. 18
N.S. Reg. 101/2001 (April 1, 1999)
N.S. Reg. 272/2013 (August 6, 2013)**

Statement of Provincial Interest Regarding Agricultural Land

Goal

To protect agricultural land for the development of a viable and sustainable agriculture and food industry.

Basis

The preservation of agricultural land is important to the future of Nova Scotians. Agricultural land is being lost to non-agricultural development.

There are land-use conflicts between agricultural and non-agricultural land uses.

Application

This statement applies to all active agricultural land and land with agricultural potential in the Province.

Provisions

1. Planning documents must identify agricultural lands within the planning area.
2. Planning documents must address the protection of agricultural land. Measures that should be considered include:
 - (a) giving priority to uses such as agricultural, agricultural related and uses which do not eliminate the possibility of using the land for agricultural purposes in the future. Non-agricultural uses should be balanced against the need to preserve agricultural land;
 - (b) limiting the number of lots. Too many lots may encourage non-agricultural development. The minimum size of lots and density of development should be balanced against the need to preserve agricultural land;
 - (c) setting out separation distances between agricultural and new non-agricultural development to reduce land-use conflicts;
 - (d) measures to reduce topsoil removal on lands with the highest

agricultural value.

3. Existing land-use patterns, economic conditions and the location and size of agricultural holdings means not all areas can be protected for food production, e.g., when agricultural land is located within an urban area. In these cases, planning documents must address the reasons why agriculture lands cannot be protected for agricultural use. Where possible, non-agricultural development should be directed to the lands with the lowest agricultural value.

My Letter to NS Agriculture Minister Greg Morrow on protecting farmland

Dear Minister Morrow,

I hope this letter finds you and your family well. I am writing to you in relation to concerns that have emerged in Hants County surrounding the perception that there may be a reduced commitment by the Government of Nova Scotia to maintain and recapitalize dyke infrastructure that is crucial to our agricultural community here in Kings-Hants.

Minister, as you know our region is home to the highest tides in the world. The dykes that were originally established by the Acadians have protected rich farmland that is highly productive and key to our local food security.

The concerns being raised are that the Province of Nova Scotia has bought and is making offers on dyke land in Hants County. I am told that the province has bought approximately 7 acres of land adjacent to the St. Croix River and made other offers to farmers in the area for \$4,000/acre, substantially higher than the current market value of the land.

There are varying rationales being offered as to why this is happening. Some have suggested the province is scaling back its financial commitments on reinforcing dykes and buying land where there is a higher risk of flooding, others are referencing

the province's requirement through the Department of Environment to offset provincial infrastructure developments with protected lands, and these offers to purchase dyke land are to increase the Crown's protected land holdings.

Assuming the province is seeking to strategically reduce responsibilities on its dyke infrastructure, I appreciate that there may be limited circumstances where the cost to maintain or recapitalize dyke infrastructure may outweigh the relative costs in the value of how the land is currently being used. However, there does not seem to be any readily available plan or strategy being shared with the agricultural community on the rationale behind the purchase and offers being made on the dyke land.

In the instance of the parcel of land bought adjacent to the St. Croix River, why is the parcel not being made available for lease to allow it to continue to be farmed? If the province is planning to buy back dyke land - which is highly productive - what plans, if any, does your department have to incentivize farmers to reclaim agricultural land elsewhere?

I trust and hope that there is a coherent plan that simply has not yet been communicated to the stakeholders involved. However, at this point there remains more questions than answers, and farmers are understandably worried about what this means for other dyke lands across Nova Scotia.

Now is not the time to be taking away from Nova Scotia's important farmland. We should be seeking to protect what we have, and encourage more to be developed to support our food security here at home.

I look forward to your response to help clarify for all those involved what is and isn't happening and I would welcome the opportunity to speak on this matter as soon as you are available.

Yours Truly,

Kody Blois, M.P. Kings-Hants

Thank you for taking the time to read this update!

As always, please feel free to reach out to our office if you need our assistance.

Sincerely,



Kody Blois, M.P.
Kings-Hants

Fort Edward Lands Correspondence

First Name	Last Name	Correspondence	Meeting/Logged
Theresa	Newcombe	11/23/2021	2022-03-22 Council
Gary	Nelson	12/17/2021	2022-01-11 COTW
Lisa	Bland	12/17/2021	2022-01-11 COTW
John	Wilson	12/21/2021	2022-01-11 COTW
Gary	Nelson	1/11/2022	2022-01-25 Council
Andrea	Moore	1/21/2022	2022-01-25 Council
Valerie	Newcombe	1/21/2022	2022-03-22 Council
Gary	Nelson	1/26/2022	2022-02-08 COTW
Sara	Brothers	1/19/2022	2022-01-25 Council
Dawn	Allen	1/17/2022	2022-01-25 Council
Marty	Fougarty	2/5/2022	2022-03-22 Council
Dr. Gordon	Haliburton	2/14/2022	2022-03-08 COTW
Theresa	Newcombe	3/11/2022	2022-03-22 Council
Marie	Claude-Roiux	3/9/2022	2022-03-22 Council
Barbara	Gallagher	No Date	2022-03-22 Council
Roland	Newcombe	1/20/2022	2022-01-25 Council
Liz	Galbraith	12/16/2021	2021-12-16 COTW
Mary Lou	Bennet	12/13/2021	2021-12-16 COTW
Jean	Scotney	2/25/2022	2022-03-22 Council
Denise	Forand	3/16/2022	2022-03-22 Council
Jonathan Fowler	Fowler	3/13/2022	2022-03-22 Council
Heather	Pick	3/17/2022	2022-03-22 Council
Wanda	Donelle	2/22/2022	2022-04-12 COTW
Teresa	Newcombe	3/22/2022	2022-04-12 COTW
Patti	Quinn	3/22/2022	2022-4-12 COTW
Martin	Theberge	4/6/2022	2022-04-12 COTW
Rene	Cormier	4/12/2022	2022-04-26 Council
Daphnee	de Lamirande	4/29/2022	2022-05-12 COTW
Carol	Bradley	6/23/2022	2022-06-28 Council
Ruth	Angevine	6/24/2022	2022-06-28 Council
Denise	Forand	6/28/2022	2022-06-26 Council
Marie	Claude-Roiux	6/28/2022	2022-07-12 COTW
Colleen	Rogers	7/24/2022	2022-09-13 COTW
Shirley	Pineo	8/9/2022	2022-09-13 COTW
Pamela	Spence	8/19/2022	2022-09-13 COTW
Councillor Gail	Tupper	8/22/2022	2022-09-13 COTW
Camilla	Noiles	9/3/2022	2022-09-13 COTW
Sandra Barss	Heritage Trust of NS	10/18/2022	2022-10-25 Council

Richard
Jon

Skelton
Hall

2/2/2023
2/16/2023

2023-02-14 COTW
2023-02-28 Council

From: Peter Moore
To: [Todd Richard](#); [Abraham Zebian](#); [PublicOnlyCouncilEmail](#)
Subject: forecast update...
Date: Thursday, July 27, 2023 11:37:33 AM

Caution [External Email]

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10:56 AM Jul. 27

Issued by: Environment and Climate Change Canada
Description

Heavy rainfall is expected tonight.

Hazards: Total rainfall amounts of 20 to 40 mm, locally higher in thunderstorms.

Location: Nova Scotia.

Timing: Beginning this evening, ending Friday morning.

Remarks: Showers and thunderstorms are forecast to move into southwestern Nova Scotia this evening, and move east overnight. Rain will begin tapering off from west to east, early Friday morning.

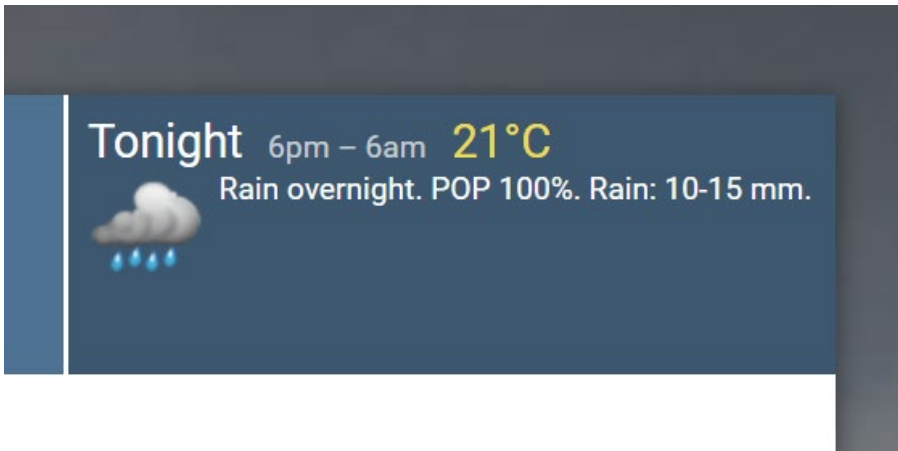
Heavy rainfall can lead to localized flooding.

Without a change of heart, our-will to change... is impossible.

From: Peter Moore
To: [Todd Richard](#); [Abraham Zebian](#); [PublicOnlyCouncilEmail](#)
Subject: forecast
Date: Thursday, July 27, 2023 10:54:44 AM
Attachments: [image.png](#)

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Without a change of heart, our-will to change... is impossible.

From: Peter Moore
To: [Todd Richard](#)
Cc: [Abraham Zebian](#); [PublicOnlyCouncilEmail](#)
Subject: Follow up to Email, July 25 at 10:31 AM
Date: Thursday, July 27, 2023 8:18:40 AM

Caution [External Email]

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Director Todd,

Fact check:

1. "very much active and present, during and long after the storm passed through" - No residents witnessed/ spoke to any Public Works personnel working in our immediate south Stannus/ Windsor Flood Zone [flooded] area; before, during or long after. Side note, the Mayor was observed [briefly] in the parking lot of the Community Center, on his phone. He did not leave his vehicle [that we saw] and left shortly after arriving.
2. "the portable pump was deployed as soon as possible given the extreme circumstances" - in the midst of the 'extreme circumstances' I was told a call was made to inquire as to where the pump was... the response, "we are getting it together."
3. "however this amount of precipitation over a very short period was historic and unprecedented." - if you refer to your emails 2 years on, you will see you referred to the July 27, 2021 flooding using similar words. You will be expected to prove your [latest] claim.
4. "this rainfall amount was not forecasted" - I was reading Weather Network warnings throughout the day; the main reason I emailed you earlier Friday was to say the storm drain at the foot of our driveway was not draining.
5. "and our systems are not designed to handle this extreme amount of rainfall in a short duration." - EXACTLY! notwithstanding my presentation to Council, Oct 7, 2021, whereby I reiterated what personnel from Public Works had communicated to me during the July 27th event, what was known then and long before... the system is/ was not designed as such. This was the premise from which I directly informed all attendees [their] knowledge without action/ a viable solution = liability, according to the Municipalities Act... to reiterate, that was 2years ago. There is one known precedent, our specific area of the Windsor Flood Zone - FLOODS; for decades, including your time employed by the Town of Windsor.
6. "The storm water study for this area along with the entire area of Windsor is still ongoing." - I believe the original timeline was for a six months completion from the start date. Several months ago I reviewed a preliminary 'brief' of the work to date. I failed to see ANY part of the study had dealt with the specific direction/ priority Council approved.

Other - MCCAP - from the Committees' 'approved action plan', at the time of my review, I recall almost half of the total 'projects' as being specific to flood related items. Each of these [items] designates 'staff' as responsible, and 'ongoing' as the progress. When I attempted to qualify the specifics of progress/ timeframes, the discussion was abruptly sidelined. When the minutes of the meeting came out and NONE of that discussion was included, I inquired of the person who circulated the minutes as to why... to which I was told, "the item was dealt with during the meeting so not deemed necessary to include." My resignation from the committee

was for two specific reasons... the committee was only focusing on those items deemed 'sexy' & 'fundable', electric and solar. And, it was painfully obvious [to me] the committee was little more than window dressing, whereby key Municipal staff were dictating [their] agendas, hidden and otherwise, and steering the actual purpose of the Committee, and elected officials, accordingly.

Of course there are 2 sides to every story, each required to prove.

Regards,

Peter J Moore

Without a change of heart, our-will to change... is impossible.

From: Peter Moore
To: [Jim Ivey](#)
Cc: [Alison Jones](#); [Todd Richard](#); [Troy Burgess](#); [PublicOnlyCouncilEmail](#)
Subject: Fred: when's the pump?
Date: Monday, July 31, 2023 5:40:04 PM
Attachments: [image005251.png](#)
[image005252.png](#)

Caution [External Email]

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Thanks Jim, interesting detective work.

We as well have been using available information to piece this puzzle together... especially after viewing the photo Todd Richard sent, and realizing the pavement in front of and behind the pump was dry. There is no way that could have been taken before, or during the intensity of the storm or shortly thereafter. Which I suppose fits with the suggested timing and placement for the Premier's MLA's photo-op.

Regardless, there are people more qualified at determining the actual course of events as required. Specific details regarding responsibility and accountability will need to be determined.

Sufficient to say, the pump & plan approved by Council for our Flood Zone area in 2021, was not implemented, as mandated.

Again, thanks for your diligence and citizen-focused support.

Will keep you posted.

Peter

----- Forwarded message -----

From: **Jim Ivey** <jivey@westhants.ca>
Date: Mon., Jul 31, 2023, 5:07 p.m.
Subject: Re: where's the pump?
To: Peter Moore
Cc: Todd Richard <trichard@westhants.ca>, PublicOnlyCouncilEmail <allcouncil@westhants.ca>, Troy Burgess <tburgess@westhants.ca>

Peter, I am writing in follow up to our conversation at your property over the weekend regarding the pump question. I have added in the original recipients of the message thread so we all have the same information.

To reiterate in answer to your follow up question to me, I've heard nothing further on the question of when the pump was deployed aside from anecdotal information of residents about last weekend (July 21, 22, 23).

One of your neighbors recounts they went down to the waterfront sometime Saturday afternoon when they'd noted the water receding from the park quicker than it had been. The other neighbor believing they had seen the pump on the waterfront Saturday morning but that it wasn't sucking / moving water (it was erratic?).

As noted above, having made several trips to the waterfront pump house area over the weekend Friday night through Saturday daytime, I did not personally see the pump, (but that does not mean it wasn't there).

In reviewing aerial photographs however of the lakefront, which were attributed to have been taken approximately between 530 pm and 6 pm on July 22 (or as was described to me - just before the press conference at 6pm +/-), appear to capture the pump house as follows:

- without a pump on site
- a pump seems to be being delivered on site
- a pump located on site.

While these images may not be considered to be conclusive, I am hoping this will further assist in answering your question or securing clarity on your question about when the pump was on site and during what period of time. It is my understanding that the pump may have an electronic clock tracking system that could provide added clarity on the question. I could however be incorrect in my understanding of that information.

I hopethis is helpful.

Jim
902-791-0371

Jim Ivey, Councillor
Windsor South, District 11
West Hants Regional Municipality
902-791-0371

"The time is always right to do what is right"
- **Martin Luther King Jr.**

We acknowledge we are in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq People. We are all treaty people.

From: Jim Ivey <jivey@westhants.ca>
Sent: July 28, 2023 11:58 AM
To: Peter Moore
Subject: Re: where's the pump?

I should have added that last night the pump was there early - noon / in the early afternoon.

All the best
Jim
902-791-0371

Jim Ivey, Councillor
Windsor South, District 11
West Hants Regional Municipality
902-791-0371

"The time is always right to do what is right"
- **Martin Luther King Jr.**

We acknowledge we are in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq People. We are all treaty people.

From: Peter Moore
Sent: July 28, 2023 9:46 AM
To: Jim Ivey <jivey@westhants.ca>
Subject: Re: where's the pump?

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thanks Jim

Without a change of heart, we will be changed... is impossible.

On Fri, Jul 28, 2023 at 8:46 AM Jim Ivey <jivey@westhants.ca> wrote:

I Good Morning Peter,
No, I did not receive an answer.

I can tell you I was in and out shooting two or three times till about 430 - 5:00 in the morning and did not see the pump on the waterfront.

When I stopped by your place it was about 4 am. I inquired of the youths on the doorstep if anyone had been in contact or inquired with you. (You were occupied in the basement). It was at that time I saw 2 Public Works vehicles arrive at Thomas Street.

I was out again in the morning around 640 am through 7 / 730 and did not see the pump.

Keith Aucoin spoke to me Wednesday on an unrelated matter.

In the conversation the question of the pump surfaced. When he saw the water receding in the park quicker than it had been, he walked to the waterfront and saw the pump in place at that time (mid-afternoon I recall).

There is a video online of the water in the park down from its earlier level in the morning shot around 12:20 - possibly in place around that time but I am speculating.

I'm not sure this is helpful glad to discuss anytime.

Jim
902-791-0371

Jim Ivey, Councillor
Windsor South, District 11
West Hants Regional Municipality
902-791-0371

"The time is always right to do what is right"
- **Martin Luther King Jr.**

We acknowledge we are in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq People. We are all treaty people.

From: Peter Moore
Sent: July 28, 2023 8:15 AM
To: Jim Ivey <jivey@westhants.ca>
Subject: Re: where's the pump?

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Good morning Jim,

Did you get a response to your inquiry? I was speaking to Amanda yesterday [2 doors down], she knew the pump wasn't in place at least by 2 a.m. Saturday morning.

Peter

Without a change of heart, we will be changed... is impossible.

On Wed, Jul 26, 2023 at 9:26 PM Jim Ivey <jivey@westhants.ca> wrote:

Within this dialogue, from the comments and questions asked by Mr. Moore, the question has to be asked; when was the pump deployed?

Deployment of the pump was key to the flood mitigation plan as referenced by Mr. Moore. Without the pump there was no plan. As we all know the pump was purchased to specifically be deployed in heavy rain / flood events as triggered by the floods in 2021 and then as deployed at the Lagoons in February 2022 I believe.

We can see the pump was deployed in the photo provided, but it is not a Friday night / early Saturday morning picture, which was the critical time of the rainfall.

In looking to more specifically address the question from the original email of this thread; do we have a time when the pump was put into action last weekend? Thank you.

Jim

902-791-0371

Jim Ivey, Councillor
Windsor South, District 11
West Hants Regional Municipality
902-791-0371

"The time is always right to do what is right"
- Martin Luther King Jr.

We acknowledge we are in Mi'kma'xi, the ancestral and unceded territory of the Mi'kmaq People. We are all treaty people.

From: Peter Moore

Sent: July 25, 2023 10:43 AM

To: Todd Richard <trichard@westhants.ca>

Cc: Abraham Zebian <AZebian@westhants.ca>; PublicOnlyCouncilEmail <allcomci@westhants.ca>; Troy Burgess <tburgess@westhants.ca>

Subject: Re: where's the pump?

Caution [External Email]

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There's a board of considerable size wedged inside the storm drain at the end of our driveway.

Please a change of heart, or at least a change, is requested.

On Tue, Jul 25, 2023 at 10:31 AM Todd Richard <trichard@westhants.ca> wrote:

Hi Peter,

I certainly echo the Mayor's comments and his compassion for the flooding that occurred to the residents on Stannus St. Public Works response was very much active and present, during and long after the storm passed through. The portable pump was deployed as soon as possible given the extreme circumstances; this pump ran continuously until the water levels dropped to normal levels in the combined sewer system.

I can appreciate it does little to change the impact this has had on flooded properties, however this amount of precipitation over a very short period was historic and unprecedented. This rainfall amount was not forecasted, and our systems are not designed to handle this extreme amount of rainfall in a short duration.

The storm water study for this area along with the entire area of Windsor is still ongoing. Part of the study will be to provide high level suggestions to separate stormwater from sanitary.

The attached picture show the portable pump in operation.

King regards,

Todd

71176753417_475C7501-D011-4F25-9335-FEE63935B617.jpg



Todd Richard

Director of Public Works
West Hants Regional Municipality
PO Box 3000, 100 King Street, Windsor, NS, B0N2T0

T 902-798-8391 Ext. 208
E trichard@westhants.ca
W www.westhants.ca

From: Peter Moore

Sent: Tuesday, July 25, 2023 9:49 AM

To: Abraham Zebian <AZebian@westhants.ca>

Cc: Todd Richard <trichard@westhants.ca>; PublicOnlyCouncilEmail <allcomci@westhants.ca>

Subject: Re: where's the pump?

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Mayor Zebian,

Interesting word "Enough":

... could there ever be 'enough' thoughts, prayers and sorrows to substitute for inaction, loss of life?

... your context to suppose even the pump was not 'enough', interestingly allows you to side step the fact that it was never deployed, as per the plan and its purpose. And to mention, ignoring the fact Public Works was never on site.

... perhaps it has yet to be pointed out that the global climate reality and its effects on the West Hants Municipality is all coming to a head on 'YOUR WATCH'. Your job is not to extend your personal beliefs & feelings, it is to lead the elected officials and employees under your charge to take care of the (repeated and growing number of) 'flood victims' within the Municipality. Personally I could accept if a) you all actually believed and understood this, and b) simply admitted you don't know what or how to go about dealing with it. Then at least we'd have a 'real' starting point.

In THAT context, there is only one starting point, and that is 'ENOUGH'. Simply define 'enough'.. what would be enough to have in infrastructure, emergency prepared & response, qualified personnel, equipment, etc. Once you have that seriously qualified & quantified, timing, timelines, capital and operational costs can be determined, and sources identified. Stop allowing that process to be ever pushed into the future!

It is an observable fact, at present, there are several key leadership people, elected & employed, who lack the ability to fully address the Municipalities climate reality ... or for some reason are choosing not to.

We all know there is nothing new here. The knowledge and awareness of the Windsor Flood Zone has been documented for decades. Certainly, following my presentation 2 years ago, there could be little doubt of this fact and the 'collective' responsibility under the Act of the Municipality, its elected officials and those employed.

So what are the citizens supposed to do when they've had 'enough', the ballot box, committee representation? Sadly neither avenue seriously permits any possible, certainly timely, level of action, let alone accountability.

Of one thing I am absolutely positive, those of us suffering the repeated and anticipated financial, physical and emotional effects of living on Stannus Street, in the Windsor Flood Zone, have had enough. Perhaps the 'real' issue behind all this is the fact there are only 5 or 6 citizens/ properties [south Stannus] catastrophically being affected...are Municipal employees deciding that so few do not warrant the time, attention and resources required? Begs the question, was the pump ever intended for our specific situation?!

Political posturing and hidden agendas have no right to negate the rightful needs of citizens.

Peter J Moore

Without a change of heart, our WILL to change... is impossible.

On Mon, Jul 24, 2023 at 12:23 PM Abraham Zebian <AZebian@westhants.ca> wrote:

Thank you for the email Peter. I am so sorry for yours and others losses.

At this point, I cannot speak to procedures that have been deployed during the weather event. There was a substantial amount of water that fell in our region and it overwhelmed all areas of West Hants.

Director Richard May be able to confirm the operations of our pumping systems. I would assume it just wasn't enough. I'm not sure if there would be anything that would have been "enough".

Again, I'm so sorry for what has happened. It's a very sad situation currently and our thoughts and prayers are with everyone.

Kindest regards,

Abraham Zebian

Mayor

West Hants Regional Municipality

(902)790-1566

West Hants Regional Municipality acknowledges that we are in Mi'kma'ki, the ancestral and unceded territory of the Mi'kmaq People.

On Jul 24, 2023, at 11:05 AM, Peter Moore

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To Whom it Does Concern

Please know, we residents are fully aware the scope of this crisis goes well beyond Stannus Street, and certainly in the context of those dealing with loss of life, which really makes all this of little concern. Yet because it's easier to get your attention, now, and in knowing WE HAD AN APPROVED PLAN, you are receiving this.

[See attached email, Mayor Zebian] Please disclose the municipal definition of, 'when necessary': "staff monitor the situation on Stannus every heavy rainfall and deploy the pump when necessary"

Perhaps if someone, anyone had shown up from Public Works they would have known it was time and necessary to deploy the pump [we did, however, witness multiple Municipal vehicles traveling to and fro on the other side of the park during the early hours and throughout the day. And, when an inquiry was made about the pump during the storm, 'ammmn, we're getting it together!'. Once again we were left to our own devices, equipment and grit to deal with the flooding and loss to our properties caused by the Municipality's overwhelmed storm sewer system.

Following my presentation, Oct 7, 2021 - specific to the Windsor Flood Zone/ Stannus Street [south] area - to Council and key Municipal employees, Council approved the purchase of a 10" water pump to deal with future flood related climate emergencies. And, recommended to staff to call for an RFP to engage expertise to provide a Master Storm Water Plan and Preliminary design for the Windsor Area. To my knowledge a contract was awarded, did little to focus on the specific 'Flood Zone' area/ issues, and has yet to be completed.

2 years on... no pump "when necessary", no Plan, residents flooded out/ repeated and worst property damage.

WE HAD A PLAN! Little argument, whatever THAT solution was supposed to 'actionably address' in the way of future climate related flooding to our area, Stannus Street, specific to my presentation and subsequent outcomes... those who are accountable and responsible, failed, unconditionally, at executing the plan they had devised as a workable solution.

Now what do you propose?

Peter J Moore

Without a change of heart, our WILL to change... is impossible.

On Tue, Aug 23, 2022 at 8:42 AM Abraham Zebian <AZebian@westhants.ca> wrote:

Good morning Peter. I never received your first email. When residents use the "publiconlyemail" I don't always receive it.

To your question... staff monitor the situation on Stannus every heavy rainfall and deploy the pump when necessary. Thankfully we have not needed it lately.

If you could use azebian@westhants.ca going forward I will be sure to always get your correspondence.

Kindest regards,

Mayor Abraham Zebian

West Hants Regional Municipality

76 Morrison Drive

Windsor NS

B8N 2T0

902-790-1566

> On Aug 23, 2022, at 8:02 AM, Peter Moore wrote: >

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>

> not a single reply. sad little world we're living in... anyone else feel democracy is failing ordinary people?

> Peter

>

> Remember, the more you help others, the more you help yourself.

>

> ----- Forwarded message -----

> From: Peter Moore

> Date: Wed, Aug 17, 2022 at 9:48 AM

> Subject: where's the pump?

> To: Todd Richard <trichard@westhants.ca>; PublicOnlyCouncilEmail

> <allcouncil@westhants.ca>; <azebian@westhants.ca>>>

>

> periods of rain at times heavy; possibility of flooding in low lying areas...

> <20220817_091435.jpg>

<AZebian.png>

<TRichard.png>

From: Peter Moore
To: [Todd Richard](#); [Abraham Zebian](#); [PublicOnlyCouncilEmail](#)
Subject: "this rainfall amount was not forecasted", Director Richard
Date: Thursday, August 3, 2023 7:18:57 AM
Attachments: [image.png](#)
[image.png](#)
[image.png](#)
[image.png](#)

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John Lohr

Jul 21 •



2

4 shares



Heavy Rainfall – Flooding Potential July 21 to 23, 2023 Briefing #1

July 21st, 2023
8:30 am

Briefing produced as guidance for emergency management officials.



John Lohr's post

Key Messages, Alert Status, Post-Event Weather

Key Messages

- A weather pattern is currently setting up which will bring copious amounts of tropical moisture to Nova Scotia over the next couple of days
- Although rain is not expected to be continuously heavy, there will be periods of very heavy rain which could overwhelm some drainage systems and result in flash flooding

Weather Alert Status

- Rainfall warnings are in effect for the Atlantic Coast of Nova Scotia
- A Special Weather Statement is in effect for parts of Cape Breton with rainfall warnings likely coming later

[Current Weather Alerts for NS](#)

Post-Event Weather

- The wet pattern will end late Sunday into Monday with less humid conditions most of next week and little to no precipitation



Synopsis/Discussion

A low pressure system over the Great Lakes will move slowly eastward today into the weekend. The large counterclockwise circulation around this system is pumping up lots of tropical moisture from the warm Atlantic Ocean. This will result in periods of rain with embedded thundershowers moving into the South Shore this morning then the whole thing will slowly drift eastward over the next couple of days. The heaviest rain will come in different waves, some today into Saturday for the South Shore and central Atlantic Coast while it will be later Saturday into Sunday for the upper Eastern Shore and Cape Breton. Most areas won't get amounts that would be considered overwhelming but it's likely that some areas will. The localized nature of these extreme rainfall rates makes it impossible to pinpoint exactly where this will occur but there is a slightly higher risk in the St. Margarets Bay/western HRM area, middle Eastern Shore and parts of Cape Breton. Generally speaking, total amounts in these areas would be in the 40 to 80 mm range but it's likely that local amounts will exceed of 100 mm. Computer models do not agree on the exact location but that is typical for these types of weather patterns. Interests along the entire Atlantic Coast, parts of northern Nova Scotia and Cape Breton should closely monitor rainfall over the coming days. By early Monday the rain will be moving out of Cape Breton and we should be in store for a warm but slightly less humid weather pattern for next week.

This is expected to be the only weather briefing package for this system.

Koodo Wi-Fi

8:48 AM

98%

< John Lohr



John Lohr

3.5K followers · 86 following

My name is John Lohr and I am the Member of Legislative Assembly of Nova Scotia for Kings North.

Sign Up

Follow



the [leadership](#) of the Progressive Conservative Party of Nova Scotia.^[4] He finished in third place.

On August 31, 2021, Lohr was made the Minister of Municipal Affairs and Housing, as well as Minister responsible for the Emergency Management Office and Military Relations.^[5]

^ Electoral record

🔒 en.m.wikipedia.org

Without a change of heart, our-will to change... is impossible.

From: Peter Moore
To: [Todd Richard](#); [PublicOnlyCouncilEmail](#); [Abraham Zebian](#); [Troy Burgess](#)
Subject: Making "our" case...
Date: Saturday, August 5, 2023 7:06:35 AM

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This is how the Windsor Flood Zone starts it's day...

Director Richard, "Our systems are not designed to handle this extreme amount of rainfall in a short duration." "The portable pump was deployed as soon as possible..."

We understood the pump was approved and purchased for these circumstances; we're sitting ducks!

Peter J Moore





Special Weath



Turn on push notifications for government alerts?



Updated: 6:05 AM Sat Aug 05
Active until 12:58 PM Sat Aug 05
Issued by: Environment and Climate
Change Canada

A- A+

Description

Heavy rainfall possible this morning.

Potential rainfall amounts: in excess of 50 mm.

Potential rainfall rates: more than 30 mm per hour.

Locations: parts of central Nova Scotia.

Time span: this morning.

Remarks: A intense band of heavy rain and thunderstorms continue to impacts parts of the province. The threat with this rainfall would be flooding, especially in low lying areas and near rivers.



Kids Ski Goggles, Findway...
\$32.99



From: Peter Moore
To: [Todd Richard](#); [Abraham Zebian](#); [PublicOnlyCouncilEmail](#); [Troy Burgess](#)
Subject: Fwd: Pump/flood
Date: Wednesday, August 9, 2023 5:11:11 AM
Attachments: [Video.mov](#)
[Video 1.mov](#)
[Video 2.mov](#)

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approximately 4:55 a.m.

Without a change of heart, our-will to change... is impossible.

----- Forwarded message -----

From: **Ashton Kenny** Date: Wed, Aug 9, 2023 at 5:06 AM
Subject: Pump/flood
To: <peter moore

Ashton Kenny

From: Peter Moore
To: [Todd Richard](#); [Abraham Zebian](#); [PublicOnlyCouncilEmail](#)
Subject: WEATHER WARNING!
Date: Thursday, August 24, 2023 5:17:15 PM

Caution [External Email]

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Environment and Climate Change Canada Description

Periods of heavy rain expected beginning Friday evening.

Total rainfall: possibly reaching or exceeding 50 millimetres in 24 hours. Amounts could be significantly higher in places.

Locations: Western, Southwestern, northern and central Nova Scotia.

Time span: Friday evening until early Monday.

Remarks: Rainfall amounts could exceed 25 millimetres per hour locally. Heavy downpours can cause flash flooding and pooling of water. Localized flooding in low-lying areas is possible.

Similar events have caused hazardous driving conditions and localised flooding in low-lying areas.

'Conscience; truth's greatest witness.'

From: Peter Moore
To: [Todd Richard](#); [Troy Burgess](#); [PublicOnlyCouncilEmail](#); [Abraham Zebian](#)
Subject: Another "Unprecedented" weather event
Date: Tuesday, August 29, 2023 7:37:28 AM

Caution [External Email]

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Special Weather Statement

Issued at Tue 4:28 AM Aug. 29

Issued by: Environment and Climate Change Canada

Description

Rain at times heavy is forecast overnight tonight and Wednesday.

Total rainfall: 40 to 90 mm, with higher amounts possible.

Locations: Atlantic coast and eastern Nova Scotia.

Time span: overnight into Thursday morning.

Potential impacts: Similar storms in the past have caused road shoulder erosion and washouts as well as elevated river levels. Winds are not expected to be directly impactful from this weather system over land.

Remarks: Heavy rain is possible, again. There remains a fair bit of uncertainty with regards to how this weather disturbance, which is unrelated to Hurricane Franklin, may interact with the hurricane as it is expected to pass well south of the province. As this information becomes clearer, timing and locations of the heaviest rain as well as expected rainfall amounts may change. Rainfall warnings may be required.

'Conscience; truth's greatest witness.'

From: Peter Moore
To: [Troy Burgess](#)
Cc: [Todd Richard](#); [PublicOnlyCouncilEmail](#); [Abraham Zebian](#)
Subject: Re: pump
Date: Wednesday, August 30, 2023 7:22:30 PM
Attachments: [image989403.png](#)

Caution [External Email]

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Thanks Troy,

My God it's nice to get some actual [timely] information, for once.

Thanks for confirming what we've long suspected. Mainly, the pump is of little use if the rain is not sustaining. Meaning, if the rain only lasts a short burst... like now, you're down there 'closing the barn door long after the cows are gone'.

On a personal note, thank you. Sincerely, thank you for showing up today. Since the flood of '21 you are the first person from the Municipality to actually stop and talk to us, during an event (notwithstanding Jim Ivey who has shown up every event... and that's a lot of events).

Because these are our homes, we have no choice but to continue to do whatever we can to end this nightmare. I assure you we are just ordinary citizens trying to live our lives. But the point is, we have been suffering the brunt, repeatedly, and lately it's bordering on the ridiculous, of a storm/ SEWER system that was "not designed or built to handle these weather events". So it matters not one iota how often it's monitored, or cleaned or presumed to be 'storm ready', IT CAN AND NEVER WILL be able to keep our street, area, properties and basements from flooding... with sewer infused rainwater; EVER. And the Municipality knows this, and they know it is their responsibility.

Leadership's silence is deafening, but at the same time speaks volumes. We don't have a clue what they are considering or intending... or perhaps avoiding. I've long suspected there are issues with the study. I know from experience it shouldn't be taking this long, provided the firm hired to undertake the Terms of Reference were qualified to do so.

Believe me when I say, we would all gladly choose to be somewhere other than the Windsor Flood Zone, on Stannus Street, the moment another weather warning appears. Up through the night, repeatedly checking weather apps/ radars, tracking minute by minute, setting alarms to check basements, wondering if the power will go out, standing on our porches watching the storm drains to see if they will back up, repeatedly... the toll on our mental health is significant.

Thanks again,

Peter

On Wed., Aug. 30, 2023, 5:24 p.m. Troy Burgess, <tburgess@westhants.ca> wrote:

Hi Peter,

The pump is running. There is a period of time before there is enough water in the chamber to pump. We have Staff on the ground and monitoring the SCADA system including myself. This means we don't have to be at the pump house to see what is happening.

Regards,

Troy



Troy Burgess

Manager of Operations

West Hants Regional Municipality

PO Box 3000, 100 King Street, Windsor, NS, B0N2T0

T 902-798-8391 Ext. 210
E tburgess@westhants.ca
W www.westhants.ca

From: Peter Moore

Sent: Wednesday, August 30, 2023 4:42 PM

To: Todd Richard <trichard@westhants.ca>; Troy Burgess <tburgess@westhants.ca>;
PublicOnlyCouncilEmail <allcouncil@westhants.ca>; Abraham Zebian
<AZebian@westhants.ca>

Subject: pump

Caution [External Email]

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can someone ANYONE please tell us what is the point of the pump?! the storm/ sewer system is backing up... pump is not on, no one around.



West Hants Uniacke Community Health Board

89 Payzant Drive
Windsor, Nova Scotia
B0N 2T0

To: Council of West Hants Regional Municipality
76 Morison Drive
Windsor, Nova Scotia
B0N 2T0

July 25, 2023

The West Hants Uniacke Community Health Board, (WHUCHB), works with community to identify community health needs specifically related to the social determinants of health. Improved access to public transportation has been a focus of the WHUCHB for many years as community continues to identify that there are challenges in getting where they need to go. Specifically missing the daily bus linkage to the valley and the desire to have a daily bus linkage to Halifax Regional Municipality has been identified by many citizens we have had the pleasure of engaging with.

To better determine the need the WHUCHB brought together community stakeholders in June 2022 to hear what they were hearing and ask how to move forward. From this meeting a community transportation working group, (CTWG), was formed with the WHUCHB providing support. The first important work the CTWG did was a bus linkage survey that launched in the fall of 2022. This survey was advertised only on Facebook and was open for only 2 weeks.

There was a substantial community response to this with multiple shares and after the data was analyzed there were 542 unique responses. The survey data was presented to West Hants Regional Council Committee of the Whole on December 6, 2022, and February 14, 2023 with an ask to council action increased transit options for residents of the municipality. The survey created by the CTWG was really the first step at looking at transportation needs for the residents of West Hants Regional Municipality.

The next important work is a transportation feasibility study. We are asking Council to pass a motion directing staff to apply for Provincial funding for a transportation feasibility study. This is crucial research and engagement to determine what citizen transportation needs are and establish a strong transportation network in West Hants.

needs are and whether a sound transportation system is needed for
 simply. This is a major responsibility and it is the responsibility of the Council
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July 22, 2003

2003.10

Motion of 2003.10

20 Motion of 2003

to Council of West Hants Regional Municipality

2003.10

Motion of 2003.10

20 Motion of 2003

In closing we thank Council for their work on transportation this year. Staff were assigned to investigate and report back on community transportation options for residents in other municipalities in Nova Scotia and New Brunswick. Council also invited the Joint Regional Transportation Agency to present to Committee of the Whole on June 27th. We ask you to keep the transportation momentum and energy going by commissioning staff to apply for monies for a transportation feasibility study for the Residents of West Hants Regional Municipality.

Sincerely,



Brenda Shiers
Co- Chair
WHUCHB



Gail Stewart
Co-Chair
WHUCHB

Cc: Hants West MLA - Melissa Sheehy-Richard
Kings Hants MP - Kody Blois

From: Jan Fraser
To: recipients undisclosed
Subject: Kings Meadow, Windsor NS: Letter of Concern
Date: Thursday, August 10, 2023 10:03:54 AM

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August 10, 2023

Dear Sir/Madam,

I am writing to you to share my thoughts and concerns in relation to the *HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES* that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a family member of an adult who is currently residing in a group home located in Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

To begin, I would like to tell you a little bit about where my family member resides. Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

I understand that the court case on which the Remedy is based, found four main problems with the current system.

1. **People with disabilities are living in institutions rather than in their communities.** Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people who live at Kings Meadow **choose if and when** to be interactive in their community with support from both staff and family members.

<!--[if !supportLineBreakNewLine]-->
<!--[endif]-->

2. **People with disabilities who need support are being told they can't have it.** Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people living at Kings Meadow are well supported – each in their own individual ways. There are current employees within DCS who can attest to the support residents receive.

3. **People with disabilities do not get to choose where they live.** Fortunately, this is not an issue for those living at Kings Meadow as THEY ARE CHOOSING to live here even when presented with other options.

At present, all nine people have chosen and are continuing to choose to live at Kings Meadow. This is the life they have chosen to live and it is continually re-evaluated.

4. **People with disabilities who need support are being told they have to wait.** Fortunately, this is not an issue for those choosing to live at Kings Meadow as they are already living in a place they call home.

My concern is that one solution (or remedy) is going to be applied to all persons without serious consideration for group homes (with low numbers) that have been embracing the goals of the Remedy such as Kings Meadow has been doing for many years. I believe that all voices have not been heard or reflected in the Remedy and sadly, decisions are being made on paper that would have a serious detrimental effect on a wonderful home and the people who are fortunate enough to call it home. I am extremely disappointed to think that Kings Meadow, which is a living model for this movement, might be jeopardized based on an arbitrary number of a maximum of three to four people per home. In keeping with the mandate of allowing people to have choice, it seems a shame to think that my family's member's voice may not be heard or recognized in this process. Where is justice reflected in this decision?

As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring the voice of my family member to continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Jan (Fraser) Burke

From: Janice Rhodes
To: [PublicOnlyCouncilEmail](#)
Subject: We need your help
Date: Friday, August 11, 2023 10:42:11 AM

Caution [External Email]

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Dear Council Members,

We are writing to you to share our thoughts and concerns in relation to the *HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES* that was drafted as a result of the Nova Scotia Court of Appeal decision in October 2021.

To be transparent, we are disclosing that we are family members of an adult who is currently residing at Kings Meadow, a group home located in Windsor, Nova Scotia.

We also want to express that we do support the Remedy, in general, in supporting human rights.

To begin, we would like to tell you a little bit about where our family member resides. Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

We understand that the court case on which the Remedy is based, found four main problems with the current system.

1. **People with disabilities are living in institutions rather than in their communities.** Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people who live at Kings Meadow **choose if and when** to be interactive in their community with support from both staff and family members.
2. **People with disabilities who need support are being told they can't have it.** Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people living at Kings Meadow are well supported – each in their own individual ways. There are current employees within the Department of Community Services who can attest to the support residents receive.
3. **People with disabilities do not get to choose where they live.** Fortunately, this is not an issue for those living at Kings Meadow as THEY ARE CHOOSING to live here even when presented with other options.

At present, all nine people have chosen and are continuing to choose to live at Kings Meadow. This is the life they have chosen to live and it is continually re-evaluated.

4. People with disabilities who need support are being told they have to wait. Fortunately, this is not an issue for those choosing to live at Kings Meadow as they are already living in a place they call home.

Our concern is that one solution (or remedy) is going to be applied to **all** persons without serious consideration for group homes (with low numbers) that have been embracing the goals of the Remedy such as Kings Meadow has been doing for many years. We believe that all voices have not been heard or reflected in the Remedy and sadly, decisions are being made on paper that would have a serious detrimental effect on a wonderful home and the people who are fortunate enough to call it home. We are extremely concerned to think that Kings Meadow, which is a living model for this movement, might be jeopardized based on an arbitrary number of a maximum of three to four people per home. In keeping with the mandate of allowing people to have choice, it seems a shame to think that our family member's voice may not be heard or recognized in this process. Where is justice reflected in this decision?

As parents with serious concerns, we would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring our daughter's choice, and those of her Kings Meadow family, to live where they choose to live at Kings Meadow.

Sincerely,

Bruce and Janice Rhodes



Virus-free. www.avast.com

From: Susan Fraser
To: melissa.mlaoffice@gmail.com; premier@novascotia.ca
Cc: Lauralee.langley@novascotia.ca; Maria.Medioli@novascotia.ca; Randy.Acker@novascotia.ca; Michael.Hazelwood@novascotia.ca; charlotte.macdonald@novascotia.ca; nancy.neil@novascotia.ca; Karen.Croft@novascotia.ca; Andrea.Rudolf-Naas@novascotia.ca; PublicOnlyCouncilEmail
Subject: HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES
Date: Saturday, August 12, 2023 4:44:25 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

August 10, 2023

Dear Sir/Madam,

I am writing to you to share my thoughts and concerns in relation to the that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a family member of an adult who is currently residing in a group home located in Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

To begin, I would like to tell you a little bit about where my family member resides. Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

I understand that the court case on which the Remedy is based, found four main problems with the current system.

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Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people living at Kings Meadow are well supported – each in their own individual ways. There are current employees within DCS who can attest to the support residents receive.

3. **People with disabilities do not get to choose where they live.** Fortunately, this is not an issue for those living at Kings Meadow as THEY ARE CHOOSING to live here even when presented with other options.

At present, all nine people have chosen and are continuing to choose to live at Kings Meadow. This is the life they have chosen to live and it is continually re-evaluated.

4. **People with disabilities who need support are being told they have to wait.** Fortunately, this is not an issue for those choosing to live at Kings Meadow as they are already living in a place they call home.

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As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring the voice of my family member to continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Susan Fraser

From: Doug Fraser
To: melissa.mlaoffice@gmail.com; premier@novascotia.ca; Cc:; Maria.Medioli@novascotia.ca; Randy.Acker@novascotia.ca; Michael.Hazelwood@novascotia.ca; charlotte.macdonald@novascotia.ca; nancy.neil@novascotia.ca; Karen.Croft@novascotia.ca; Andrea.Rudolf-Naas@novascotia.ca; PublicOnlyCouncilEmail; DCSMIN@novascotia.ca
Subject: HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES Inbox
Date: Saturday, August 12, 2023 9:46:12 PM

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August 10, 2023

Dear Sir/Madam,

I am writing to you to share my thoughts and concerns in relation to the HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a family member of an adult who is currently residing in a group home located in Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

To begin, I would like to tell you a little bit about where my family member resides. Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

I understand that the court case on which the Remedy is based, found four main problems with the current system.

1. People with disabilities are living in institutions rather than in their communities. Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people who live at Kings Meadow choose if and when to be interactive in their community with support from both staff and family members.
2. People with disabilities who need support are being told they can't have it. Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people living at Kings Meadow are well supported –each in their own individual ways. There are current employees within DCS who can attest to the support residents receive.
3. People with disabilities do not get to choose where they live. Fortunately, this is not an issue

for those living at Kings Meadow as THEY ARE CHOOSING to live here even when presented with other options. At present, all nine people have chosen and are continuing to choose to live at Kings Meadow. This is the life they have chosen to live and it is continually re-evaluated.

4. People with disabilities who need support are being told they have to wait. Fortunately, this is not an issue for those choosing to live at Kings Meadow as they are already living in a place they call home. My concern is that one solution (or remedy) is going to be applied to all persons without serious consideration for group homes (with low numbers) that have been embracing the goals of the Remedy such as Kings Meadow has been doing for many years. I believe that all voices have not been heard or reflected in the Remedy and sadly, decisions are being made on paper that would have a serious detrimental effect on a wonderful home and the people who are fortunate enough to call it home. I am extremely disappointed to think that Kings Meadow, which is a living model for this movement, might be jeopardized based on an arbitrary number of a maximum of three to four people per home. In keeping with the mandate of allowing people to have choice, it seems a shame to think that my family's member's voice may not be heard or recognized in this process. Where is justice reflected in this decision?

As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring the voice of my family member to continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Doug Fraser

From: Jackie Doucet
To: melissa.mlaoffice@gmail.com; premier@novascotia.ca; Lauralee.langley@novascotia.ca; PublicOnlyCouncilEmail; Maria.Medioli@novascotia.ca; Randy.Acker@novascotia.ca; Michael.Hazelwood@novascotia.ca; charlotte.macdonald@novascotia.ca; nancy.neil@novascotia.ca; Karen.Croft@novascotia.ca; Andrea.Rudolf-Naas@novascotia.ca; kelly@kellyregan.ca
Subject: Support for keeping Kings Meadows open
Date: Sunday, August 13, 2023 5:33:04 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

Dear Sir/Madam,

I am writing to you to share my thoughts and concerns in relation to the *HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES* that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a family member of an adult who is currently residing in a group home located in Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

To begin, I would like to tell you a little bit about where my family member resides. Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

I understand that the court case on which the Remedy is based, found four main problems with the current system.

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people living at Kings Meadow are well supported – each in their own individual ways. There are current employees within DCS who can attest to the support residents receive.

3. People with disabilities do not get to choose where they live. Fortunately, this is not an issue for those living at Kings Meadow as THEY ARE CHOOSING to live here even when presented with other options.

At present, all nine people have chosen and are continuing to choose to live at Kings Meadow. This is the life they have chosen to live and it is continually re-evaluated.

4. People with disabilities who need support are being told they have to wait. Fortunately, this is not an issue for those choosing to live at Kings Meadow as they are already living in a place they call home.

My concern is that one solution (or remedy) is going to be applied to all persons without serious consideration for group homes (with low numbers) that have been embracing the goals of the Remedy such as Kings Meadow has been doing for many years. I believe that all voices have not been heard or reflected in the Remedy and sadly, decisions are being made on paper that would have a serious detrimental effect on a wonderful home and the people who are fortunate enough to call it home. I am extremely disappointed to think that Kings Meadow, which is a living model for this movement, might be jeopardized based on an arbitrary number of a maximum of three to four people per home. In keeping with the mandate of allowing people to have choice, it seems a shame to think that my family's member's voice may not be heard or recognized in this process. Where is justice reflected in this decision?

As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring the voice of my family member to continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Robert and Jessica Doucet

From: [Wade Denny](#)
To: [PublicOnlyCouncilEmail](#)
Subject: Kings Meadow and the Remedy
Date: Sunday, August 27, 2023 11:08:04 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

Dear Sir/Madam,

I am writing to you to share my thoughts and concerns in relation to the *HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES* that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a family member of two adults who are currently residing in a group home located in Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

To begin, I would like to tell you a little bit about where my family members reside. Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

I understand that the court case on which the Remedy is based, found four main problems with the current system.

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Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people who live at Kings Meadow **choose if and when** to be interactive in their community with support from both staff and family members.

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Fortunately, this is not an issue for those choosing to live at Kings Meadow. The people living at Kings Meadow are well supported – each in their own individual ways. There are current employees within DCS who can attest to the support residents receive.

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At present, all nine people have chosen and are continuing to choose to live at Kings

Meadow. This is the life they have chosen to live and it is continually re-evaluated.

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My concern is that one solution (or remedy) is going to be applied to **all** persons without serious consideration for group homes (with low numbers) that have been embracing the goals of the Remedy such as Kings Meadow has been doing for many years. I believe that all voices have not been heard or reflected in the Remedy and sadly, decisions are being made on paper that would have a serious detrimental effect on a wonderful home and the people who are fortunate enough to call it home. I am extremely disappointed to think that Kings Meadow, which is a living model for this movement, might be jeopardized based on an arbitrary number of a maximum of three to four people per home. In keeping with the mandate of allowing people to have choice, it seems a shame to think that my family member's voices may not be heard or recognized in this process. Where is justice reflected in this decision?

As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring the voice of my family members to continue to live where they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Sandy Denny

Sent from [Mail](#) for Windows

Jackie & Scott Davis



268 Etter Rd,
Mt. Uniacke, NS
BoN 1Zo

Davisjackie268@gmail.com

August 10, 2023

Dear Sir/Madam,

I am writing to you to share my thoughts and concerns in relation to the HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a family member of an adult who is currently residing in a group home located in Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

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As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honoring the voice of my family member to continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Jackie Davis
(a very concerned parent)



From: daphne greer
To: [PublicOnlyCouncilEmail](#)
Subject: NS Human Rights Tribunal
Date: Thursday, August 31, 2023 1:52:01 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

August 31, 2023

Dear West Hants Municipal Council Members,

I am writing to you to share my thoughts and concerns in relation to the *HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES* that was drafted as a result of the Nova Scotia court of appeal decision in October 2021.

To be transparent, I am disclosing that I am a former Executive Director of Kings Meadow's, Windsor, Nova Scotia.

I also want to express that I do support the Remedy, in general, in supporting human rights.

To begin, Kings Meadow is a non-profit society that is the home to nine adults between the ages of 30 and 74. It sits on a private, beautiful property which comes with a walking trail and gardens that the residents tend to. Kings Meadow is very unique and not like any other group home that I have witnessed. Some people have resided here and have chosen to make it home for well over fifty years. This group of people is a FAMILY who CHOOSE to live together. There is continuous involvement (by individual choice) in the community for employment purposes, volunteerism, and recreational opportunities. They have pride in their community and in their home and they are often volunteering at farms, day cares, pubs, etc. as a means for social and community engagement. Because of these activities, they have close ties within their community. All of these opportunities are based on their needs, goals and wants for living a fulfilled life which is continually re-evaluated through conversations with the resident, staff and family input, as appropriate.

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I would appreciate a response that will explain how it may be possible for the remedy to provide flexibility in honouring the voice of the residents that continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Daphne Greer

Former Executive Director of Kings Meadow

--

--

Dream, believe, inspire
Daphne Greer, Author

902-757-2516



From: blaisefraser
To: larryharrisonmla@gmail.com
Cc: melissa.mlaoffice; premier; Lauralee.langley; PublicOnlyCouncilEmail; Maria.Medioli Randy.Acker
Michael.Hazelwood
charlotte.macdonald nancy.neil; Karen.Croft
Andrea.Rudolf-Naas
Subject: HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST
NOVA SCOTIANS WITH DISABILITIES:INDEPENDENT EXPERTS REVIEW 06 FEBRUARY 2023 AND UPDATE 24
APRIL 2023
Date: Tuesday, August 15, 2023 2:34:04 PM

Caution [External Email]

This email comes from an outside sender. Verify the sender and use caution with any requests, links or attachments.

August 15, 2023

Honorable Larry Harrison,

Member of the Legislative Assembly for Colchester-Musquodoboit Valley

Dear Mr. Harrison,

I am writing to you to share my thoughts and concerns in relation to the *HUMAN RIGHTS AND REVIEW AND REMEDY FOR THE FINDINGS OF SYSTEMIC DISCRIMINATION AGAINST NOVA SCOTIANS WITH DISABILITIES* that was drafted as a result of the Nova Scotia Court of Appeal decision in October 2021.

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As a family member with serious concerns, I would appreciate a prompt response that will explain how the remedy will provide flexibility in honouring the voice of my family member to continue to live where he/she/they have chosen to live with their chosen family members at Kings Meadow.

Sincerely,

Blaise G Fraser

EMAIL DISTRIBUTION:

melissa.mlaoffice@gmail.com;

premier@novascotia.ca;

Lauralee.langley@novascotia.ca;

allcouncil@westhants.ca;

Maria.Medioli@novascotia.ca;

Randy.Acker@novascotia.ca;

(MLA in Hants County: Melissa Sheehy Richard)

(NS Premier Tim Houston)

(Laura Lee Langley, Deputy Minister of NS)

(West Hants Municipal Council: all members)

(Executive Director, Disability Support Program)

(Director, Disability Support Program, DCS)

Michael.Hazelwood@novascotia.ca ;	(Manager: service provider supports, strategic operations)
charlotte.macdonald@novascotia.ca ;	(Coordinator for Community Based Options)
nancy.neil@novascotia.ca ;	(Coordinator for community Expansion)
Karen.Croft@novascotia.ca ;	(Current care coordinator for Kings Meadow)
Andrea.Rudolf-Naas@novascotia.ca ;	(long time care coordinator for Kings Meadow)

Correspondence Sent

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Katherine MacLeod	MacLeod, Dept. Envir. and Climate Change	2021-10-27	2022-01-11 COTW
Robyn	Homans	2021-11-23	2021-12-07 COTW
Hon. Kim	Masland	2022-01-20	2022-01-25 Council
Hon. Kim	Masland re: clarity on correspondence sent 2022-02-20	2022-02-16	2022-02-08 COTW
Hon. Joyce	Murray	2022-02-02	2022-02-08 COTW
Hon. Greg	Morrow	2022-02-04	2022-02-08 COTW
VREN		2022-03-10	2022-03-22 Council
Station Food Hub		2022-04-28	2022-05-10 COTW
MLA Melissa	Sheehy-Richard re: Avon River Eco/Tourism	2022-05-02	2022-05-02 COTW
MLA Melissa	Sheehy-Richard re: exit 6	2022-05-02	2022-05-02 COTW
Hon. Joyce	Murray	2022-05-06	2022-05-10 COTW
KMK Assembly Mi'kmaw Chiefs		2022-05-06	2022-05-10 COTW
The Premier	The Hon. Tim Houston	2022-06-27, sent 2022-06-30	2022-07-09 COTW
The Premier	The Hon. Tim Houston	2022-06-30	2022-07-09 COTW
Hon. Kim	Masland	2022-08-23	2022-09-13 COTW
POSSE		2022-09-14	2022-09-27 Council
Minister Murray	re Pumpkin Regatta	2022-10-20	2022-10-25 Council
VREN	Re: IMSA and request for a presentation to Council	2022-12-20	2023-01-10 COTW
MLA Sheehy-Richard	Re: Invitation to meet with Council re: Highway 101 Twinning project	2022-12-21	2023-01-10 COTW
MP Kody Blois	Re: Invitation to meet with Council re: Highway 101 Twinning project	2022-12-21	2023-01-10 COTW
Deputy Minister of Environment and Climate Change	Re: Costs incurred for fencing at 417 Wentworth Road	2023-02-15	2023-02-24 Council
VREN	Re Continued Partnership and Intermunicipal Service Agreement (IMSA)	2023-03-03	2023-03-14 COTW
Minister Masland	Re Provincial Intersection Street Lighting	2023-03-10	2023-03-14 COTW
Hockey Hall of Fame	Re Letter of Support John Paris Jr	2023-03-14	2023-03-28 Council
Premier Tim Houston	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
Hon. Joyce Murray	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council

Correspondence Sent

<u>First Name</u>	<u>Last Name</u>	<u>Correspondence Date</u>	<u>Meeting / logged</u>
Hon. Steve Craig	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
Hon. Tim Halman	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
Hon. Susan Corkum-Greek	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
Hon. Kim Masland	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
MP Blois	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
MLA Sheehy-Richard	Re Reimagine Lake Pisiquid, Windsor, Nova Scotia	2023-03-24	2023-03-28 Council
MLA Sheehy-Richard, Premier, NS Public Works Minister(Kim Masland), District Area Manager (Robyn Homans)	Re Support to pave Cogmagun and Beaverpond Roads	2023-05-17	2023-05-23 Council
Hon. Tim Halman, Premier, MLA Sheehy-Richard	Re Coastal Protection Act Regulations	2023-05-23	2023-05-23 Council
Indigenous Services Canada	Re Response to the Proposed Addition to Reserve, Glooscap First Nation	2023-06-27 Sent 2023-06-30	2023-07-11 COTW
Premier Tim Houston, Hon. Joyce Murray, Hon. Steve Craig, Hon. Tim Halman, Hon. Susan Corkum-Greek, Hon. Kim Masland, MP Blois, MLA Sheehy-Richard	Re Follow up to correspondence sent on March 23, 2023 Re Reimagination Strategy Exercise	2023-06-29	2023-07-11 COTW
Hon. Kim Masland	Re The Railways Act- Bill 236	2023-07-05	2023-07-11 COTW
NS Minister of Agriculture, Premier of NS, Minister of Fisheries, Oceans and the Canadian Coast Guard, Minister of Fisheries and Aquaculture, Minister of Public Works, MP Blois, MLA Sheehy-Richard, Nic Juurlick, President of the Hants County Federation of Agriculture	Re Permanent Freshwater Resource for Agricultural Communities	2023-07-20	2023-07-25 Council

Correspondence Sent

[illegible]



August 9, 2023

To Innovation, Science, and Economic Development Canada

Innovation, Science and Economic Development Canada
C.D. Howe Building
235 Queen St
Ottawa ON
K1A 0H5

Canadian Radio-Television and Telecommunications Commission (CTRC)

Canadian Radio-television and Telecommunications Commission
Ottawa, Ontario
Canada,
K1A 0N2

and Telecommunication Providers (Bell, Eastlink, Rogers and Telus)

Subject: Improved Cell (Mobility) Service and Coverage

Through this correspondence the West Hants Regional Municipality and its Council would like to express the need for improved mobility service in the West Hants Regional Municipality. At the June 29th, 2023 Council meeting, the following recommendation was approved expressing Council's concern regarding this matter.

MOVED BY COUNCILLORS M. MCLEAN AND SMITH THAT COUNCIL DIRECT STAFF TO WRITE A LETTER TO THE PROPER ORGANIZATIONS ABOUT THE POOR CELL SERVICE IN WEST HANTS REQUESTING THAT PROVIDERS EXPLORE ALL OPTIONS THAT WOULD RESULT IN INCREASED CELLULAR SERVICE FOR WEST HANTS. MOTION CARRIED.

The Municipality recognizes the increased demands on mobility services and the existing infrastructure with today's wide range of users and applications. However, there are many areas within the municipality such as Brooklyn, Ellershouse, and Vaughan where calls are frequently dropped or cannot be made resulting in concern over public safety should an emergency arise.

Since the release of Canada's connectivity strategy by the Office of the Auditor General of Canada in 2019, we were told that "mobile cellular coverage has improved". However, a 2023 report (1 of 4) done by the Auditor General of Canada to the Parliament of Canada tells a different tale. Take a one-hour drive northwest of Halifax, you will experience the "digital divide", that still exists between urban Nova Scotia and the rural areas of West Hants, and our neighbouring Glosscap First Nation reserve.

In 2019, correspondence was sent regarding the unreliability of cellular service in the West Hants area, particularly the unavailability of the 911 system. With little response received, the West Hants Regional Municipality is once again calling for action to address this safety concern. Residents and Emergency services rely on cellphones to alert people of dangers. We need Governments and regulators to address connectivity dead zones across our region.

Given the tragic events experienced in Nova Scotia the last few years; Portapique tragedy, Nova Scotia Wildfires and specifically, the massive flooding triggered by widespread rainstorms in West Hants, the urgency to have communications available to all of our residents is CRITICAL.

During the July 21, 2023 torrential downpour and persistent thunder and lightning event, many were left with no access to telecommunications. Residents and emergency crews within West Hants were unable to have access to acceptable cellular service without calls being completed or dropped due to poor service levels. There is no question telecommunications need to improve.

Canada's connectivity strategy stated, "being connected is no longer a luxury but a basic essential service. Can you imagine being stranded in a flash flood and not being able to call for help? Can you imagine trying to coordinate a search for missing persons and having little to no cell coverage.

West Hants Regional Municipality is requesting the Canadian Radio-television and Telecommunications Commission (CRTC) step in to address greater regulations within the industry for performance standards.

The Municipality would like to assist in any way it can with improving mobility services. We will start by inviting you to participate in an information exchange regarding the current service coverage you offer, what challenges you are facing, and how improvements can be made to the overall service. For example, we have had past engagements with specific carriers to assist with site locations for cell tower installations. We would be open to discussing such matters and others.

I thank you for your time in reviewing this letter and assume you have mutual interest in improving services. At your convenience, please reach out to me so that we might establish a dialogue.

Yours truly



Mark Phillips
Chief Administrative Officer

Attachment: 2019-10-21 Letter to CRTC Re Reliable Cell and Land-line service

mp/ds

cc:

The Honourable Francois-Philippe Champagne, Minister of Innovation, Science and Industry of Canada

The Honourable Tim Houston, Premier of Nova Scotia

The Honourable Chrystia Freeland, Deputy Prime Minister of Canada

The Honourable Kim Masland, Nova Scotia Minister of Public Works

Kody Blois, M.P. Kings-Hants

MLA, Melissa Sheehy-Richard

WHRM Council

NSFM

West Hants Regional Municipality

PO Box 3000, 76 Morison Drive, Windsor, NS, B0N 2T0

902-798-8391 • www.westhants.ca



WEST HANTS
NOVA SCOTIA

October 21, 2019

Canadian Radio-television and Telecommunications Commission (CRTC)
Ottawa, Ontario
K1A 0N2

Re: Reliable Telecommunication Service

Members of the CRTC,

The Municipality of the District of West Hants, a largely rural municipality, has many areas that lack in the infrastructure required for reliable cell phone coverage therefore have many of our residents reliant on landlines.

During the recent storm, Hurricane Dorian, most of our residents lost power and had to rely on their cellular and home phones to receive safety and power updates and to be able to check on the welfare of friends and family. Unfortunately, due to the lack of infrastructure and power back up provisions in place by telecommunication providers, the cell phone service was spotty, and many home phone services were completely unusable.

The Council of West Hants requests that the CRTC stress to telecommunication providers the importance of having reliable phone service during weather related events for the safety of all residents in Canada. We also ask that you encourage telecommunication providers to strengthen their infrastructure to withstand similar weather events.

Sincerely,

Abraham Zebian
Warden



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Committee of the Whole – West Hants Regional Municipality

Submitted by: Jim Ivey, Councillor, Windsor South, District 11

Date: Sept 12, 2023

Subject: Tremaine Crescent Flood Issue

LEGISLATIVE AUTHORITY

MGA 30 (1) (2) (3)

RECOMMENDATION or DECISION REQUEST

Council direct the CAO to engage staff in a dedicated effort to operationally address and engineer a solution to resolve the ongoing flood issues occurring between the culvert at 335 Tremaine Crescent through to the cross-culvert at approximately 369 Tremaine Crescent through the drainage ditch which leads to Tregothic Marsh.

BACKGROUND

During the rapid flood event in July 2021, 335 Tremaine Crescent experienced flooding to a greater extent than it had in previous years (as did the neighbors). Since that time, the frequency and volume of flooding has continued with the backing up of storm water at the catch basins and culverts between 335 Tremaine and the pump house along the drainage ditch on the opposite side of the road.

In November 2021 the resident identified a faulty outflow pipe near the pumphouse. Subsequently another resident identified that the drainage ditch near the pumphouse was empty but the ditches flowing into it were full with standing water. Upon investigation it was determined the pipe under the road was collapsed necessitating a replacement. This resulted in a short-term fix but has had limited to no improvement in the flow of stormwater away from the properties in this area on an ongoing basis.

In our recent July 21/22 rapid rainfall and flood event, the property again flooded with the backup of water rising well above the top of the culvert entry point. It needs to be pointed out that the backup of water is taking place at the entry points of the municipal infrastructure which is intended to drain the water away.

Frustration with the residents has grown significantly due to the increased flooding and damage to property. More-so however frustration exists with the existing infrastructure and / or its design which appears insufficient to drain the water away from the properties in the area and through the drainage ditch to the distant Trecothic Marsh.

Property ✓	Public Opinion ✓	Environment ✓	Social ☐	Economic ✓	Councillor Activity ☐
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DISCUSSION

The low land flooding in this area has been an ongoing issue for a long time. Previous historic requests for redress of the situation were unsuccessful.

When discussing this issue at Council in 2021 the residents were optimistic as discussions included plans for the installation of a new low profile box culvert crossing under the road on Tremaine at the pumphouse and / or along the street to take the water away from the backed-up catch basins and culvert intersections. It was identified that the item would have been included in the 2022-23 budget cycle. Aside from repairing the collapsed culvert in November 2021, nothing further has been implemented to relieve the backed-up water that continues to pool and flood the residential properties in the area.

NEXT STEPS

Approve the motion to initiate an immediate solution to this ongoing infrastructure maintenance / repair issue.

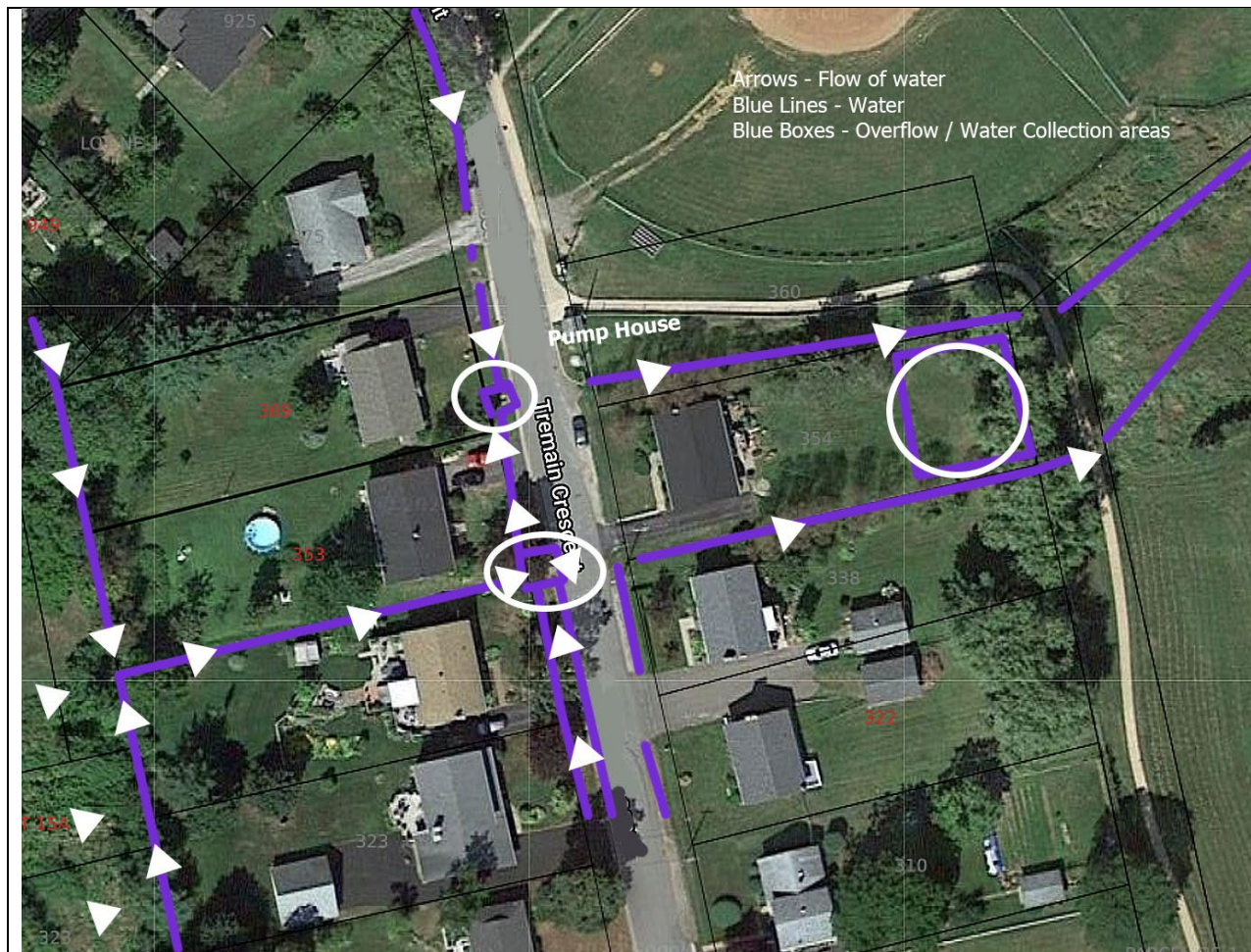
FINANCIAL IMPLICATIONS

TBD

ALTERNATIVES

TBD

ATTACHMENTS: Illustration on next page



CHIEF ADMINISTRATIVE OFFICER REVIEW

Pending Comments

Report Prepared by: **Jim Ivey, Councillor Windsor South, District 11**

Report Reviewed by: _____
(Name and Title)

Report Approved by: _____
(Name and Title)



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Committee of the Whole – West Hants Regional Municipality

Submitted by: **Jim Ivey, Councillor, Windsor South, District 11**

Date: Sept 12, 2023

Subject: CSO - Overland and Into Water Courses - Requirement for Notification

LEGISLATIVE AUTHORITY

MGA 30 (1) (2) (3)

RECOMMENDATION or DECISION REQUEST

Recommended that Council direct the CAO to engage staff to initiate communications following any combined sewer overflows (CSO) over land or into water courses that occur within West Hants Regional Municipality to identify to the public the need for caution and potential risk to their health in the area the overflows occurred..

BACKGROUND

Property ☒	Public Opinion ☒	Environment ☒	Social ☐	Economic ☐	Councillor Activity ☒
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Combined sewer overflows (CSOs) typically occur during high volume or rapid rain events in areas with combined storm and sanitary sewer systems.

CSO events are not new to the West Hants area. Without any intent to diminish the impact of prior CSO activity, CSO events from 2021 to date appear to reflect measurable increases in frequency and volume of overflow.

During the last two years, combined sewer overflows have been identified for depositing debris and contents into the Pisiquid River / Lake, along the park and residential areas that are in proximity to Cunnable Creek as well as within other low lying flood-proned areas.

DISCUSSION

Combined sewer overflows will likely continue to be an unfortunate reality within our region as long as we continue to have active combined storm and sewer systems.

Given this longer-term view of our system's capability, it is seen to be in the best interest of the Municipality to mitigate its own risk, to take a proactive approach to communicate when and where combined overflows have taken place and as part of the communication to advise the public of the potential risks to health and the need for caution in these areas.

NEXT STEPS

Direct the CAO to engage staff as noted in the motion

FINANCIAL IMPLICATIONS

Staff time and Cost of Communication tools deployed

ALTERNATIVES

Do Nothing – Not recommended

Suggest an alternative means of mitigating the Municipality's risk.

ATTACHMENTS:

[Centers for Disease Control – Reopening Public Spaces after Flooding](#)

[Signs Communicating CSOs in Canada](#)

[CSO Communication signs – Not Location Specific](#)

CHIEF ADMINISTRATIVE OFFICER REVIEW

Pending Comments

Report Prepared by: **Jim Ivey, Councillor Windsor South, District 11**

Report Reviewed by: _____
(Name and Title)

Report Approved by: _____
(Name and Title)



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Committee of the Whole – West Hants Regional Municipality

Submitted by: **Jim Ivey, Councillor, Windsor South, District 11**

Date: Sept 12, 2023

Subject: Municipal Encroachment

LEGISLATIVE AUTHORITY

MGA 30 (1) (2) (3)

RECOMMENDATION or DECISION REQUEST

Recommend that Council direct the CAO to engage with the owners of the encroached property at the corner of Albert and King to achieve a mutually beneficial and fair resolution to the issue, whether it involves purchase of the encroached land, or an easement or another mutually acceptable solution.

BACKGROUND

Property ☒	Public Opinion ☐	Environment ☐	Social ☐	Economic ☒	Councillor Activity ☒
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The physical reconstruction for the Albert Street paving project began in early June 2022. Thereafter it was identified that an issue existed with the surveyed property boundary between the pre-existing municipal sidewalk and the private property at 494 King.

Despite the owners attempts to secure a solution to the issue, the matter remains unresolved. The private strip of land that bounds the corner of the property extends to its streetfront corners of King and Albert which rest partially under a municipal sidewalk. A resolution to the encroachment is required at this time.

DISCUSSION

The Municipality has a duty and responsibility to ensure the private property boundary of its

residents is respected when undertaking construction work or other activity along the boundaries of the properties.

In this case the encroachment appears to have originally occurred by the former Town of Windsor. Regardless of the encroachment timing, we have been aware of this issue for longer than necessary; resolution has not however been forthcoming, despite the fact that municipal infrastructure (the sidewalk) is partially sitting on surveyed, private property.

Properly we need to come to an agreement with the owners to resolve the matter. It's worth noting that the value of the land nor any potential use of the incremental land is not the crux of this issue. The land has no added value for the owner's use. This issue is about respecting the bounds of private property, having a professional dialogue about how to fairly resolve the issue for both parties, and then working together as a team with open communication to resolve/conclude the matter.

NEXT STEPS:

Council to direct the CAO as noted in the recommendation at the start of this report.

FINANCIAL IMPLICATIONS

TBD

ALTERNATIVES

None

ATTACHMENTS:





CHIEF ADMINISTRATIVE OFFICER REVIEW

Pending Comments

Report Prepared by: _____
(Name and Title)

Report Reviewed by: _____
(Name and Title)

Report Approved by: _____
(Name and Title)



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ✓	Recommendation ✓	Decision Request ☐	Councillor Activity ✓
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To: Committee of the Whole – West Hants Regional Municipality

Submitted by: Jim Ivey, Councillor, Windsor South, District 11

Date: Sept 12, 2023

Subject: Municipal Fees Review

LEGISLATIVE AUTHORITY

Municipal Government Act, Part 30 (1) (2) (3)

Municipal Government Act, Part I, Council may make policies, Section 23

RECOMMENDATION or DECISION REQUEST

Recommend that Council direct the CAO to engage staff for the purpose of undertaking a review of the West Hants Regional Municipality Fees schedule for any changes that Council should consider to return with a report to Council at its November 2023 Committee of the Whole meeting.

BACKGROUND

Property ✓	Public Opinion ☐	Environment ☐	Social ☐	Economic ☐	Councillor Activity ✓
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The Fees Policy for the West Hants Regional Municipality was last reviewed with the aggregation of the individual Windsor and West Hants fees on July 27, 2021.

A request by a resident for review of a specific fee then resulted in the identification of additional fees / items that may require housekeeping updates.

DISCUSSION

The purpose of this report is to simply trigger an initial review by staff of the fee schedule for services charged by the Municipality to then be brought back to Council, to ensure that the basic fees we charge keep pace with the cost of providing services. As part of the review, staff in concert with Council can also determine if all services for which we charge fees are still valid (ie removal or reduction of a fee).

The fees included in the schedule for reference ([West Hants Fee Schedule](#)) include those associated with:

- (a) Bylaws (Building Code, Cemetery and Burial, Civic Addressing, Dogs, False Alarms, Heritage Properties, Land Use, Sewage Connection and Discharge, Special Events, Swimming Pool, Street Improvement, Sub-Division.
- (b) Fees Associated with Policies (Piping of Ditch Frontage, Fences Dispute Meetings)
- (c) Other Fees (Tax Certificates, Account Statements, Bulk Water Token, NSF Checks, Waer Service Installation, Mortgage Data Transfer, Permit for Breaking Ground, Amendments to Municipal Planning Strategy).

For reference at this point only, a couple of the items that Council might consider in its future discussion is the continued distinction of varied cemetery / burial fees based on a residents place of abode. It occurs to me that we might have a rate for "West Hants" residents but not distinguish Hantsport or Windsor Residents only. For Tax statements, instead of charging a fee for every PID, we might charge a single fee for the PID's under common ownership. Under dog licence registration we may consider removing the fee for annual registration with the new lifetime fee in effect.

NEXT STEPS

Council to approve the recommendation as noted at the head of this report.

FINANCIAL IMPLICATIONS

To be Determined as part of the review process

ALTERNATIVES

None

ATTACHMENTS:

CHIEF ADMINISTRATIVE OFFICER REVIEW

Pending Comments

Report Prepared by: _____
(Name and Title)

Report Reviewed by: _____
(Name and Title)

Report Approved by: _____
(Name and Title)



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Mayor Zebian and Members of West Hants Regional Municipality Council

Submitted by: _____

Deanna Snair, Clerk

Date: September 12, 2023

Subject: 2023 Resident Appointment to Planning and Heritage Advisory Committee

LEGISLATIVE AUTHORITY

Municipal Government Act – Section 24 Standing, Special and Advisory Committees

RECOMMENDATION

...that Council appoints Tim Carr to the Planning and Heritage Advisory Committee for the remainder of the 2022-2024 term which will fulfil the Hantsport representative member vacancy.

BACKGROUND

Property ☐	Public Opinion ☐	Environment ☐	Social X	Economic ☐	Councillor Activity ☐
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Director Poirier received a resignation from one member of the PAC/HAC committee on July 10, 2023, resulting in the need to fill the vacancy for a representative from Hantsport.

DISCUSSION

Public advertisement for a citizen member to represent Hantsport was placed in the Valley Journal Advertiser on July 18, 2023, and on the Municipal website and Facebook pages commencing July 18, 2023. Interested applicants were invited to apply until 12 p.m. (Noon) on Friday, August 18, 2023 resulting in (3) three expressions of interest being received. All

applications were reviewed by the Director of Planning and Development resulting in the following recommendation before Council this evening.

NEXT STEPS

If approved by Council, Mr. Carr will be notified of the appointment. Any additional information required will be sent, and the Planning and Development Department will host an information session for new members.

FINANCIAL IMPLICATIONS

Resident members appointed to a Committee of Council will receive remuneration in accordance with the Council Remuneration Policy, which is identified in the annual Operating Budget.

ALTERNATIVES

Council can choose to direct staff to readvertise for the vacant position.

ATTACHMENTS

None

CHIEF ADMINISTRATIVE OFFICER REVIEW

The application process is in keeping with the existing policy.

I support the recommendation.

Report Prepared by: _____

Deanna Snair, Clerk

Report Reviewed by: _____

Sara Poirier, Director, Planning and Development

Report Approved by: _____

Mark Phillips, Chief Administrative Officer



West Hants
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WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
Property ☒	Public Opinion ☐	Environment ☐	Social
			Economic
			Councillor Activity ☐

To: Committee of the Whole

Submitted by: 
Todd Richard, Director, Public Works

Date: September 12, 2023

Subject: Emergency Purchase of Equipment Plow/Salt Dump Truck and Brine Equipment

LEGISLATIVE AUTHORITY

Nova Scotia Municipal Government Act, Section 65 authorizes Council to expend funds for municipal purposes.

Region of Windsor and West Hants Municipality Procurement and Tendering, Section 7.e.1.

RECOMMENDATION or DECISION REQUEST

It is recommended for Committee of the Whole to recommend to Council that:

Council approves the emergency purchase of a truck and dump body from a vendor with an available truck that meets municipal requirements, complete with snow and ice control equipment not to exceed \$350,000 plus applicable taxes.

BACKGROUND

The equipment replacement was identified and approved in the 2023-24 Capital budget. Staff have recently discovered that truck #50 has significant engine failure, resulting in poor performance and reduced power. The estimated cost to repair begins at \$20,000 without a guarantee of the end cost. Estimates indicate there is a high probability the cost will be much higher. There is also a high probability that complete engine failure could occur.

During discussion with several heavy truck distributors, representing six major truck brands, it was confirmed truck chassis and bodies are scarce throughout North America with long delivery times.

DISCUSSION

The truck replacement has not been tendered to date. Due to the long delivery times and the importance of this truck/equipment being available for winter snow and ice control operations, staff are recommending the replacement would qualify as an emergency purchase as per section 7.e.1. of the West Hants Municipal Procurement and Tendering Policy. The truck/equipment being recommended is currently in stock and available for delivery in time for the winter season. Staff reached out for pricing to all known vendors on trucks that may be available in time for the winter season from multiple dealers. Only two responded with potential availability, but there is no guarantee that these trucks will not be sold before the municipality is able to purchase. There will also be additional costs (included in the recommendation) to outfit and install snow and ice control equipment (pre wet salter). Staff have requested quotes from three vendors, and we received a low bid including installation for \$30,530. The current truck #50 is one of our priority pieces of equipment for snow and ice control along with hauling/dumping of materials. Without a timely replacement this could put us at risk of not meeting our service levels.

Staff have spent much time and effort looking for other solutions and do not like to be in this position as it is not a normal purchasing procedure. The current global situation of lack of supply of truck chassis is not unique to West Hants, many other municipalities are in the same situation. Early after budget approval staff reached out to several other municipalities to pool resources to bid on trucks together for additional buying power and speed up the delivery. After speaking with vendors, staff learned this endeavor would make no difference, in fact it may prolong the delivery if the collective was seeking multiple trucks as the availability is not there. We also recently were made aware that Colchester staff have asked their council to bypass the tender process for purchasing a dump truck. Vendors are not bidding on tenders given they cannot hold pricing for trucks that have a long delivery time between 18 and 24 months. Truck chassis are very scarce and when vendors can secure trucks they are usually sold before they hit the sales lot. Sale prices for their units are also seeing monthly increases, another reason the tendering process is not popular for vendors.

Staff have also considered rental options and contracted services. All calls to known suppliers have shown no rental units are available that would meet our municipal needs. Contracting additional

services to replace the function of truck #50 would result in additional costs outside of current operating budget and staff are uncertain to guarantee contractors availability.

The plan, if Council approves the recommendation would be to secure the lowest priced unit that is available as soon as possible. The truck would then be outfitted with a pre-wet push in salt unit housed in the dump-box. We will be re-using the existing plow blade for truck #50, however there will be costs associated with connecting and plumbing hydraulics and controls (these costs are included in the ask).

If the recommendation is approved, staff will investigate if Canoe Procurement would be applicable from the vendor. However, given the urgency staff still recommend the emergency clause to prevent any delays.

The other alternative would be to replace/repair the engine in the current truck #50. However, given the age, condition, and reliability of this unit staff are not recommending this option. Another issue and reason with not recommending the repair is there is no guarantee the repair would be complete before winter season begins.

The truck originally scoped for estimated cost pre-budget was for a single-axle dump truck. The unit being recommended is a tandem truck for the following reasons:

- Availability for a single axle dump truck is 18-24 months delivery and no current available stock;
- Tandem truck has been forecasted in PW's capital budget – if approved that unit will essentially been moved to this year instead of a future year;
- More productivity having larger capacity dump box and hauling capacity;
- Less contracted services requiring rented tandem trucks during construction season;
- More efficient / cost effective operations;
- Better combined workflow with new recent excavator purchase.

Equipment Pricing of available truck/equipment obtained by Staff is as follows.

Dealer/make	Truck \$	Salt/brine \$	Plow install \$	Total
East Cost International (International) Option 1	\$216,900	\$ xxxxxx PFT	\$xxxxxxx PFT	\$xxxxxx
Nova Truck Center (Freightliner)	\$355,000 uplifted	included	included	\$355,000
Nova Truck Center (Freightliner) Option 2 expected to arrive by November	\$280,000	\$xxxxxxxx	\$xxxxxxx PFT	\$xxxxxxxx
MacKay's Truck Center (Mack)	\$412,285 uplifted	included	included	\$412,285

MacKay's Truck Center (Volvo)	None available			
Bayview Kenworth	None available			
Peterbilt Atlantic	None available			
Silvers Garage (International)	None available			
Parts for Trucks (PFT)	N/A	\$xxxxxx		
Saunders Equipment	N/A		N/A	
Atlantic Costal Equipment	N/A		N/A	

NEXT STEPS

Pending approval of Council; staff would award the equipment tenders and issue Purchase Orders to the successful proponents.

FINANCIAL IMPLICATIONS

- 2023-24 Capital Budget – Replacement of 2011 Salt/Plow Dump Truck

Estimated Price	\$350,000.00
Non-Recoverable Tax (4.29%)	\$15,015.00
Tender Total	\$365,015.00
2023-24 Budget Value	\$250,000.00
Variance (over budget)	(\$115,015)

Within the 2023-24 Capital Budget, this Truck replacement purchase is scheduled to be funded through long-term debt. With this item coming in \$115,015 over budget, there will be an annual increase of \$7,256.

ALTERNATIVES

- Council may choose to direct staff to utilize our normal tendering process, however this alternative has a very high probability of long delivery times outside of the upcoming winter season.

2. Council may choose repair the current truck #50 to keep it in service until a tender is called, approved and new equipment is delivered. This is not being recommended for reasons stated in the report.

ATTACHMENTS

- None

CHIEF ADMINISTRATIVE OFFICER REVIEW

Report Prepared by:

Troy Burgess, Manager of Public Works Operation

Report Reviewed & Prepared by:


Todd Richard, Director of Public Works

Report Approved by:

Mark Phillips, Chief Administrative Officer



West Hants
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WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: Committee of the Whole

Submitted by: 
Todd Richard, Director, Public Works

Date: September 12, 2023

Subject: Windsor-Falmouth Water Interconnection Design

LEGISLATIVE AUTHORITY

Nova Scotia Municipal Government Act, Section 65 authorizes Council to expend funds for municipal purposes.

RECOMMENDATION or DECISION REQUEST

It is recommended for Committee of the Whole to recommend to Council that:

Council to approve; award design of the Windsor-Falmouth Water Main Interconnection project as identified in the 2023/24 capital budget to CBCL, with a total estimated design cost of \$178,956.00, plus applicable taxes.

BACKGROUND

Property ☒	Public Opinion ☐	Environment ☐	Social ☐	Economic ☐	Councillor Activity ☐
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West Hants Regional Municipality Council has identified in the 2023/24 budget; a Water Main Interconnection between the Windsor Water Utility and West Hants Water Utility as a priority water infrastructure expansion project. This interconnection is one of the critical path efforts that will support the continued residential and business development within the Falmouth, Windsor and Three Mile Plains growth centres.

In April, 2021 the feasibility study for this proposed project was completed by CBCL. The system interconnection will support regulatory redundancies required for the Falmouth Water Treatment Plant, without the requirement of raising existing dam levels within the French Mill Brook watershed. This interconnection will also have the capability for supplemental water supply to the existing Windsor Water Utility from the Falmouth Water Utility with the planned design for a two-way infrastructure system.

The intent is to proceed with **Option B** as identified by CBCL in the 2021 report, with a pump connection from the Windsor low pressure zone to the Falmouth system, crossing at the Windsor/Falmouth bridge on the Trunk #1 provincial highway; consisting of a water interconnection across the existing Windsor/Falmouth bridge on the Trunk #1 provincial highway, along with all necessary pumps, control stations and replacement water mains to accommodate the new combined water system.

“This option consists of an ~800m long 200mm diameter interconnecting pipe between the Windsor Low Zone and Falmouth. The pipe is assumed to connect to the Windsor Low Zone at the intersection of Albert Street continuing along Highway 1 across the Avon River and connecting to the 150mm diameter pipe in Falmouth. A pump station will be required to boost pressures from the Windsor Low Zone to supply the Falmouth tank to TWL. The pump station can be located on either the Falmouth or Windsor side of the Avon River.”

“In a reverse flow scenario, Falmouth would supply the Windsor Low Zone and a PRV will be required to reduce pressures. Consideration will need to be made with regards to the Windsor Low Zone demands and intended flow from Falmouth.”

DISCUSSION

West Hants Regional Municipality has requested proposals from pre-qualified engineering consultants to support this project from design through final construction.

1. Provide engineering and design services to meet all water treatment and distribution standards;
2. Include hydrology and engineering review to meet plant withdraw limit permits and meet DFO regulations;

3. Include all environmental planning and permitting required for the execution of all work;
4. Include all transportation (NSDPW) planning and permitting required for the execution of all work;
5. Include all applicable geotechnical, quality control field and laboratory testing services; and
6. Include overall project management, construction site monitoring and to provide final close-out report.



The municipality would like to be prepared to call for construction tenders in early 2024 for a spring/summer construction start, with project completion within the 2024/25 fiscal period. Design and tender documents are to be prepared by the successful consultant in accordance with the latest edition of the Municipal Standard Specifications, and the latest edition of the West Hants Regional Municipality Specification Manual.

The Request for Proposal (RFP) provided for the engagement of a pre-qualified professional engineering consultant to support the project from design through final construction. Inspection services during the key phases of construction will be carried out by the engineering consultant, with available support of municipal staff.

Request was for pricing and proposal to provide the following:

- Initial site visits to evaluate the site conditions and existing infrastructure;
- Start-up meeting with municipal staff to review the project and confirm the consultants understanding of the project;
- Obtain and submit any required approvals and/or permits for necessary work;
- Preliminary design to include 50% design;

- Confirm system hydraulics and water modeling that will allow the two current independent distribution systems to provide water flow in both directions depending on the system demands. (2021 feasibility study CBCL);
- Technical support for UARB approval submissions;
- Detailed design will include advancing the 50% design based on discussions with municipal staff and comments during the preliminary design review;
- 95% review for comments and a “Class A” cost estimate c/w detailed quantity take off;
- 100% design package for Tender (IFT);
- Tender package to include contract documents, design drawings and technical specifications based on applicable municipal and provincial Municipal Standard Specifications;
- Review of all tenders submitted together with all accompanying documentation along with written recommendation letter to municipality to support award of tender;
- Preparation of Issued for Construction (IFC) drawings and CAD package for contractors;
- Approval of contractor’s shop drawing submittals;
- Inspection support during keys phases of construction (to be proposed within the proposal);
- Review and final approval of project close-out documents; and
- Issuance of final project record drawings.

West Hants Public Works released an invited bid tender to its’ four prequalified engineering consultants (EXP, WSP, DesignPoint and CBCL) for proposals on May 29, 2023; closing on June 15, 2023. A single proposal was received from CBCL on June 15, 2023. This proposal was reviewed by WH Engineering staff to ensure that the proposal met the needs of the Municipality and Utilities. The Interconnection Design RFP (WHPW23-12) was sent out electronically by invited tender to all 4 pre-qualified consultants. CBCL replied that they would submitting a bid. The only other consultant to acknowledge was DesignPoint, who did request a copy of the pre-design report for review. However DesignPoint, nor the other 2 consultants choose to submit a bid.

As the project will have two distinct phases in different fiscal periods; consisting of design in 2023/24, with tendering and construction inspection planned for 2024/25, WH Engineering staff requested the proponent further clarify and requote on their proposal for Phase 1 (Design) separately from Phase 2 (Tendering & Construction Inspection). The revised fee table for Phase 1 “WHPW23-12 Windsor-Falmouth Interconnection, Revised Fee Proposal” has been included as an attachment to this recommendation report.

NEXT STEPS

Pending approval of Council, staff will award this design contract to CBCL.

FINANCIAL IMPLICATIONS

2023-24 Capital Budget – Windsor-Falmouth Water Interconnection – Phase 1

Tender Pricing	\$178,956.00
Non-Recoverable Tax (4.29%)	<u>\$7,677.21</u>
Tender Total	\$186,633.21
2023-24 Budget Value	\$200,000
Variance (over budget)	\$13,366.79

The Windsor-Falmouth Water Interconnection – Phase 1 was approved in the 2023-24 Capital budget on April 25, 2023, to be cost shared by the two utilities. The cost after the HST rebate will be \$186,633.21, to be funded 50% by the West Hants Water Utility Depreciation fund, and 50% by the Windsor Water Utility Depreciation fund.

ALTERNATIVES

1. Council may choose not to proceed with this planned project.

ATTACHMENTS

WHPW23-12 Windsor-Falmouth Interconnection, Revised Fee Proposal, CBCL Memo

CHIEF ADMINISTRATIVE OFFICER REVIEW

The report and proposal is in keeping with budget approvals and the planned action of Council. It is unfortunate that a single submission was received however, the recommended pre-qualified engineering firm is in good standing with the municipality, is familiar with the utilities and infrastructure due to a recent report in 2021 and has provided a quote within the anticipated budget. It is noted in the report that at least a second firm reviewed the RFP and potentially others. Rationale for not submitting is not noted.

I support the recommendation.

Report Prepared by:



Brad Carrigan, P.Eng., Capital Projects Engineer

Report Reviewed by:



Todd Richard, Director of Public Works

Report Approved by:



Mark Phillips, Chief Administrative Officer

August 17, 2023

Brad Carrigan, P.Eng.
Capital Projects Manager
West Hants Regional Municipality
76 Morison Drive
PO Box 3000
Windsor, NS B0N 2T0

Mr. Carrigan:

RE: WHPW23-12 Windsor-Falmouth Interconnection, Revised Fee Proposal

This letter follows discussion regarding award of the above noted project. During our discussions you indicated that the CBCL Limited (CBCL) team were the preferred proponent but that the fee exceeded the available budget and would require adjustment to better meet the needs of West Hants Regional Municipality (WHRM). We had some internal discussions on and reviewed our proposed scope and fee and made some adjustments which are outlined below. In light of the budget constraints, we propose that WHRM break the project into two phases: Phase 1 – Design and Phase 2 – Tender and Construction. The design phase would be awarded initially, and subject to available budget, the Tender and Construction Phase will be awarded at a later date.

Proposed scope revisions for the design phase are outlined as follows:

Phase 1 – Design Scope Revisions

- ▶ We have reduced Simon Pellerin's rate from \$135 to \$125 /hr.
- ▶ Kevin Murphy will provide QA/QC to the technical components of the project only and, hours for non-technical support have been removed.
- ▶ The initial site visit will be conducted immediately following the startup meeting by Jeff Clair and Simon Pellerin. We have allowed for a site visit by the Bridge Engineer (Colin) in a separate task.
- ▶ The pipe on the bridge will be designed as ductile iron and we have removed the evaluation other pipe materials.
- ▶ The pump station building will be above ground on property selected by WHRM. We will not conduct a siting analysis. We will assume that pumps will be vertical multi-stage centrifugal and will have removed the evaluation of other pump types.
- ▶ We will assume that the interconnecting pipe will be installed under the active transportation trail on the north side of the highway. Therefore, we have removed the routing options analysis.
- ▶ Any permit or application fees will be paid for directly by WHRM.

While the tender and construction phase are to be awarded at a later date, we have reviewed these fees and propose the following scope revisions.

Phase 2 – Tender & Construction Scope Revisions

- ▶ The number of civil day trips can be reduced to six, down from 10.
- ▶ We have removed the preparation of enhanced O&M manuals.
- ▶ Materials testing has been removed from the fee. This is largely an allowance as it is hard to quantify the exact effort required. Note that materials testing will be required during the construction phase and WHRM could consider alternate service provider to better suit needs of WHRM.

The revised cost for the design phase is summarized in Table 1 and the updated fee table is attached. The cost for the tender and construction phase can better determined at the completion of detailed design.

Table 1: Revised Fee Summary

Phase	Fees & Expenses	Net HST (4.286%)	Total
Design	\$178,956	\$7,670	\$186,626

We look forward to continuing to develop our partnership with WHRM on this project. Should have any questions please contact me.

Yours very truly,

CBCL Limited



Prepared by:
Jeffrey Clair, P.Eng.
Senior Municipal Engineer
Direct: 902-421-7241, Ext. 2427
E-Mail: jclair@cbcl.ca



Reviewed by:
Andrew Gate, P.Eng.
VP Infrastructure Services

Attachment – Revised Fee Table

CC: Aaron Baillie

Proposal No: 238400.50

This document was prepared for the party indicated herein. The material and information in the document reflects CBCL Limited's opinion and best judgment based on the information available at the time of preparation. Any use of this document or reliance on its content by third parties is the responsibility of the third party. CBCL Limited accepts no responsibility for any damages suffered as a result of third party use of this document.

Attachment A

Revised Fee Table

Table 1.1: Projected Effort by Team Members

	Kevin Murphy P.Eng QA/QC	Jeffrey Clair, PM & Lead Design Engineer	Simon Pellerin, Municipal Design EIT	Colin Jim, Structural Design Lead	Intermediate Bridge Engineer	Judy Folwer, Structural Design Lead	Dylan Kugler, Electrical Design Lead	Marty Hiltz, Arch Technologist	Mohammad Ashari, Geotechnical Lead	Geotechnical Field Technician	Engineering Support (Jr- Int Engineers)	Trevor carter, Survey	CAD	Clerical Support	Subtotals	Disbursements	Field Expenses	Drilling Subcontractor	Laboratory Testing	Travel & Expenses	Total
Rate	\$ 235	\$ 185	\$ 125	\$ 215	\$ 135	\$ 185	\$ 155	\$ 140	\$ 185	\$ 110	\$ 125	\$ 110	\$ 105	\$ 95		6%					
Startup Meeting		3	5											1	\$ 1,275	\$ 76.50				\$ 239.00	\$ 1,590.50
Data Collection and Site Visit		5	8						20	16		20	30	2	\$ 12,925	\$ 775.50	\$ 850.00	\$ 2,350.00	\$ 450.00	\$ 239.00	\$ 17,589.50
Permits and Approvals		5	10	3	15									2	\$ 5,035	\$ 302.10				\$ 239.00	\$ 5,576.10
Preliminary Design																					
Interconnection Operation and Hydraulic Analysis		2	7.5											2	\$ 1,498	\$ 89.85					\$ 1,587.35
Booster and PRV Station Configuration and Siting	2	5	15			10	20	5			30		30	2	\$ 16,010	\$ 960.60					\$ 16,970.60
Avon River Bridge Crossing	2	7		21	73		4				105		10		\$ 30,930	\$ 1,855.80					\$ 32,785.80
Piping Alignment and Interconnections			5										20	1	\$ 2,820	\$ 169.20				\$ 239.00	\$ 3,228.20
Preliminary Design Report	1	8	20		2		4						5	1	\$ 5,725	\$ 343.50					\$ 6,068.50
Detail Design	5	65	105	11	38	7	50	14	5		55		255	85	\$ 87,475	\$ 5,248.50				\$ 836.00	\$ 93,559.50
TOTAL PROJECT	10	100	175.5	35	128	17	78	19	25	16	190	20	350	96	\$163,693	\$9,822	\$850	\$2,350	\$450	\$1,792	\$178,956
	\$ 2,350	\$ 18,500	\$ 21,938	\$ 7,525	\$ 17,280	\$ 3,145	\$ 12,090	\$ 2,660	\$ 4,625	\$ 1,760	\$ 23,750	\$ 2,200	\$ 36,750	\$ 9,120	\$ 163,693				Net HST (4.286%)	\$ 7,670.06	
																			PHASE 1 TOTAL	\$ 186,626.11	



WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: WHRM Council

Submitted by: _____
Carlee Rochon, Director, Financial Services

Date: September 12, 2023

Subject: Municipal Finance - Fall 2023 Debenture – (Updated September 12, 2023)

LEGISLATIVE AUTHORITY

Municipal Government Act, Part VI, Power to Spend Money 65 (A) & Power to Borrow Money 66.

RECOMMENDATION or DECISION REQUEST

Council approves . . .

... the Mayor and Municipal Clerk to sign the Resolution for Pre-Approval of Debenture Issuance, subject to interest rate confirmation not to exceed 6.5% to enable West Hants Regional Municipality to issue a 5-year debenture of \$42,418 for purchase of Extrication Tools for Brooklyn Fire Department Station 1.

... the Mayor and Municipal Clerk to sign the Resolution for Pre-Approval of Debenture Issuance, subject to interest rate confirmation not to exceed 6.5% to enable West Hants Regional Municipality to issue a 20-year debenture of \$649,275, for rehabilitation of the Churchill and Highland Avenue, in the community of Windsor.

BACKGROUND

Property ☐	Public Opinion ☐	Environment ☐	Social ☐	Economic ☒	Councillor Activity ☐
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In the 2020-21 Capital Budget, Council approved the rehabilitation of Highland and Churchill Avenue. The tender award for this Windsor Rehabilitation projects was approved by Council at the May 26, 2020, meeting and awarded to Gary Parker Excavating. The temporary borrowing resolution for this work in the amount of \$680,579.65 was approved by Council on July 31st, 2023, and is awaiting Ministerial approval.

In the 2022-23 Capital Budget, Council approved the purchase of Extrication Tools for Brooklyn Fire Department Station 1. The tender award for the Extrication Tools, was approved at the October 25, 2022, meeting and awarded to Safety Source Fire. The temporary borrowing resolution were approved on July 31st, 2023, in the amount of \$53,621.91 and is awaiting Ministerial approval.

Once approved and received from the Department of Municipal Affairs and Housing these temporary borrowing resolutions will be submitted to the Municipal Finance Division for the Fall Debenture deadline of September 28th, 2023.

DISCUSSION

Municipal Finance offers favorable fixed lending rates for municipal capital purchases. To meet the necessary lending requirements a Temporary Borrowing Resolution (TBR) is required, which needs Council and Minister approval.

To be able to participate in the upcoming Municipal Finance semi-annual debenture call, a 'Resolution for Pre-Approval of Debenture Issuance Subject to Interest Rate' must be approved by Council. Approving this now would qualify the Municipality to take part in the Fall debenture call.

It should be noted that the Minister approval date of the TBR in the resolution document has been left blank. The resolution document is a Municipal Finance's procedural step and should be left blank for Municipal Finance Division staff to complete.

NEXT STEPS

Should Council approve the Resolution for Pre-Approval of Debenture Issuance, a time will be scheduled for the Mayor and Municipal Clerk to sign the documents. The package will be prepared for submission to the Municipal Finance Division by 12pm on September 28th, 2023.

FINANCIAL IMPLICATIONS

The full financing charges for these items already make up part of the current fiscal year's budget, so they will have no impact on the 2023-24 operating budget.

Windsor Road Rehabilitation – Churchill and Highland Avenue

The total cost required for the road rehab project was \$1,193,994.19. From this amount, \$402,231.54 was approved to come from our capital reserves, an additional \$57,360 came from provincial funding, through the PCAP program. Bringing the requested borrowing amount to \$734,402.65.

Council approved \$19,370 and \$34,453 for debt servicing in the 2021-22, 2022-23 Operating Budgets. In the current 2023-24 Operating budget debt servicing was budgeted for \$31,305. These debt servicing amounts will reduce the total required for borrowing, bringing the requested borrowing amount to \$649,275.

BFD Station 1 – Extrication Tools

The total cost required for the Extrication Tools was \$64,801.91. Council approved \$11,180 for debt servicing in the 2022-23 Operating Budget. In the current 2023-24 Operating budget debt servicing was budgeted for \$11,204. These debt servicing amounts will reduce the total required for borrowing, bringing the requested borrowing amount to \$42,418.

Participating in the Municipal Finance debenture will allow the Municipality to clear its internal loan between the General Operating fund and the Capital fund.

ALTERNATIVES

- Council could reject moving forward with the MFC fall debenture and direct staff as to how the item is to be funded. This is not the recommended approach.

ATTACHMENTS

- Resolution for Pre-Approval of Debenture Issuance Subject to Interest Rate – Fire
- Resolution for Pre-Approval of Debenture Issuance Subject to Interest Rate – Roads
- Temporary Borrowing Resolution – July 31st, 2023

CHIEF ADMINISTRATIVE OFFICER REVIEW

I support the recommendation.

Report Prepared by: _____
Carlee Rochon, Director, Financial Services

Report Approved by:  _____
Mark Phillips, Chief Administrative Officer

Resolution for Pre-Approval of Debenture Issuance Subject to Interest Rate

WHEREAS clause 66 (1) of the Municipal Government Act (the “Act”) provides that a municipality may borrow to carry out an authority to expend funds for capital purposes conferred by the Act or another Act of the Legislature;

AND WHEREAS clause 91(1)(a) of the Act provides that where a municipality is authorized to borrow money, subject to the approval of the Minister of Municipal Affairs and Housing (the “Minister”), that the sum shall be borrowed by the issue and sale of debentures, in one sum or by installments, as determined by the council;

AND WHEREAS clause 91(1)(b) of the *Municipal Government Act* authorizes the council to determine the amount and term of, and the rate of interest, on each debenture, when the interest on a debenture is to be paid, and where the principal and interest on a debenture are to be paid;

AND WHEREAS clause 91(2) of the *Municipal Government Act* states, that in accordance with the *Finance Act*, the mayor or warden and clerk or the person designated by the council, by policy, shall sell and deliver the debentures on behalf of the municipality at the price, in the sums and in the manner deemed proper;

AND WHEREAS the resolution of council to borrow for was approved by the municipal council on__July 31, 2023___.
(council’s TBR approval date)

BE IT THEREFORE RESOLVED

THAT under the authority of Section 91 of the *Municipal Government Act*, the

West Hants Regional Municipality
(Name of Unit)

borrow by the issue and sale of debentures a sum or sums not exceeding \$ __\$42,418__ , for a period not to exceed __5__ years, subject to the approval of the Minister;

THAT the sum be borrowed by the issue and sale of debentures of the

West Hants Regional Municipality
(Name of Unit)

in the amount that the mayor or warden and clerk or the person designated by the council deems proper, provided the average interest rate of the debenture does not exceed the rate of 6.5%;

THAT the debenture be arranged with the Province of Nova Scotia with interest to be paid semi-annually and principal payments made annually;

THAT this resolution remains in force for a period not exceeding twelve months from the passing of this resolution.

For Province use only:

TBR #: _____

Minister
signed: _____

THIS IS TO CERTIFY that the foregoing is a true copy of a resolution duly passed at a meeting of the Council of the

West Hants Regional Municipality

(Name of Unit)

held on the 26 day of September 2023

GIVEN under the hands of the Mayor/Warden and the Clerk of the

(Name of Unit)

this day of 20

Mayor/Warden

Clerk

Resolution for Pre-Approval of Debenture Issuance Subject to Interest Rate

WHEREAS clause 66 (1) of the Municipal Government Act (the “Act”) provides that a municipality may borrow to carry out an authority to expend funds for capital purposes conferred by the Act or another Act of the Legislature;

AND WHEREAS clause 91(1)(a) of the Act provides that where a municipality is authorized to borrow money, subject to the approval of the Minister of Municipal Affairs and Housing (the “Minister”), that the sum shall be borrowed by the issue and sale of debentures, in one sum or by installments, as determined by the council;

AND WHEREAS clause 91(1)(b) of the *Municipal Government Act* authorizes the council to determine the amount and term of, and the rate of interest, on each debenture, when the interest on a debenture is to be paid, and where the principal and interest on a debenture are to be paid;

AND WHEREAS clause 91(2) of the *Municipal Government Act* states, that in accordance with the *Finance Act*, the mayor or warden and clerk or the person designated by the council, by policy, shall sell and deliver the debentures on behalf of the municipality at the price, in the sums and in the manner deemed proper;

AND WHEREAS the resolution of council to borrow for was approved by the municipal council on__July 31, 2023___.
(council’s TBR approval date)

BE IT THEREFORE RESOLVED

THAT under the authority of Section 91 of the *Municipal Government Act*, the

West Hants Regional Municipality
(Name of Unit)

borrow by the issue and sale of debentures a sum or sums not exceeding \$__\$649,275_____, for a period not to exceed __20__ years, subject to the approval of the Minister;

THAT the sum be borrowed by the issue and sale of debentures of the

West Hants Regional Municipality
(Name of Unit)

in the amount that the mayor or warden and clerk or the person designated by the council deems proper, provided the average interest rate of the debenture does not exceed the rate of 6.5%;

THAT the debenture be arranged with the Province of Nova Scotia with interest to be paid semi-annually and principal payments made annually;

THAT this resolution remains in force for a period not exceeding twelve months from the passing of this resolution.

For Province use only:

TBR #: _____

Minister
signed: _____

THIS IS TO CERTIFY that the foregoing is a true copy of a resolution duly passed at a meeting of the Council of the
West Hants Regional Municipality

(Name of Unit)

held on the 26 day of September 2023

GIVEN under the hands of the Mayor/Warden and the Clerk of the

(Name of Unit)

this day of 20

Mayor/Warden

Clerk

MUNICIPAL COUNCIL OF THE

West Hants Regional Municipality

TEMPORARY BORROWING RESOLUTION

Amount: \$ 53,622

Purpose: BFD 1 - Extrication Tools

WHEREAS Section 66 of the Municipal Government Act provides that the Council of the
West Hants Regional Municipality, subject to the approval of the Minister
of Municipal Affairs and Housing, may borrow to expend funds for a capital purpose as authorized by statute;

WHEREAS the Council of the West Hants Regional Municipality has
adopted a capital budget for this fiscal year as required by Section 65 of the Municipal Government Act and are
so authorized to expend funds for a capital purpose as identified in their capital budget; and

WHEREAS the Council of the West Hants Regional Municipality has
determined to borrow for the purposes of BFD 1 - Extrication Tools;

BE IT THEREFORE RESOLVED

THAT under the authority of Section 66 of the Municipal Government Act, the Council of the
West Hants Regional Municipality borrow a sum or sums not exceeding
fifty-three thousand, six hundred twenty-two Dollars (\$ 53,622) for the
purpose set out above, subject to the approval of the Minister of Municipal Affairs and Housing;

THAT the sum be borrowed by the issue and sale of debentures of the Council of the
West Hants Regional Municipality to such an amount as the Council deems
necessary;

THAT the issue of debentures be postponed pursuant to Section 92 of the Municipal Government Act
and that the Council borrow from time to time a sum or sums not exceeding
fifty-three thousand, six hundred twenty-two Dollars (\$ 53,622) in total from
any chartered bank or trust company doing business in Nova Scotia;

THAT the sum be borrowed for a period not exceeding Twelve (12) Months from the date of the
approval of the Minister of Municipal Affairs and Housing of this resolution;

THAT the interest payable on the borrowing be paid at a rate to be agreed upon; and

THAT the amount borrowed be repaid from the proceeds of the debentures when sold.

THIS IS TO CERTIFY that the foregoing is a true copy of a resolution read
and duly passed at a meeting of the Council of the

West Hants Regional Municipality

held on the 31st day of July, 2023.

GIVEN under the hands of the Clerk and under the seal of the

West Hants Regional Municipality

this 31st day of July, 2023.

Clerk

MUNICIPAL COUNCIL OF THE
West Hants Regional Municipality
TEMPORARY BORROWING RESOLUTION

Amount: \$ 680,580

Purpose: Highland & Churchill Road Rehab

WHEREAS Section 66 of the Municipal Government Act provides that the Council of the West Hants Regional Municipality, subject to the approval of the Minister of Municipal Affairs and Housing, may borrow to expend funds for a capital purpose as authorized by statute;

WHEREAS the Council of the West Hants Regional Municipality has adopted a capital budget for this fiscal year as required by Section 65 of the Municipal Government Act and are so authorized to expend funds for a capital purpose as identified in their capital budget; and

WHEREAS the Council of the West Hants Regional Municipality has determined to borrow for the purposes of Highland & Churchill Road Rehab;

BE IT THEREFORE RESOLVED

THAT under the authority of Section 66 of the Municipal Government Act, the Council of the West Hants Regional Municipality borrow a sum or sums not exceeding six-hundred eighty thousand, five-hundred eighty Dollars (\$ 680,580) for the purpose set out above, subject to the approval of the Minister of Municipal Affairs and Housing;

THAT the sum be borrowed by the issue and sale of debentures of the Council of the West Hants Regional Municipality to such an amount as the Council deems necessary;

THAT the issue of debentures be postponed pursuant to Section 92 of the Municipal Government Act and that the Council borrow from time to time a sum or sums not exceeding six-hundred eighty thousand, five-hundred eighty Dollars (\$ 680,580) in total from any chartered bank or trust company doing business in Nova Scotia;

THAT the sum be borrowed for a period not exceeding Twelve (12) Months from the date of the approval of the Minister of Municipal Affairs and Housing of this resolution;

THAT the interest payable on the borrowing be paid at a rate to be agreed upon; and

THAT the amount borrowed be repaid from the proceeds of the debentures when sold.

THIS IS TO CERTIFY that the foregoing is a true copy of a resolution read and duly passed at a meeting of the Council of the West Hants Regional Municipality held on the 31st day of July, 2023.

GIVEN under the hand of the Clerk and under the seal of the West Hants Regional Municipality this 31st day of July, 2023.

N. S. Smith
Clerk





WEST HANTS REGIONAL MUNICIPALITY REPORT

Information ☐	Recommendation ☒	Decision Request ☐	Councillor Activity ☐
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To: WHRM Council

Submitted by: _____
Carlee Rochon, Director, Financial Services

Date: September 12, 2023

Subject: RCOFN-004.00 Tax Collection Policy

LEGISLATIVE AUTHORITY

Municipal Government Act, Part I, Council may make policies, Section 23

Municipal Government Act, Part VI, Policy for reduction of taxes where destruction, Section 69A

RECOMMENDATION

Committee of the Whole recommends that . . .

. . . Council approves the Tax Collection Policy RCOFN-004.00 for the Region of Windsor and West Hants Municipality as presented at the September 12th Committee of the Whole meeting.

BACKGROUND

Property ☐	Public Opinion ☐	Environment ☐	Social ☐	Economic ☐	Councillor Activity ☐
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The Municipal Government Act, Section 23 gives council the power to adopt policies as specifically outlined in the Act, or for any matter that the council considers conducive of effective management of the municipality.

Under Section 69A (1), Council by policy, provide for the reduction, to the extent that the council considers appropriate, of the taxes payable with respect to a property if a building situate on the property has been destroyed or partially destroyed by fire, storm or otherwise and the

assessment of the property does not reflect that the building has been destroyed or partially destroyed, and provide for the reimbursement of any overpayment resulting from the reduction.

In light of the recent Thunderstorm and flooding that occurred on July 21-22, 2023, the tax collection policy was reviewed. It outlines the guidelines for helping those individuals with properties that is deemed unlivable and usable, as approved by Council. It has been three years since it is original approval by Council on April 28, 2020.

DISCUSSION

Under the MGA, Section 69A, a written application from the property owner is not required, however it is required in our Tax Collection Policy, under section 3. a.i.. These requests aren't approved by Council and put the hardship of our residents on public display. In the previous entities, this would have been more of a mechanism of notification. An alternative reporting requirement can come from the Financial Services department on an annual basis and is presented in the proposed policy. This alternative reporting method will protect those residents and property owners' privacy in an already difficult time.

NEXT STEPS

FINANCIAL IMPLICATIONS

This policy does not create any immediate financial implications; however, they provide staff and the Municipality with the guidelines they need to be able to collect taxes, fees, and apply reductions. With anticipated requests following the disaster on July 21-22, 2023. Any significant impacts on tax revenue would also be communicated through the monthly financial updates to Council.

ALTERNATIVES

1. The Committee of the Whole could choose to not move forward with the recommendation; however, this would leave the requirement for property owners to apply in writing to Council asking for reduction or rebate of property taxes in a public forum. This is not recommended, as the Municipal Government Act does not require this step.

ATTACHMENTS

- Proposed Tax Collection Policy RCOFN-004.00

CHIEF ADMINISTRATIVE OFFICER REVIEW

This matter is being brought forward by the director for Council's consideration. As highlighted in the report the policy change is primarily a consideration of privacy for the applicant but is not a requirement should Council not proceed with the amendment.

I support the intent and spirit of the recommendation.

Report Prepared by: _____

Carlee Rochon, Director, Financial Services

Report Approved by:  _____

Mark Phillips, Chief Administrative Officer

1.0 PURPOSE

The purpose of this policy is to provide direction regarding tax collection in accordance with various sections of the Municipal Government Act.

2.0 DEFINITIONS

For the purposes of this policy, the following definitions are provided:

- a. “CAO” refers to the Chief Administrative Officer of the Municipality.
- b. “Council” refers to the Council of the Municipality.
- c. “MGA” refers to the Municipal Government Act.
- d. “Municipality” refers to the Region of Windsor and West Hants Municipality (or the name of the Regional Municipality given as per Section 11 of the Region of Windsor and West Hants Municipal Act), effective April 1, 2020.
- e. “Owner” refers to the person(s) who owns a property and to whom taxes are assessed.

3.0 APPLICATION

- a. Pursuant to Section 69A of the MGA, where a building(s) situated on a property has become permanently unlivable or unusable due to fire, storm, or otherwise and the current assessment of the property does not reflect that the building(s) has been destroyed:
 - i. The Municipality will, upon request, reduce or rebate the property taxes on the building(s) alone for the balance of the taxation year. ~~The owner shall apply in writing to Council requesting a reduction or rebate of property taxes.~~
 - ii. The Municipality will ask the Building Official of the Municipality to confirm the complete destruction of the building(s).

- iii. The Municipality will ask the Property Valuation Services Corporation to determine the following year's assessment value before any subsequent rebuilding or construction.
 - iv. Upon receipt of the Building Official's and Property Valuation Services Corporation's reports, the Municipality shall reduce the amount of the taxes on the building(s) by pro rating the same over the balance of the taxation year from the date of destruction.
 - v. If the owner of the property in question is found guilty of arson, either civilly or criminally, the Municipality shall not rebate any taxes. In the event that taxes have already been rebated, then that rebate shall be void from the beginning, and the taxes, with interest accrued thereon, shall become immediately due and payable, it being the overriding policy of the Municipality that a person shall not benefit from his or her own wrongdoing.
 - vi. The Treasurer/Director, Financial Services will update Council on an annual basis, the number of applications and the total amount of reduced or rebated taxes.
- b. Pursuant to Section 113(2) of the MGA, interest will be charged on overdue taxes at the rate of one and a quarter percent (1.25%) per month (fifteen percent (15%) per annum) simple interest.
 - c. Pursuant to Section 114(2) of the MGA, where an overpayment of taxes has been made, the Municipality will pay interest on the excess taxes paid at the rate of zero percent (0%) per annum from the date of overpayment.
 - d. Pursuant to Section 123(6) of the MGA, the person executing a warrant is entitled to a fee as stated in their contract for such service.
 - e. Pursuant to Section 134(4) of the MGA, the Municipality hereby delegates to the Treasurer/Director, Financial Services the power to enter into a tax arrears payment agreement with the owner.

- f. Payment from the owner will first be applied to any monies expended by the Municipality on behalf of the owner, such as legal fees and demolition costs that have been charged against the property as miscellaneous invoices and then in accordance with Section 131 of the MGA.
- g. The Municipality will not put a property on the list of properties liable to be sold for taxes, rates, and expenses if the amount owing for the previous tax year or years (excluding the current year) is less than ten percent (10%) of the total taxes, rates, and expenses owing (including interest) for that particular property, or two hundred dollars (\$200.00).
- h. Pursuant to Section 138 of the MGA, the time period for payment of overdue taxes to be set forth in the preliminary notice shall be 30 days.
- i. The Municipality will permit the Treasurer/Director, Financial Services to engage a firm to perform work on a property which may include a survey of the property which has been sold or will be sold at a tax sale. In exercising this discretion, the Treasurer/Director, Financial Services shall take into consideration the work to be performed by a firm in relation to the overall benefit to the Municipality and all the circumstances of the particular case.

4.0 REPEAL

The Tax Collection Policy, COFN-002.00 dated April 26, 2016 of the former Municipality of the District of West Hants, and the Tax Billing Policy dated April 27, 1999 and the Tax Sale Policy dated March 24, 1992 of the former Town of Windsor are hereby repealed.

I, Deanna Snair, Municipal Clerk of the West Hants Regional Municipality, in the Province of Nova Scotia, do hereby certify that this is a true copy of the Policy as adopted by the Council of the West Hants Regional

Municipality at a meeting duly called and held on the **26th** day of
September, 2023.

Deanna Snair
Municipal Clerk

<i>Adoption</i>	
<i>Notice to Council:</i>	<i>Date: April 14, 2020</i>
<i>Approval:</i>	<i>Date: April 28, 2020</i>
<i>Description: Initial approval of the Tax Collection Policy, RCOFN-004.00.</i>	
<i>Adoption</i>	
<i>Notice to Council:</i>	<i>Date: September 12, 2023</i>
<i>Approval:</i>	<i>Date: September 26, 2023</i>
<i>Description: Remove 3(a)(i) The owner shall apply in writing to Council requesting a reduction or rebate or property taxes.</i> <i>Add 3(a)(vi) The Treasurer/Director, Financial Services will update Council on an annual basis, the number of applications and the total amount of reduced or rebated taxes.</i>	

**Service Exchange Renegotiation & Municipal
Government Act Review (SERMGAR) Advisory
Committee Recommendations**
February 2023

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Preamble

The Service Exchange Renegotiation and Municipal Government Act Advisory Committee (SERMGAR Committee) was formed by the Nova Scotia Federation of Municipalities (NSFM). The SERMGAR committee provides the following report and recommendations for consideration by the Province of Nova Scotia (Province). The report is based on discussions between the Province and the SERMGAR Committee between March 2022 and January 2023. The report discusses a series of agreed upon topics shaped in large part by a result of the NSFM member survey conducted between May and June of 2022.

These recommendations are made with the understanding that the SERMGAR committee is advisory only, and that robust consultation will take place which will provide an opportunity for all municipal units in Nova Scotia to provide feedback.

The SERMGAR Committee's Proposal on Mandatory Contributions

Mandatory contributions have been a long-standing issue dating back to the Graham Commission (1975) where it was recommended that they be addressed^{1,2}. They were discussed again following the 1995 service exchange but no progress was made. The 1998 Memorandum of Understanding (MOU) did not cover mandatory contributions³. In a 2007 MOU, it was agreed that the Province would not increase mandatory education contributions by more than consumer price index (CPI)⁴.

Concerns with mandatory municipal contributions (housing, corrections, and education) remain a top priority for the NSFM. These contributions account for one-fifth of all municipal expenditures and occur in areas of Provincial responsibility⁵. Last year, municipalities collected \$293,985,347 on behalf of the provincial government. Municipalities do not have input on how the contribution amount is determined, nor do they have control over how they are spent. Municipal expenditures are continuing to rise faster than the CPI and mandatory contributions add undue pressure on municipalities⁶.

In a survey conducted by the NSFM, mandatory contributions to housing, corrections, and education made up 3 of the top 5 expenditures to review. Participants stated that municipalities have increased responsibility in areas that are exceeding their capacity, and that municipalities should only oversee services and regulations that they can control or have a say in. Based on the NSFM survey, and research conducted over the last 50 years, a new agreement between the Province and municipalities should include the Province taking complete responsibility for the cost of corrections and regional housing authority operating losses.

It is imperative that other mandatory contributions made by municipalities continue to be a priority. It is of utmost importance that the matter be given due attention and consideration to ensure equitable and sustainable outcomes for all concerned. The NSFM requests the Department of Municipal Affairs and Housing (DMAH) to engage in productive discussions over the next five years with regards to contributions to education. In the interim, it is recommended that the current amounts for contributions to education remain frozen and not be subject to any increases.

Proposed Action: The Province assume full responsibility for the cost of corrections and operating losses incurred by regional housing authorities. Additionally, it is recommended that

¹ Graham, J. (1975). An Introduction to the Nova Scotia Royal Commission, in Canadian Public Policy 1(3): 349-354

² <https://www.nsfm.ca/nsfm-resolutions.html>

³ Nova Scotia, *Memorandum of Understanding Respecting Short Term Policy Initiatives and Comprehensive Review of Roles and Responsibilities*, April 7, 1998.

⁴ Premier's Office. (2007, November 7). *Province Reaches New Financial Agreement with Municipalities* [Press Release]. Retrieved from: <https://novascotia.ca/news/release/?id=20071107001>.

⁵ Provincial-Municipal Fiscal Review. (2013). *The Provincial-Municipal Fiscal Review, Part 1: The Current State of Municipal Government in Nova Scotia*.

⁶ Provincial-Municipal Fiscal Review. (2013). *The Provincial-Municipal Fiscal Review, Part 1: The Current State of Municipal Government in Nova Scotia*.

the contribution towards education be temporarily frozen while discussions towards phasing out such contributions are underway.

The SERMGAR Committee's Proposal on Updating Municipal Financial Capacity Grant

The Municipal Financial Capacity Grant (MFCG) is a topic of concern among Nova Scotia's municipalities. The SERMGAR committee, in response to this issue, conducted a survey and found that updating and improving the MFCG was a common suggestion among respondents. In response to this feedback, the committee has identified two key areas of focus for the MFCG: 1) updating the formula to ensure that it more accurately reflects the financial needs of municipalities, and 2) increasing the funding for the MFCG to provide much-needed support to municipalities. These efforts aim to address the chronic underfunding that has compromised the grant's ability to provide municipalities with a comparable level of service and tax rate.

To address these issues, the committee has made several recommendations based on research for updating the formula to ensure an accurate representation of municipalities⁷. The proposed updates aim to make sure appropriate comparison groups are used, review classifications for municipalities, modernize standard expenditures, and accurately measure fiscal capacity.

1. **Comparison Groups:** The committee recommends the formula continue to include Halifax Regional Municipality (HRM) and Cape Breton Regional Municipality (CBRM) data. This decision was made on the rationale that the data of HRM and CBRM are included in the calculation of other municipal formulas, such as education⁸.
2. **Municipal Classifications:** The committee and the Province have agreed a thorough review of municipal classifications is required (Class I, Class II). The review could not be completed in the initial phase of these MOU discussions but the committee highly recommends that it be a top priority for review in Schedule A and take no longer than one year to complete (See page 14). The committee recognizes it could be a significant factor for municipalities considering consolidation. While this review is ongoing, the SERMGAR committee proposes floor payments for municipalities facing reductions in MFCG funding due to the proposed new formula and freeze funding at current levels for municipalities undergoing consolidation. The objective of this review is to establish clear definitions for each class and remove any disincentive for current and future consolidation discussions.
3. **Modernized Standard Expenditures:** The current MFCG is estimated to include 40% of expenditures⁹. To ensure the formula is more reflective of the increasing pressures on municipalities, the committee has proposed updating the standard expenditures.
4. **Measurement of Fiscal Capacity/ Ability to Pay:** The current funding model does not accurately reflect differences between residential and commercial tax rates and the

⁷ Bird, R. M., & Slack, E. (2021). Provincial-Local Equalization in Canada: Time for a Change? Institute on Municipal Finance and Governance.

⁸ Grace-Martin, K. (n.d.). Outliers: to drop or not to drop. The Analysis Factor. <https://www.theanalysisfactor.com/outliers-to-drop-or-not-to-drop/>

⁹ Hobson, P., Cameron, D., & Locke, W. (2005). A Question of Balance: An Assessment of the State of Local Government in Nova Scotia. Government of Nova Scotia.

ability to raise taxes from these different groups¹⁰. The committee would like the formula to accurately reflect these differences.

The proposed updates to the MFCG formula aim to provide a more accurate representation of municipal fiscal capacity. The SERMGAR committee endorses the removal of the formula from the Municipal Grants Act for the purpose of efficiently reviewing and implementing adjustments¹¹. This approach will enable timely modifications to the formula. These updates will ensure that the MFCG remains relevant and responsive to the evolving needs of municipalities and their residents. The endorsement comes with the understanding that the 12-month notice would apply.

Increasing funding in MFCG has been a priority of the NSFM for many years due to chronic underfunding and the need to offer comparable services and tax rates to citizens¹². Despite being one of the most sophisticated grants in the country, the amount has remained frozen since 2014-2015¹³. Currently, \$20,445,966 (67.33%) of funding comes from Nova Scotia Power Incorporated (NSPI) while \$9,922,715 (32.67%) comes from the Province. In 2021, NSFM requested a \$20 million increase in Provincial funds for the grant over three years, but it was not implemented¹⁴. However, the funding was doubled for one year in 2021-2022 while an agreement was negotiated.

Aligned with the resolutions of the NSFM over the past 5 years, the committee proposes an increase of \$15 million in Provincial funding for MFCG, to be increased annually by the CPI. This would bring the total funding to \$45,368,681 and increase the Province's funding share to 57.47%. These changes would reflect the growing costs and need of municipalities.

Proposed Action: Update the MFCG formula to ensure an accurate representation of municipalities. Increase total funding in MFCG by \$15M plus CPI annually. Implement floor payments for municipalities facing reductions, and freeze funding at updated amounts for municipalities undergoing consolidation during the review of Class I and Class II classifications.

¹⁰ Hobson, P., Cameron, D., & Locke, W. (2005). A Question of Balance: An Assessment of the State of Local Government in Nova Scotia. Government of Nova Scotia.

¹¹ <https://nslegislature.ca/sites/default/files/legc/statutes/municipal%20grants.pdf>

¹² Hobson, P., Cameron, D., & Locke, W. (2005). A Question of Balance: An Assessment of the State of Local Government in Nova Scotia. Government of Nova Scotia.

¹³ Bird, R. M., & Slack, E. (2021). Provincial-Local Equalization in Canada: Time for a Change? Institute on Municipal Finance and Governance.

¹⁴ <https://www.nsfm.ca/nsfm-resolutions.html>

The SERMGAR Committee's Proposal on Roads

The issue of funding for roads in Nova Scotia has been an ongoing matter of concern for the past number of years, as evidenced by its inclusion among the top five statements of concern by the NFSM. The deterioration of roads, both municipally and provincially owned, has only intensified the urgency of finding a solution. In response to this pressing issue, a Provincial-Municipal committee was formed in 2018, known as the NFSM Roads Committee. Comprised of representatives from the Department of Public Works (DPW), DMAH, NFSM, and Association of Municipal Administrators (AMANS), the committee has been working diligently over the past two years to review agreements and policies and propose the best possible solutions.

The SERMGAR committee understands the importance of finding a solution for roads, as the topic was referred to as a “stumbling block” during the 1995 service exchange¹⁵. The SERMGAR committee propose the results of the NFSM Roads committee be incorporated into the MOU for the purpose of ensuring the proper upkeep and maintenance of roads in Nova Scotia. Several changes to Part B have been recommend and are outlined below.

A) Municipal owned trunks & routes

The new program would cover all trunks, routes and collectors and provide a 50-50 cost sharing option for repaving only. Applications will be submitted to DPW in a prioritized manner, and DPW will then choose which municipalities will be eligible based on a scoring system that takes into account the condition, and traffic volume.

Under the proposed program, no municipality could receive funding for more than one project per fiscal year, unless there are insufficient submissions. The cost sharing program will cover municipally owned trunks and routes, with a total length of 387.12 km. The estimated cost per km for eligible costs is \$350,000. This means that the annual cost of the program would be \$9,032,800 with 50% or \$4,516,400 being funded by the provincial government in year one.

This new program presents a valuable opportunity for municipalities in Nova Scotia to improve and provide safer and more reliable roads for their citizens. By sharing the costs with the provincial government, communities can achieve their goals of upgrading their infrastructure without putting an undue burden on their budgets.

B) Local Roads

The NFSM Roads Committee proposed options for municipalities to participate in improving the conditions of local roads. There were 1648 eligible kilometres proposed by the NFSM Roads Committee. Through the committees discussions with the Province, the program was expanded to include all G, H, I, and J-class roads. SERMGAR committee recommends that this program be developed with an annual budget of \$20M in Provincial funding. The local roads

¹⁵ Hobson, P., Cameron, D., & Locke, W. (2005). A Question of Balance: An Assessment of the State of Local Government in Nova Scotia. Government of Nova Scotia.

program offers three options for municipalities to choose from, with participation being **optional**.

1. Municipalities can have a road paved/repaved by cost sharing 50/50 with the province (G,H,I ,and J-class roads). Following the pave/repave, the ownership will transfer from the Province to the municipality. For every kilometer of road transferred from the Province to the Municipality, one kilometre of J-class road contributions will be deleted from their annual contribution. Those without a J-class levy would be eligible for a one-time incentive based on the condition of the road being transferred.
 - The SERMGAR committee proposes the following changes: 1) paving be fully funded by the Province, 2) for every kilometer of local road transferred to the municipality, two kilometres of J-class road contributions will be deleted from their annual contribution to more accurately reflect the maintenance costs now and in the future.
2. Should roads categorized as G, H, I or J-class fall below the standard required to continue to be paved (Example: 500 average annual daily traffic), this road would be returned to gravel. These roads are still eligible for cost-sharing in Option 1 after it has been returned to gravel and the Province retains ownership.
3. Provincial local roads (not G, H, I, J) that are currently gravel can be considered for paving with costs covered in full by the Province on the provision that the ownership of the road is transferred to the municipality. This is a one-time transfer and no further provincial funding will be available once the road has been transferred.

Proposed Action: Implement NFSM Roads Committee Recommendations with an annual budget of \$20M in Provincial Funding. All road programs are **optional** for municipalities to participate. Part A, funding for routes and trunks, Part B, local road options. The SERMGAR committee proposes the following changes to Part B: 1) paving be fully funded by the Province, 2) for every kilometer of local road transferred to the municipality, two kilometres of J-class road contributions be deleted from their annual contribution.

The SERMGAR Committee's Proposal on Infrastructure

The province is growing rapidly and government has a goal of doubling the population by 2060. Achieving this goal will come with challenges and municipalities are part of the solution. The Province will need to partner with municipalities to successfully achieve economic and population growth. Expanding municipal infrastructure is an essential component. Every single day, Nova Scotian families and businesses rely on municipal infrastructure. These services provide drinking water, wastewater treatment, public safety services, recreation, transit, transportation services, and more.

Municipalities in Nova Scotia are facing significant challenges in paying for and repairing the infrastructure in their communities. Statistics Canada provides condition ratings that indicate many municipalities are grappling with aging infrastructure that is in desperate need of repair or replacement. For example, over 40% of municipal transit busses in Nova Scotia are in a state of disrepair¹⁶.

In a survey conducted by NSFMR, respondents frequently mentioned the concerns of deteriorating municipal infrastructure, and/or divestment from Provincial infrastructure within their boundaries. The cost of maintaining infrastructure has risen significantly in recent years, putting a strain on local budgets. As well as climate change taking its toll on current infrastructure and creating the need for green projects. This has led to difficult decisions about where to allocate limited resources, and many communities are struggling to keep up with the demands of a rapidly growing population.

The Federation of Canadian Municipalities (FCM) highlights the significant responsibility placed on municipalities as owners of the majority of the country's infrastructure¹⁷. Despite the ever-growing demands on municipalities, they are often operating with limited resources. The SERMGAR committee endorses the stance of the FCM regarding the crucial need for increased funding for municipal infrastructure¹⁸. In pursuit of enhancing the capacity of municipal infrastructure, the committee recommends the modernization and expansion of both direct and indirect infrastructure funding programs. The committee proposes an application-based infrastructure funding program of \$10 million(See table). Application based programs are essential to support both large and small municipalities so that infrastructure projects are viable.

In addition, the SERMGAR committee proposes an allocation-based program to match the federal gas tax contribution to Nova Scotian municipalities over a 4-year period (See table). Each year the program will increase \$15 million, for four years. The funding would be allocated using the gas tax formula. After year four, the program would continue until the five-year review takes place. The indirect funding programs are essential as they allow municipal governments to

¹⁶ <https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=3410025301#tables>

¹⁷ <https://fcm.ca/en/resources/the-case-growing-the-gas-tax-fund>

¹⁸ <https://fcm.ca/en/resources/the-case-growing-the-gas-tax-fund>

make long range plans with the certainty that funds are in place to support municipal infrastructure growth and expansion. The solution is starting now.

Proposed Action: Implement a four year infrastructure funding program with adequate funding to meet the needs of municipalities and population growth (For figures see table below). After year four, the program would continue until the five-year review takes place.

Year	NFSM Application		Allocated (Gas Tax Formula)		Total
1	\$	10,000,000	\$	15,000,000	\$ 25,000,000
2	\$	10,000,000	\$	30,000,000	\$ 40,000,000
3	\$	10,000,000	\$	45,000,000	\$ 55,000,000
4	\$	10,000,000	\$	60,000,000	\$ 70,000,000

SERMGAR Committee's Proposal on Surplus Schools

Concern with the ownership of surplus schools among municipalities in Nova Scotia is long standing. The issue has been among the NSFM's top *Statements of Concern* since 2018¹⁹. Most recently, in a survey conducted by NSFM, it was indicated that over 60% of municipalities had considerable pressure on their budget and capacities due to surplus schools. A municipal respondent to the survey stated the following:

"The impact of the disposal of surplus schools to municipalities by the Province is a significant pressure on municipalities, particularly rural municipalities where there are limited chances for redevelopment and issues with contamination and hazardous materials."

The issue stems back to 1982, when the responsibility of constructing and maintaining public schools shifted from municipalities to the provincial government. Schools built after 1982 were deemed to be provincial assets and those built before, were considered municipal assets. However, municipalities have stated that these assets can become significant liabilities if they are in state of disrepair or are left vacant for a long period of time. Article 78 of the Education Act, sets out the responsibility of municipalities to repair, alter, sell, or demolish the school properties. Along with holding responsibility for all costs, municipalities must pass on all profits from a sale or insurance claim to their regional centre for education. While some municipalities have been able to redevelop school sites, many are not in the financial position to do so. Nova Scotian municipalities are often left with no options aside from demolition, which comes with significant costs and safety concerns such as asbestos abatement.

Under Section 76 of the Education Act (S.N.S. 2018, c. 1), a regional centre for education can declare school buildings and lands unfit for public school purposes²⁰. This declaration is sent to municipalities and takes effect at the beginning of the next school year. Under Section 77(2) regional centres for education can also state that school buildings and lands are longer required, deeming them surplus schools for municipalities to deal with. There is no set timeline for when this surplus designation takes effect. It is proposed that the regional centres of education shall provide a 12-month notice for declaring school buildings or lands surplus. Municipalities of Nova Scotia need adequate time to prepare and respond appropriately to the declaration.

The SERMGAR committee also highlights that the maintenance of a school and the decision to close a school is not the responsibility of municipalities. Article 77 (1) designates regional centres of education as having the exclusive control and responsibility to provide adequate maintenance and repairs to school buildings. The condition in which the surplus schools are transferred, puts a considerable financial pressure on municipalities, on top of their mandatory contributions to education costs. In the interest of developing an approach to managing surplus schools that is fair and feasible for municipalities, the SERMGAR Committee proposes that municipalities shall have a Right of First Refusal. This proposal echoes NSFM's

¹⁹ <https://www.nsfm.ca/nsfm-resolutions.html>

²⁰ <https://nslegislature.ca/sites/default/files/legc/statutes/education.pdf>

Statements of Concern from 2019—which indicated NSFMR had obtained a legal opinion stating that municipalities should have the choice but not the obligation to acquire surplus schools.

Proposed Action: The proposed action at this time is that the Province take ownership of surplus schools, and consider the municipal Right of First Refusal at a negotiated price. It is proposed that the regional centres of education shall provide a 12-month notice for declaring school buildings or lands surplus. The committee also recommends continue the existing practice for surplus schools in the Halifax Regional Municipality.

SERMGAR Committee's Long Term Discussion Plan (Schedule A)

The SERMGAR committee and the Province have agreed to engage in ongoing discussions over the next 5 years, with the aim of addressing key issues and ensuring the continued effectiveness of the agreement. Both parties are committed to conducting an annual review of Schedule A and making necessary amendments to the MOU. In addition, regular progress updates on the agreement and Schedule A will be provided on a biannual basis to ensure transparency and effective implementation.

- MFCG: Review class structure (Class I, Class II), specifically in the context of municipal consolidation or amalgamation. This discussion point is the current priority of the SERMGAR committee, it is recommended that both parties continue to work together, with the expectation of implementing changes within 1-year.
- Policing models and associated costs.
- Fire and Emergency services.
- Municipal Contributions (Education rates & phase out, DNA Laboratory contributions)
- Grants in lieu.
- Increased tax tools.
- Regional Enterprise Networks.
- The creation of a program for municipal regionalization.
- Roads: municipal speed limits
Transit: Public Transit (i.e. electrification, rapid transit, depots etc.), and community
Transit Boundaries

SERMGAR Committee's Proposal on HST Offset and Town's Foundation Grant

The SERMGAR Committee recognizes the importance of the Harmonized sales Tax (HST) offset program and the Town's Foundation grant for the municipalities in Nova Scotia. Through the course of their discussions, the possibility of reallocating funds from these programs was considered. However, after thorough examination, the committee concludes that these programs are relied upon and hold great value for municipalities. No changes to these programs are recommended at this time.

Impact by Municipal Unit of the Proposed Service Exchange Arrangement

Municipal Unit	MFCG per New Formula	Change from previous MFCG (Red figures represent Top Up Amount)	2022-2023 Corrections	Projected 2023-2024 Housing NOLs	Incremental Funding Increase
Cape Breton Regional Municipality	\$ 13,647,641	-\$ 1,688,197	1,054,547	3,535,675	4,590,222
Region of Queens Municipality	\$ 1,343,225	\$ 125,991	174,963	137,812	438,766
West Hants Regional Municipality	\$ 1,514,504	\$ 1,051,796	251,281	154,306	1,457,382
Town of Amherst	\$ 1,273,275	\$ 62,893	108,150	357,644	528,687
Town of Annapolis Royal	\$ 32,211	-\$ 9,745	11,260	67,295	78,555
Town of Antigonish	\$ 243,566	\$ 116,860	75,529	96,330	288,719
Town of Berwick	\$ 204,937	\$ 33,458	28,549	67,952	129,959
Town of Bridgewater	\$ 704,189	\$ 222,532	119,322	114,814	456,668
Town of Clark's Harbour	\$ 126,004	-\$ 13,818	8,809	77,423	86,232
Town of Digby	\$ 342,343	\$ 23,785	25,476	153,327	202,588
Town of Kentville	\$ 339,353	\$ 221,503	87,316	130,158	438,977
Town of Lockeport	\$ 95,550	-\$ 12,531	7,224	12,179	19,404
Town of Lunenburg	\$ -	\$ -	41,550	37,779	79,329
Town of Mahone Bay	\$ -	\$ -	20,373	29,313	49,687
Town of Middleton	\$ 283,568	-\$ 4,505	22,968	98,459	121,427
Town of Mulgrave	\$ 82,987	\$ 5,479	8,213	26,703	40,394
Town of New Glasgow	\$ 1,161,884	\$ 156,450	111,775	374,518	642,743
Town of Oxford	\$ 148,592	\$ 20,421	14,249	26,858	61,529
Town of Pictou	\$ 491,064	-\$ 4,457	36,477	130,368	166,845
Town of Port Hawkesbury	\$ 298,732	\$ 50,002	37,729	78,590	166,321
Town of Shelburne	\$ 283,146	-\$ 26,499	20,479	71,160	91,639
Town of Stellarton	\$ 438,554	-\$ 12,130	49,429	68,537	117,965
Town of Stewiacke	\$ 157,183	\$ 4,834	17,155	44,964	66,952
Town of Trenton	\$ 331,064	-\$ 39,858	25,781	78,124	103,905
Town of Truro	\$ 1,509,509	\$ 212,871	162,365	122,227	497,463
Town of Westville	\$ 607,945	-\$ 26,446	34,947	85,072	120,019
Town of Wolfville	\$ 296,090	\$ 276,221	82,900	64,062	423,183
Town of Yarmouth	\$ 799,312	\$ 121,342	83,853	379,753	584,948
Municipality of the County of Annapolis	\$ 599,063	-\$ 162,194	250,534	206,615	457,150
Municipality of the County of Antigonish	\$ -	\$ -	209,254	150,104	359,358
Municipality of the County of Colchester	\$ 177,197	-\$ 117,218	459,142	223,649	682,791
Municipality of the County of Cumberland	\$ 724,836	-\$ 723,269	310,763	445,682	756,444
Municipality of the County of Inverness	\$ 293,399	-\$ 84,656	211,348	561,666	773,014
Municipality of the County of Kings	\$ -	\$ -	636,343	357,522	993,865
Municipality of the County of Pictou	\$ 172,446	-\$ 98,155	299,953	166,988	466,941
Municipality of the County of Richmond	\$ -	\$ -	145,224	291,366	436,591
Municipality of the County of Victoria	\$ -	\$ -	131,271	54,229	185,500
Municipality of the District of Argyle	\$ 184,718	\$ 29,795	101,836	49,545	181,177
Municipality of the District of Barrington	\$ 179,204	\$ 27,869	87,504	41,508	156,880
Municipality of the District of Chester	\$ -	\$ -	232,034	31,831	263,865
Municipality of the District of Clare	\$ 277,375	\$ 54,288	116,098	67,817	238,204
Municipality of the District of Digby	\$ 298,478	-\$ 35,138	103,791	43,548	147,339
Municipality of the District of East Hants	\$ -	\$ -	292,963	69,073	362,036
Municipality of the District of Guysborough	\$ 312,344	\$ 227,666	81,130	93,592	402,388
Municipality of the District of Lunenburg	\$ -	\$ -	428,251	30,461	458,712
Municipality of the District of Shelburne	\$ 86,390	\$ 11,262	76,120	10,161	97,543
Municipality of the District of St. Mary's	\$ 165,240	-\$ 10,190	41,894	24,138	66,032
Municipality of the District of Yarmouth	\$ 141,566	\$ 11,691	135,182	48,023	194,896